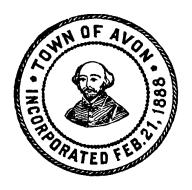
# 121st

# **ANNUAL REPORT**

of the

# **OFFICERS AND COMMITTEES**

# TOWN OF AVON



For the Year Ending December 31, 2008

#### IN MEMORIAM

OUR COMMUNITY HAS BEEN HONORED TO HAVE HAD MANY DEVOTED MEN AND WOMEN SERVE THE TOWN IN APPOINTED AND ELECTED POSITIONS. THEIR SERVICE HAS MADE AVON A STRONGER AND MORE VIBRANT TOWN.

WE TAKE TIME TO REMEMBER SOME OF THOSE DEDICATED INDIVIDUALS WHO LEFT US DURING 2008. WE ACKNOWLEDGE THEIR SERVICE AND EXTEND CONDOLENCES TO THE FAMILIES OF EACH OFFICIAL.

BARBARA BECK-RAMSAY

1950 – 2008

HISTORICAL COMMITTEE

VETERANS COMMISSION

CENTENNIAL COMMITTEE

JOSEPH J. HART

1925 – 2008

PARK & RECREATION COMMISSION

ALBERT ZIRAKIAN

1930 – 2008

FINANCE COMMITTEE

PERSONNEL BOARD

ROBERT L. EUSCHER

1914 – 2008

LIBRARY TRUSTEE

RICHARD J. WEISS 1923 – 2008 HISTORICAL COMMISSION

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#### TOWN OF AVON GENERAL STATISTICS

DATE OF INCORPORATION:

February 21, 1888

TOTAL AREA-4.35 square miles

ALTITUDE: 280 feet above sea level

CONGRESSIONAL DISTRICT:

9th Congressional

STATE SENATORIAL DISTRICT:

Suffolk/Norfolk District

STATE REPRESENTATIVE DISTRICT:

Sixth Norfolk District

GOVERNOR'S COUNCIL DISTRICT:

Second District

FORM OF GOVERNMENT:

Open Town Meeting

ANNUAL TOWN ELECTION:

Second Tuesday in April

ANNUAL TOWN MEETING:

First Tuesday in May

REGISTERED VOTERS: 3046

POPULATION: 4181

COUNTY:

Norfolk

DISTRICT COURT:

Southern Norfolk-Stoughton

VALUATION: \$ 873,361,804.

TAX RATE: \$ 10.65 class 1 & 2 \$ 22.79 class 3 & 4

\$ 22.71 pers. property

U.S.SENATORS:

Edward M. Kennedy JFK Federal Building Boston, MA 02203

Boston, MA 02203

JFK Federal Building

REPRESENTATIVE IN CONGRESS:

Stephen F. Lynch

55 G St

Boston, MA.

John Kerry

STATE SENATOR:

Brian Joyce

38 Ridge Rd.

Milton, MA 02186

STATE REPRESENTATIVE:

William C. Galvin

119 Revere St.-C Canton, MA 02021

COUNCILLOR:

Kelly A. Timilty 15 Virgil Rd.

Boston, Ma.

# **ELECTED OFFICIALS**

# 2008-2009

#### **Chairman in Bold Print**

| OFFICE                                  | NAME  | ADDRESS  | TERM EXP.   |
|---|---|--|---|
| SELECTMEN                               | Steven P. Rose<br>Wayne M. Phillips<br>Francis A. Hegarty   | 120 Central St<br>7 Lawson St.<br>15 Cedar Rd.   | April, 2010<br>April, 2011<br>April, 2009                               |
| ASSESSORS                               | Cynthia A. Bernasconi<br>James J. Donovan<br><b>Warren B. Lane</b>  | 13 Rock St.<br>9 Noyes St.<br>19 Robbins St.   | April, 2010<br>April, 2011<br>April, 2009                               |
| TOWN TREASURER                          | V. Jean Kopke   | 48 Page St.  | April, 2009   |
| TOWN CLERK                              | V. Jean Kopke   | 48 Page St.  | April, 2009   |
| TAX COLLECTOR                           | Michael A DePesa  | 97 West High St  | April, 2009   |
| MODERATOR                               | Frank P. Staffier   | 22 Stratford Ave.  | April, 2009   |
| BOARD OF HEALTH                         | Jackson G Macomber<br>Ralph A Jensen Jr.<br><b>Gerald Picardi</b>   | 10 Argyle Ave<br>30 Rock St<br>3 Nolan St.   | April, 2010<br>April, 2011<br>April, 2009                               |
| PLANNING BOARD                          | Charles P. Marinelli<br>Robert Pillarella<br><b>Charles P. Comeau</b><br>Matthew Curley<br>Dolores Daigle | 71 Glendower St.<br>168 East High St.<br>82 West High St.<br>9 Teddy Drive<br>95 Malley Ave. | April, 2009<br>April, 2010<br>April, 2011<br>April, 2010<br>April, 2011 |
| SCHOOL COMMITTEE                        | Jeanne Martineau Fernald<br>John T. Nolan   | 75 Crane St.   | April, 2010<br>April, 2010  |
| resigned 8/10/07<br>appointed 10/4/2007 | Janis L. Kelly<br>Virginia M. Meany<br>Robert LeGrice<br>Carol L Marinelli                                | 341 Pond St.<br>354 East Main St.<br>10 Brentwood Ave<br>36 Pond St.                         | April, 2009<br>April, 2009<br>April, 2011<br>April, 2009                |
| BLUE HILLS REGIONAL                     | Francis J Fistori   | 11 Sullivan Rd.  | November, 2010  |
| LIBRARY TRUSTEES                        | Charles Comeau<br>Wilma Macdonald<br>Ellen R. Nagle   | 82 West High St.<br>51 Freeman St.<br>27 East High St.                                       | April, 2010<br>April, 2011<br>April, 2009                               |
| CONSTABLES                              | Frank P. Staffier   | 22 Stratford Ave   | April, 2011   |

| HOUSING AUTHORITY       |  |   |  |
|-------------------------|--|---|--|
| State                   | Patrick Murphy<br>Sonya Ann Mahoney<br>M. Janet Self Jensen<br>Margaret J Holmes<br>Judith J Laniewski | 12 Maple Ave<br>95 Pond St.<br>30 Rock St.<br>40 Walnut St.<br>40 Page St.        | April, 2010<br>April, 2011<br>April, 2010<br>April, 2013<br>November, 2008 |
| WATER COMMISSIONERS     | Eugene F. Guilbault<br>Peter Marinelli<br>Charles H. Linfield  | 510 East Main St.<br>36 Pond St.<br>225 Page St.                                  | April, 2010<br>April, 2011<br>April, 2009                                  |
| REDEV. AUTHORITY  State | Vacancy<br>Vacancy<br>Vacancy<br>Vacancy<br>Vacancy  |   | April, 2009<br>April, 2010<br>April, 2011<br>April, 2012<br>November, 1994 |
| TREE WARDEN             | Charles J. Guilbault   | 510 East Main St.   | April, 2009  |
| PARK AND RECREATION     | Kathleen McDonald<br>Barbara Littlefield<br>Sandra Anderson<br>Glenn Fernald<br>Cornelius Hallisey     | 11 Nichols Avenue<br>67 Pond St.<br>1 Bruce St.<br>69 School St.<br>14 Johnson Rd | April, 2010<br>April, 2011<br>April, 2009<br>April, 2010<br>April, 2011    |
| SEWER COMMISSION        | Patrick F Murphy<br>Michael J Hardiman<br>Vacancy  | 12 Maple Ave<br>236 East Spring St  | April, 2010<br>April, 2009<br>April, 2011                                  |

# **APPOINTED OFFICIALS**

# 2008-2009

| OFFICE   | TERM   |
|--|--|
| ANIMAL CONTROL OFFICER  J. Michael Pylypink  ALT:  Vacancy   | 2009   |
| APPEALS BOARD  Kevin J. Foster  Gerald E. Picardi  Peter Crone  James J. Donovan  Charles Comeau  ALT:  Edward J. Mekjian  Robert F. Brady       | 2010<br>2009<br><b>2010</b><br>2011<br>2011<br>2011<br>2011  |
| ASSISTANT TOWN CLERK & ASSISTANT TOWN TREASURER Margaret S. Cain   | 2009   |
| AVON CULTURAL COUNCIL  Karen Johnson  Norma Mercuri  Paul Chapman  Josephine Balboni  Mary Fernald  Ann Houhoulis  Karen Collum  Bettyann Klimas | 2011<br>2012<br>2011<br>2013<br>2013<br>2013<br>2011<br>2010 |
| BUILDING INSPECTOR Robert Borden Charles Comeau  | 2009<br>2009   |

#### BUILDING COMMITTEE

Tracy Self Elaine Dombrosky Marie Drottar Patrick Murphy Jean Brugnoli

| BY-LAW COMMITTEE  George Clark Anthony Padavano Daniel Igo Vacancy Carol Staffier  | 2009<br>2009<br>2010<br>2011<br>2010                 |
|--|--|
| CABLE T.V. ADVISORY COMMITTEE Bruce Lane Gerald Picardi Patrick Murphy Sharon Kelly                                      | 2009<br>2009<br>2009<br>2009                         |
| CAPITAL PLANNING COMMITTEE  Vacancy Vacancy Vacancy Vacancy Vacancy Vacancy Vacancy Vacancy                              | 2009<br>2009<br>2010<br>2011<br>2011<br>2010<br>2010 |
| CONSERVATION COMMISSION  Vacancy Warren B. Lane Jason Suzor Jr. Michael Lawler Scott Hulien Patrick Murphy (Alt)         | 2011<br>2009<br>2010<br>2010<br>2011<br>2009         |
| CONSERVATION OFFICER Vacancy   | 2011   |
| COUNCIL ON AGING Paul Heffernan Anna Friedmann Dorothy Tolson Margaret Kelly Carol Anderson Helen Enright Silvio Mercuri | 2009<br>2009<br>2010<br>2011<br>2010<br>2009<br>2011 |

| EMERGENCY | MANAGEMENT | COMMITTEE |
|-----------|------------|-----------|
|-----------|------------|-----------|

| James | Neault | 2008 |
|-------|--------|------|
| David | Madore | 2008 |

#### FINANCE COMMITTEE

| Sean Bastis    | 2010 |
|----------------|------|
| Richard Duggan | 2010 |
| Sam Kamel      | 2009 |
| Vacancy        | 2009 |
| Lou Balboni    | 2011 |
| Mary Padovano  | 2010 |
| Eric Beckerman | 2009 |

#### FENCE VIEWER

Vacancy 2009

#### FIRE CHIEF

Robert Spurr Contract

#### ELECTED CONSTABLES

Francis Staffier 2011

| CONSTABLES       | December 31, 2007           |
|------------------|-----------------------------|
| David Asiaf      | 1135 N. Main St             |
|                  | Brockton, MA 02305          |
| Paul Baker       | 19 Regis Road               |
|                  | Mattapan, MA. 02126         |
| Sean Bastis      | 65 East St.                 |
|                  | Avon, MA 02322              |
| Stephen Cain     | 96 Old Colony Ave. Unit 222 |
|                  | E. Taunton, MA 02718        |
| James Dalton     | 506 Lebanon St.             |
|                  | Melrose, MA 02176           |
| David DiCenso    | 9 Lydon Lane, Unit C-1      |
|                  | Halifax, MA. 02338          |
| Thomas J. Farmer | 5 Junior Terrace            |
|                  | Randolph, Ma. 02368         |
| William Geary    | 16 Highland St.             |
|                  | West Bridgewater, MA. 02379 |
| Ronald Hallett   | 131 Locust Lane             |
|                  | Needham, MA 02492           |
| Richard Kelly    | 193 Hillberg Ave.           |
|                  | Brockton, Ma. 02301         |
| George Kirk      | 353 Pond St.                |
| 2                | Avon, MA. 02322             |
|                  | •                           |

| 2009   |
|--|
| 2009   |
| 2009   |
| 2009   |
| 2009<br>2009   |
| Contract<br>Vacancy                                  |
| 2011<br>2010<br>2009<br>2011                         |
| 2009<br>2009<br>2010<br>2010<br>2008<br>2008<br>2011 |
|  |

| INDUSTRIAL DEVELOPMENT FINANCE AUTHORITY     |          |
|--|----------|
| Gerald Picardi                               | 2010     |
| Steven P. Rose                               | 2011     |
| Eugene Guilbault                             | 2010     |
| Vacancy                                      | 2009     |
| Vacancy                                      | 2009     |
| occi i a za i ali ana /Di kamin ana Gananaka |          |
| Official Weighers/Bituminous Concrete        | 2007     |
| Terry L. Edwards<br>Kevin Edwards            | 2007     |
| Mark Klim                                    | 2007     |
| David Young                                  | 2007     |
| Stephen Edwards                              | 2007     |
| Edward Doherty                               | 2007     |
| Edward Donerty                               | 2007     |
| LIBRARIAN                                    |          |
| Karen Johnson                                | Contract |
| NORFOLK COUNTY ADVISORY BOARD                |          |
| Francis Hegarty                              | 2007     |
| 2 <b>2 a 0 2 b</b> 10 c g 2 c 2 f            |          |
| OLD COLONY PLANNING COUNCIL-MPO              |          |
| Francis Hegarty                              | 2007     |
| OLD COLONY PLANNING COUNCIL                  |          |
| Frank Staffier                               | 2010     |
| riank Stalliel                               | 2010     |
| OLD COLONY ELDERLY SERVICES                  |          |
| Margaret Meninno                             | 2009     |
|  |          |
| OLD COLONY AREA AGENCY ON AGING              | 2009     |
| Vacancy                                      | 2009     |
| Vacancy                                      | 2003     |
| OLD COLONY ECONOMIC DEVELOPMENT COMMITTEE    |          |
| Robert L. Pillarella                         | 2009     |
|  |          |
| OLD COLONY JOINT TRANSPORTATION COMMITTEE    |          |
| Vacancy                                      | 2009     |
| PERSONNEL BOARD                              |          |
| Charles Clinton                              | 2007     |
| Vacancy                                      | 2012     |
| Margo N. Mansur                              | 2012     |
| Sherry E. Madore                             | 2012     |
| Vacancy                                      | 2008     |

| James Neault   | 2012                         |
|--|------------------------------|
| POLICE CHIEF Warren Phillips   | Contract                     |
| REGISTRAR OF VOTERS Jean Inman Vacancy Philip J.Tortorella Clerk: V Jean Kopke | 2011<br>2008<br>2011<br>2009 |
| SUPERINTENDENT<br>Margaret Frieswyk  | Contract                     |
| TOWN ACCOUNTANT Debra Morin  | 2011                         |
| TOWN CLOCK, KEEPER OF THE Paul C. Barker, East Spring St.                      | 2009                         |
| TOWN COUNSEL Joseph Lalli, 5 B Crane St  | 2009                         |
| VETERAN'S AGENT Michael Stanley, 34 W. High St.                                | 2009                         |
| WATER SUPERINTENDENT John F. Tetreault,  | Contract                     |
| WIRE INSPECTOR Dennis Collum, 6 Glendower St.                                  | 2009                         |
| ALT: George E. Davey, 333 Pine St., Holbrook, MA                               | 2009                         |

#### REPORT OF THE BOARD OF SELECTMEN

#### To the Residents of Avon:

As the year comes to a close, we look back at the Town and find it has positioned itself well for the financial challenges that are looming for the future. The Governor and State officials are forecasting cuts in local aid to cities and towns for the current budget year (FY '09). The projected cut of 10% will not be a drastic reduction for Avon, as we receive very little in State Aid to begin with.

During 2008 Avon began to see settlements in a class action suit of which the Town was a party. This law suit was filed on behalf of municipal water systems across the country against the oil refineries here in the United States. The suit charged the refineries with using an additive in gasoline that is potentially very harmful to public water supplies. The chemical referred to as MTBE can migrate through the ground from accidental spills and contaminate wells. The settlements reached so far have amounted to 3.6 million dollars to the Town of Avon, after legal fees. The Board of Selectmen will urge Town Meeting to place these funds in a special account reserved for remediation of MTBE contamination, should that become necessary. Please be assured that our water supply is not now, nor has it ever been, subject to such contamination and is 100% safe.

In May, Town Meeting approved two major projects, which received subsequent approval by a Special Town Election. The East High Street—East Spring Street water loop and road reconstruction project is expected to begin in the late spring of 2009.

The Pond Street drainage and road reconstruction project will be in final design status by spring 2009, and work is scheduled to begin by 2010.

The Board of Selectmen met on several occasions with the Board of Selectmen of the Town of Holbrook to discuss projects of mutual concern and the possibility of sharing resources. These discussions will continue and could hopefully lead to mutual agreements benefiting both communities.

The coming year appears to be one of many challenges as serious economic questions loom. The importance of our industrial/commercial tax base thus becomes a priority. This segment of our community generates 69.8% of our total tax revenue. We are working to address the issues of this very important part of our community, to insure the economic stability of the Town.

We wish to express our thanks to all the appointed and elected officials of Avon for their dedication to the Town. To all of the employees of the Town, our sincere appreciation for the professionalism and diligence you exhibit in performing your respective duties.

To the residents who take time to attend Town Meeting, our heartfelt thanks.

Your participation guides Town officials in setting priorities and addressing the needs you voice during the meeting.

Respectfully submitted,

Francis A. Hegarty, Chairman Steven P. Rose, Clerk Wayne M. Phillips, Associate

#### REPORT OF THE TOWN CLERK

To the Honorable Citizens of the Town of Avon:

The annual report of the Town Clerk is hereby submitted as of December 31, 2008. The report will contain the following:

#### **A: TOWN MEETINGS:**

Annual Town Meeting: May 6, 2008

#### **B: ELECTIONS:**

Presidential Primary: February 5, 2008

Town Election: April 14, 2008

Debt Exclusion Election: August 26, 2008

State Primary: September 16, 2008 State Election: November 4, 2008

#### **C:** VITAL STATISTICS:

Birth, Death and Marriage Statistics

#### D. LICENSES

County dog licenses State Fishing & Hunting & Sporting Licenses

This was a very busy year in the clerk's office. We held a total of five elections.

The Presidential Primary was held on February 5, 2008. We had a very good turnout of 1493 voters. This indicated to us the kind of turnout we should expect for the Presidential Election in November.

Our Annual Town Election was held on April 14, 2008. There were a total of only 253 votes cast. There was only one contested race on the ballot (Park and Recreation) which contributed to the very low voter turn out.

Our Annual Town Meeting was held on May 6, 2008. The Town voted to fund most of the budget as requested as well as a couple of Capital Projects. Also voted at the meeting were three articles requesting borrowing authorizations in the amount of \$7,253,163. All three projects are subject to approval at a Debt Exclusion Election.

A Debt Exclusion Election was held on August 26, 2008. There was a voter turnout of 579 voters. All three articles were approved. The projects are scheduled to begin in the spring of 2009 and are expected to be completed in 2010.

The State Primary was held on September 16, 2008 with a low voter turnout of 334. The low turnout was due to the fact that there was a lack of contests on the ballot.

The Presidential Election was held on November 4, 2008. There was a tremendous turnout for this election. It was the largest turnout in my memory. A total of 2424 residents voted. Our total number of registered voters is 3020. It was a very busy election for me and my staff as well. There were a constant line of problems to be dealt with. In retrospect I feel the election went well and we were very well prepared. A special thanks to my staff and election workers who worked together to assure a smooth election process.

This year we instituted a split election day for our workers. One group works from 6:30 a.m. to 1:30 p.m. The second group works from 1:30 p.m. to 8:00 p.m. This schedule seems to be working well. A special thanks to our poll workers, Jo Holmes, Peg Kelly, Peg Rudy, Norma Mercuri, Katie Tyler, Mary Fernald, Joanne Grenham, Sue Doucet, Patricia Olson, and Julia Fasano—also our Election Warden, Bernie Baher, and Charles Vuytowecz, our Deputy Collector. I would also like to thank the office staff, Karen Collum, Carla Mazgelis and Sandy Cain, who are available to relieve the poll workers and help solve the problems which arise.

We continued to sell the State hunting, fishing and sporting licenses. Many of the area towns no longer choose to participate. We sell these licenses as a service to the residents. The sale of the licenses generates very little income for the Town. We have decided not to sell the licenses for 2009.

We continue to issue our dog licenses through Norfolk County. We have made many improvements in the way we track both the dogs in our community and also their rabies certificates. We remind dog owners when sending out the Census that **dog licenses are due January 1**<sup>st</sup> of each year. We also sent out second reminders in April to all dog owners that have not as yet licensed their dogs. The town has a by-law, which states a \$25 fine will be levied against anyone who has not registered their dogs by the last day of May. This by-law is being strictly enforced.

The Census, which we send out each year, continues to be a big undertaking for the small staff in our office. However the annual Census is very important. The numbers and information obtained in the Census is used for many things including state funding, school census, voter lists, street lists, as well as proof of residence. We urge all residents to correct any errors they find and sign and return the Census to us as soon as possible.

I would like to take this opportunity to thank the Town Hall staff—Carla Mazgelis, who is responsible for most of the Town Clerk's work. Karen Collum and Sandy Cain, who in addition to helping out with elections, are willing to lend a hand as needed, to get all the necessary tasks completed in a timely manner. Sally Theil, who has receptionist duties, is also responsible for registering voters, issuing copies of birth, death, and marriage certificates. I am very proud of the efficient, competent way this small staff handles the many and often complicated duties of this office. Because Avon is a small town with many part-time departments, the office staff is often called upon to handle work outside of their usual duties and the fact that they do this efficiently and willingly is indicative of the way they approach their jobs. There will be several staff changes in 2009 due to the

retirement of Sandra Cain in the Tax Collector's office. Karen Collum has been promoted to take her position, which means one of the remaining office staff will most likely move into Karen's position. I am anticipating a challenging but interesting year ahead.

Respectfully submitted,

V. Jean Kopke Town Clerk

# **TOWN CLERK - LICENSES ISSUED 2008-DOGS**

| Type of License                                    | Cost        | Quantity<br>Issued | Tot | al Collected | Fee | es Retained | -  | otal Remitted<br>orfolk County |
|--|-------------|--------------------|-----|--------------|-----|-------------|----|--------------------------------|
| Male or Female                                     | \$<br>10.00 | 67                 | \$  | 670.00       | \$  | 268.00      | \$ | 402.00                         |
| Spayed of Neutered                                 | \$<br>6.00  | 386                | \$  | 23,160.00    | \$  | 965.00      | \$ | 22,195.00                      |
| Kennel   | \$<br>50.00 | 2                  | \$  | 100.00       | \$  | 40.00       | \$ | 60.00                          |
| Kennel   | \$100.00    | 0<br>455           | \$  | -            | \$  | -           | \$ | -                              |
| Total Collected<br>Fees Retained<br>Total Remitted |             |                    | \$  | 23,930.00    | \$  | 1,273.00    | \$ | 22,657.00                      |

# TOWN CLERK-LICENSES ISSUED 2008-HUNTING & FISHING

|    |         |   | <b>2</b> 000-1101 |                    | 2                 |          |                   |                  |                    |             |
|----|---------|---|-------------------|--------------------|-------------------|----------|-------------------|------------------|--------------------|-------------|
|    | Series  | Resident Citizen Form                     | License<br>Value  | Quantity<br>Issued | Total<br>Remitted | ,<br>ed  | Fees<br>Collected | pe.              | Total<br>Collected |             |
|    | Ή       | Resident Fishing                          |                   |                    | €.                | 922 50   | €                 | 20.50            | ·                  | 0.00        |
|    | F2      | Resident Minor Fishing (15-17)            | 8                 |                    | ) <del>(/</del>   | 13.00    | · <i>\</i>        | 7.00             | <del>)</del>       | 445.00      |
|    | F3      | Resident Fishing (65-69)                  |                   |                    | <b>€</b>          | 33.75    | <del>)</del>      | 2 G              | <del>)</del> ↔     | 14.00       |
|    | F4      | Resident Fishing(Handicapped,<br>Over 70) | Free              | 3 6                | θ .               | <u>.</u> | ·<br>• •          | 5 '              | <del>)</del>       | 22.65       |
|    | F6      | Non-Resident Fishing                      |                   | 20 0               | ٠                 |          |                   |                  |                    |             |
|    | F7      | Non-Resident Fishing (3 Days)             | \$ 18.            | 20 0               | υ                 |          | €9                | 1                |                    | 1 1         |
|    | T :     | Resident Hunting                          |                   |                    | ω.                | 202.50   | · <del>()</del>   | 4.50             |                    | 207 00      |
|    | H2      | Resident Hunting 65-69                    |                   |                    | ↔                 | 16.25    | · <del>()</del>   | 0.50             |                    | 16.75       |
|    | H3      | Resident Hunting (Paraplegic)             | Free              |                    | မ                 | ,        | ÷ <del>€7.</del>  | )<br>)<br>;<br>; |                    | 2 '         |
| 16 | 8<br>H  | Resident Hunting Minor (15-17)            |                   |                    | ↔                 | 1°       | · <del>()</del>   | ı                |                    |             |
|    | S1      | Resident Sporting                         | \$ 40.0           |                    | ₩                 | 400.00   | · <del>6</del> 9  | 5.00             |                    | 405 00      |
|    | S2      | Resident Sporting (65-69)                 |                   |                    | €9                | 20.00    | . <del>(</del>    | 0.50             |                    | 20.50       |
|    | လိ      | Resident Sporting (70 or Over)            | Free              |                    | ω,                | 1        | · <del>6</del> 9  | } '              |                    | 20. 1       |
|    | ¥:      | Archery Stamp                             | \$ 5.10           | 10 14              | ↔                 | 71.40    | · <del>6</del>    | 1.40             |                    | 72.80       |
|    | MZ      | Waterfowl Stamp                           | \$ 5.(            |                    | ↔                 | 20.00    | ₩.                | 1.00             |                    | 21.00       |
|    | M3      | Primitive Firearms Stamp                  |                   |                    | S                 | 81.60    | €                 | 1.60             |                    | 83.20       |
|    | W1      | Wildlands Stamp Resident                  | ı                 |                    | ↔                 | 320.00   | · <del>()</del>   | ı                |                    | 320.00      |
|    | W2      | Wildlands Stamp Non-Resident              |                   |                    |                   |          | ₩.                | 1                | · <del>6</del>     | )<br>}<br>! |
|    | O LATOT |   |                   |                    | ,                 |          |                   |                  |                    | 1           |
|    | IOIALS  |   |                   | 195                | <del>()</del>     | 2,101.00 | ↔                 | 37.50            |                    | 138.50      |
|    |         |   |                   |                    |                   |          |                   |                  |                    |             |

| BIRTHS 2008<br>January 27, 2008 | Robert Anthony Moyes,II<br>Robert Anthony Moyes & Tiara Juimin Moyes (Chang)                    |
|---------------------------------|---|
| Januay 27 , 2008                | Marcus Antonio Pierre Louis<br>Antonio Pierre Louis &Sandra Pierre Louis (Natus)                |
| February 1 , 2008               | Giovanni Joseph Clark<br>George W. Clark, III & Kathleen M. Clark (Meninno)                     |
| February 6, 2008                | Mia Jordyn Fowler<br>Philip Fowler, Jr. & Amy Beth Fowler (Goldberg)                            |
| March 1, 2008                   | Johanna Ella Diaz Jaro<br>Eduardo Dela Cruz Jaro & Hannah Grace Diaz Jaro (Diaz)                |
| March 4, 2008                   | Brody Christopher Mason<br>James Christopher Mason & Kelly Ann Mason (Mahoney)                  |
| March 12, 2008                  | Hannah Mae Gleason<br>Jonathan Paul Gleason & Heather Mae Gleason (Dixon)                       |
| March 27, 2008                  | Emily Brinn Vogel<br>Brian Christopher Vogel & Suzanne Melanson Vogel (Melanson)                |
| March 28, 2008                  | Ava Jean Adams<br>Derek Michael Adams & Kellie Anne Adams (Kopke)                               |
| March 31, 2008                  | Nicholas Michael Olszewski<br>Dennis Michael Olszewski & Erin Lynne Olszewski (Spry)            |
| April 3, 2008                   | Mark Wassim Magdy Lyon<br>Wassim Magdy Lyon & Yasmine Magdi Aziz Daoud ( Daoud)                 |
| April 4, 2008                   | Connor William Sheehan<br>Gregory Patrick Sheehan & Kathleen Alexis Sheehan (Mullery)           |
| April 28, 2008                  | Christopher Michael Alger,Jr.<br>Christopher Michael Alger,Sr. & Elizabeth Anne Alger (Desmond) |
| May 11, 2008                    | Dylan John Brown<br>Adam James Brown & Janice Marie Brown (Hubbard)                             |
| May 24, 2008                    | Thomas Matthew Edwards<br>Matthew Thomas Edwards & Amanda Elizabeth Edwards ( Hatch)            |
| May 25, 2008                    | Melany Lilia Bencheikh<br>Shail Bencheikh & Chaifa Bencheikh (Bezghiche)                        |
| June 10, 2008                   | Blake William Russell George William Russell , Jr. & Emily Suzanne Russell (Ballock)            |
| June 15, 2008                   | Joshua Lawrence Isaac<br>Thomas Frank Isaac, Sr. & Denise Ann Creutz (Creutz)                   |
| June 21, 2008                   | Nicole Santos Moraes<br>Alan Fernandes Moraes & Janaine Rodrigues Dos Santos Moraes (Santos)    |

| June 24, 2008      | Sophia Grace Bates<br>Jeffrey Paul Bates & Danyell Katherine Bates (Mullins)                    |
|--------------------|---|
| July 7, 2008       | Tessa Finley Bringardner<br>John Rodger Bringardner III & Keryn Ellen Bringardner (Campbell)    |
| July 16, 2008      | Nathaniel Thomas Tagliamonte<br>Anthony Edward Tagliamonte & Regis Alaina Tagliamonte (Glennon) |
| July 31, 2008      | Aurelie Daniele Ternier<br>Reginald Ternier & Marie Natacha Hyppolite (Hyppolite)               |
| August 4, 2008     | Daniel Joseph Salvatore Ferro<br>Matthew Joseph Ferro & Alison Jayne Ferro ( Buckley)           |
| August 7, 2008     | Cameron Stephen Skinner<br>Jason Thomas Skinner & Whitney Lynn Skinner (Woodard)                |
| August 14, 2008    | Laci Rayne Almond<br>Kenneth Almond & Melissa Lynne Almond (Buckley)                            |
| September 13, 2008 | Alex John Tibnam<br>Jeffrey Alan Tibnam & Allysa Marie Tibnam (Millin)                          |
| September 19, 2008 | Lilly Ann Sturge<br>Kipp Rankin Sturge & Jeanna Kaye Sturge (Flanagan)                          |
| October 22, 2008   | Myrabelle Annanya Jackson<br>Antoine Jerome Jackson & Myriam Jackson ( Cazeau)                  |
| October 25, 2008   | Olivia Ann Mahoney<br>Joseph Francis Mahoney & Sonya Ann Mahoney (Cabral)                       |
| October 28, 2008   | Lourdes Lee Direnzo<br>Mark Hansen Direnzo & Dorothy Tavares Direnzo (Bento)                    |
| November 3, 2008   | James Patrick lerardi<br>John Andrew lerardi & Jeannine Ann lerardi (Wesa)                      |
| November 10, 2008  | Charles John Mallett<br>Stephen Lee Mallett & Meghan Ann Mallett (Johnson)                      |
| November 12, 2008  | Anna Elizabeth Goss<br>John M. Goss & Cherryl L. Goss (Colburn)                                 |
| December 1, 2008   | Emily Kathleen Sullivan<br>Brian Michael Sullivan & Mary Elizabeth Sullivan (Ceglie)            |
| December 5, 2008   | Elijah Lee Christopher<br>Larry Brian Christopher & Jamie Leigh Christopher (Dickerman)         |
| December 26, 2008  | Gabriella Marthamay Strenger<br>Kurt E. Stenger & Estela Mary Gamboa (Gamboa)                   |
| December 24, 2008  | Brennan Walter Rich<br>Frank Walter Rich & Maeve Catherine Rich (Camichael)                     |

#### **DEATHS 2008**

January 17, 2008 William F. Burke

January 24, 2008 Salvatore Joseph Vitrano

January 25, 2008 John N. Meninno

February 2, 2008 Barbara Beck- Ramsay

February 2, 2008 Joseph J. Hart

February 12, 2008 Georgea T. Griffin

February 16, 2008 Richard L. Ledin

February 18, 2008 Sheila J. Picardi

February 19, 2008 Barbara Ann Asci

February 22, 2008 Alex K. Lambauer

March 18, 2008 Edwin R. Bryant

March 21, 2008 Gerald E. Crockett

April 3, 2008 Blanche M. Puffer

April 8, 2008 Albert Zirakian

April 18, 2008 Mary F. DiTullio

April 23, 2008 Robert R. Rose

May 17, 2008 Mary Meninno

May 27, 2008 Ryan James Igo

June 6, 2008 Arthur Francis Rigby

June 10, 2008 Andre Fayette

July 1, 2008 Elizabeth R. Kast

July 5, 2008 Robert Leslie Euscher

July 19, 2008 Marcella M. White

August 30, 2008 Frank Puopolo

September 17, 2008 Agnes J. Arroyo

September 20, 2008 Leslie C. Mills

September 27, 2008 James Martin Caliguire

October 16, 2008 Joseph F. Dunn

October 26, 2008 Linda Marie Belliveau

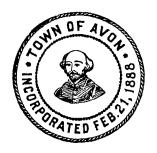
November 9, 2008 Thomas Henry Gordon

December 13, 2008 Richard J. Weiss

December 17, 2008 Richard Forrest Perkins

# **MARRIAGES 2008**

| February 28, 2008  | Matthew T. Edwards & Amanda Elizabeth Hatch        |
|--------------------|--|
| March 8, 2008      | Sean M. Bastis & Heather Marie Geary               |
| April 5, 2008      | Nevis Fitzroy Scott & Latricia Denise Forbes       |
| May 10, 2008       | George Philips MacDonald & Kathryn Sears Small     |
| May 20, 2008       | Luis A. Ramos & Annette Ruiz                       |
| May 25, 2008       | Bakari W. McClain & Jenny Lee Sturgis              |
| June 14, 2008      | Robert Matthew Jones & Lauren Patricia Belanger    |
| June 24, 2008      | Robert Charles Young & Paula J. Carrozza           |
| June 28, 2008      | Brian Michael Kallenberg & Joanna Jasinski         |
| July 7, 2008       | Luis Andrade Tavares & Maria Arminda Barbosa       |
| July 12, 2008      | George Benjamin Vangorden & Susan Marie Cann       |
| July 12, 2008      | Robert Alden Tucker, Jr. & Heather Nicole Thibealt |
| August 8, 2008     | Sheryl Jean Bennett & Eugene James Hayes,III       |
| August 9, 2008     | Thomas Joseph Mazgelis & Lisa Marie Wedge          |
| August 16, 2008    | Joseph E. Howard & Laura-Jean Canducci             |
| August 23, 2008    | Mary Katherine D' Agostino & Kevin Joseph Dumas    |
| August 30, 2008    | Edward Christopher Palizzolo & Jacie Rae Holub     |
| August 30, 2008    | Isreal Marcel & Marjorie Louis                     |
| September 6, 2008  | Paul Lawrence Jenkins & Angeline Lisa Pereira      |
| September 27, 2008 | Mollie C. Roan & Brian T. Collum                   |
| October 4, 2008    | Deena Lee Zakhary & Matthew James Copson           |
| October 4, 2008    | Courtney Irene O'Keefe & Anthony Michael DeGrazia  |
| October 11, 2008   | Leanne Catterine Arsenault & Francis Kevin Joyce   |
| October 25, 2008   | Timothy L. Sullivan,III & Kathleen Marie Kowalski  |
| November 8, 2008   | Katherine Susanna Jones & Kevin Michael Delaney    |
|                    |  |



#### TOWN OF AVON

#### ANNUAL TOWN MEETING Tuesday, May 6, 2008

at 7:30 o'clock in the evening at Avon High/Middle School

ARTICLE 1: A motion was made and seconded and UNANIMOUSLY VOTED IN THE AFFIRMATIVE to waive the reading of the reports and minutes of the previous session(s) and to accept and waive hearing the annual reports of the Town Officers and Town Departments for the year ending December 31, 2007 and to waive hearing the reports of any committees

ARTICLE 2: A motion was made and seconded and UNANIMOUSLY VOTED IN THE AFFIRMATIVE to consider Article 2 and 3 together to fix the salaries of the elected Town Officers for the Fiscal Year 2009, and raise and appropriate the necessary funds to defray such costs

ARTICLE 2&3: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to raise and appropriate or transfer from available funds such sums of money as may be necessary to defray the Town charges for the ensuing Fiscal Year 2009, including salaries of the several elected officers of the Town and make appropriations for the same as follows:

| Dept. Description    | FY 2008<br>Budget<br>FY 08 |    | FY 2009<br>Requested<br>FY 09 |    | 2009<br>dget<br>09 |
|----------------------|----------------------------|----|-------------------------------|----|--------------------|
| MODERATOR            |                            |    |                               |    |                    |
| 114 Salary           | \$<br>1,000.00             | \$ | 1,000.00                      | \$ | 1,000.00           |
| Expenses             | \$<br>250.00               | \$ | 250.00                        | \$ | 250.00             |
| SELECTMEN            |                            |    |                               |    |                    |
| 122 Salary           | \$<br>15,000.00            | \$ | 15,000.00                     | \$ | 15,000.00          |
| Expenses             | \$<br>16,200.00            | \$ | 16,225.00                     | \$ | 16,225.00          |
| TOWN ADMINISTRATOR   |                            |    |                               |    |                    |
| 113 Salary           | \$<br>76,850.00            | \$ | 79,567.00                     | \$ | 79,567.00          |
| Expenses             | \$<br>4,000.00             | \$ | 4,800.00                      | \$ | 4,800.00           |
| FINANCE COMMITTEE    |                            |    |                               |    |                    |
| 131 Salary, Clerical | \$<br>1,500.00             | \$ | 2,200.00                      | \$ | 2,200.00           |
| Expenses             | \$<br>4,500.00             | \$ | 4,500.00                      | \$ | 4,500.00           |
| RESERVE FUND         |                            |    |                               |    |                    |
| 132 Reserve Fund     | \$<br>85,000.00            | \$ | 85,000.00                     | \$ | 85,000.00          |
| TOWN ACCOUNTANT      |                            |    |                               |    |                    |
| 135 Salary           | \$<br>47,595.00            | \$ | 54,859.00                     | \$ | 54,859.00          |
| Expenses             | \$<br>40,460.00            | \$ | 32,005.00                     | \$ | 32,005.00          |
| 4                    | ,                          | •  | ,                             | •  | , -                |

| ASSESSORS                                |          |            |    |            |    |                       |
|--|----------|------------|----|------------|----|-----------------------|
| 141 Salaries                             | \$       | 8,700.00   | \$ | 8,700.00   | \$ | 8,700.00              |
| Expenses                                 | \$       | 19,570.00  | \$ | 19,765.00  | \$ | 15,565.00             |
| TOWN TREASURER                           |          |            |    |            |    |                       |
| 145 Salary                               | \$       | 27,085.00  | \$ | 31,275.00  | \$ | 31,275.00             |
| Expenses                                 | \$       | 8,800.00   | \$ | 8,700.00   | \$ | 8,700.00              |
|  | ·        | ,          |    | ·          | ,  | ,                     |
| TAX COLLECTOR                            |          |            |    |            |    |                       |
| 146 Salary                               | \$       | 5,000.00   | \$ | 5,000.00   | \$ | 5,000.00              |
| Expenses                                 | \$       | 17,674.00  | \$ | 17,674.00  | \$ | 17,674.00             |
| 139 TECHNOLOGY SERVICE                   |          |            |    |            |    |                       |
| Expenses                                 | \$       | 49,024.00  | \$ | 52,196.00  | \$ | 52,196.00             |
|  | •        | ,          | •  | ,          | •  | , , , , , , , , , , , |
| LEGAL                                    |          |            |    |            |    |                       |
| 151 Retainer, Town Couns.                | \$       | 11,250.00  | \$ | 11,250.00  | \$ | 11,250.00             |
| Expenses                                 | \$       | 60,000.00  | \$ | 60,000.00  | \$ | 60,000.00             |
| Assessors Legal                          | \$       | 10,000.00  | \$ | 20,000.00  | \$ | 20,000.00             |
| PERSONNEL BOARD                          |          |            |    |            |    |                       |
| 152 Salary, Clerical                     | \$       | 250.00     | \$ | 250.00     | \$ | 250.00                |
| Expenses                                 | \$       | 50.00      | \$ | 50.00      | \$ | 50.00                 |
| ·  |          |            |    |            |    |                       |
|  |          |            |    |            |    |                       |
| PAYROLL DATA PROCESSING                  | •        | 44.000.00  | •  | 44 000 00  | Φ  | 44.000.00             |
| 155 Expenses                             | \$       | 14,000.00  | \$ | 14,000.00  | \$ | 14,000.00             |
| CLERICAL POOL                            |          |            |    |            |    |                       |
| 159 Salaries                             | \$       | 205,000.00 | \$ | 205,000.00 | \$ | 205,000.00            |
|  |          |            | •  |            |    |                       |
| TOWN CLERK                               |          |            | _  |            | _  |                       |
| 161 Salary, Town Clerk                   | \$       | 27,085.00  | \$ | 30,275.00  | \$ | 30,275.00             |
| Expenses                                 | \$       | 4,410.00   | \$ | 4,350.00   | \$ | 4,350.00              |
| <b>ELECTION WORKERS &amp; REGISTRARS</b> |          |            |    |            |    |                       |
| 162 Salary, Registrars                   | \$       | 3,500.00   | \$ | 4,500.00   | \$ | 4,500.00              |
| Expenses,                                | \$       | 4,000.00   | \$ | 3,500.00   | \$ | 3,500.00              |
|  | ,        |            |    |            |    |                       |
| CENSUS                                   | ø        | 2 250 00   | œ  | 2 100 00   | ው  | 2 100 00              |
| 163 Expenses                             | \$       | 2,350.00   | \$ | 2,100.00   | \$ | 2,100.00              |
| CONSERVATION COMMISSION                  |          |            |    |            |    |                       |
| 171 Salary                               |          | 1 200 00   | \$ | 1,309.00   | \$ | 1,300.00              |
|  | \$       | 1,300.00   | Ψ  | 1,000.00   | Ψ  | .,                    |
| Expenses                                 | \$<br>\$ | 1,791.00   | \$ | 1,791.00   | \$ | 1,182.00              |
|  |          |            |    |            |    |                       |
| PLANNING BOARD                           | \$       | 1,791.00   | \$ | 1,791.00   | \$ | 1,182.00              |
|  |          |            |    |            |    |                       |

| BOARD OF APPEALS             |          |              |          |                      | _        |                      |
|------------------------------|----------|--------------|----------|----------------------|----------|----------------------|
| 176 Salary                   | \$<br>\$ | 2,280.00     | \$<br>\$ | 2,280.00<br>1,000.00 | \$<br>\$ | 2,280.00<br>1,000.00 |
| Expenses                     | Þ        | 1,000.00     | Ф        | 1,000.00             | Ф        | 1,000.00             |
| INDUSTRIAL DEVELOPMENT COMM. |          |              |          |                      |          |                      |
| 182 Salary, Clerical         | \$       | 10.00        | \$       | 10.00                | \$       | 10.00                |
| Expenses                     | \$       | -            | \$       | -                    | \$       | -                    |
|                              |          |              |          |                      |          |                      |
| CABLE TV                     | •        | 5 000 00     | •        | r 000 00             | Φ.       | 0.000.00             |
| 184 Expenses                 | \$       | 5,200.00     | \$       | 5,200.00             | \$       | 2,000.00             |
| TOWN HALL & BUILDING MAINT.  |          |              |          |                      |          |                      |
| 192 Salary, Building Super.  | \$       | 48,328.00    | \$       | 48,328.00            | \$       | 48,328.00            |
| Expenses                     | \$       | 55,661.00    | \$       | 55,661.00            | \$       | 55,661.00            |
|                              |          |              |          |                      |          |                      |
| TOWN REPORTS                 |          |              | _        | 4 500 00             |          | 4.500.00             |
| 195 Expenses                 | \$       | 4,500.00     | \$       | 4,500.00             | \$       | 4,500.00             |
|                              |          |              |          |                      |          |                      |
| POLICE                       |          |              |          |                      |          |                      |
| 210 Salary                   | \$       | 1,333,449.00 | \$       | 1,381,406.00         | \$       | 1,381,406.00         |
| Expenses                     | \$       | 121,600.00   | \$       | 123,720.00           | \$       | 123,720.00           |
| Police Cruiser               |          |              | \$       | 70,000.00            | \$       | 70,000.00            |
|                              |          |              |          |                      |          |                      |
| FIRE & POLICE DISPATCHERS    | •        | 0.45.040.00  | ው        | 240.040.00           | ø        | 240 040 00           |
| 215 Salary                   | \$       | 245,949.00   | \$       | 249,949.00           | \$       | 249,949.00           |
| FIRE DEPARTMENT              |          |              |          |                      |          |                      |
| 220 Salary                   | \$       | 869,063.00   | \$       | 1,020,442.00         | \$       | 853,421.00           |
| Salary from Ambulance fund   | \$       | (73,600.00)  | \$       | (66,116.00)          | \$       | 66,116.00            |
| Expenses                     | \$       | 150,595.00   | \$       | •                    | \$       | 122,675.00           |
| Expense from Ambulance fund  | \$       | (39,425.00)  | \$       | (52,425.00)          | \$       | 52,425.00            |
| THE PARK INCOMES TO BE       |          |              |          |                      |          |                      |
| BUILDING INSPECTOR           | \$       | 20,000.00    | \$       | 24,000.00            | \$       | 21,000.00            |
| 241 Salary Alt. Inspector    | . \$     | 1,000.00     | \$       | 1,500.00             | \$       | 1,500.00             |
| Expenses                     | \$       | 5,200.00     | \$       | 5,582.00             | \$       | 5,582.00             |
| ZAPONOOD                     | •        | •            |          | ·                    |          |                      |
| GAS INSPECTOR                |          |              |          |                      |          |                      |
| 242 Salary                   | \$       | 5,000.00     | \$       | 7,000.00             | \$       | 5,500.00             |
| Alt. Inspector               | \$       | 300.00       | \$       | 500.00               | \$       | 500.00               |
| Expenses                     | \$       | 600.00       | \$       | 600.00               | \$       | 600.00               |
| PLUMBING INSPECTOR           |          |              |          |                      |          |                      |
| 243 Salary                   | \$       | 5,000.00     | \$       | 7,000.00             | \$       | 5,500.00             |
| Alt. Inspector               | \$       | 300.00       | \$       | 500.00               | \$       | 500.00               |
| Expenses                     | \$       | 600.00       | \$       | 600.00               | \$       | 600.00               |
|                              |          |              |          |                      |          |                      |
| WIRE INSPECTOR               | •        | 40,000,00    | ው        | 12 000 00            | ው        | 12 500 00            |
| 245 Salary                   | \$       | 12,000.00    | \$       | 13,000.00            | \$       | 12,500.00            |

| Alt. Inspector<br>Expenses  | \$<br>\$ | 500.00<br>1,000.00 | \$ | 600.00<br>1,200.00                       | \$ | 600.00<br>1,200.00 |
|-----------------------------|----------|--------------------|----|--|----|--------------------|
| ANIMAL CONTROL              |          |                    |    |  |    |                    |
| 292 Salary                  | \$       | 7,500.00           | \$ | 8,000.00                                 | \$ | 8,000.00           |
| Expenses                    | \$       | 3,000.00           | \$ | 3,000.00                                 | \$ | 3,000.00           |
|                             |          |                    |    |  |    |                    |
| TREE WARDEN                 | \$       | 750.00             | \$ | 750.00                                   | \$ | 750.00             |
| 294 Salary                  | Ф<br>\$  | 7,000.00           | \$ | 7,000.00                                 | \$ | 8,500.00           |
| Expenses                    | Ψ        | 7,000.00           | Ψ  | 7,000.00                                 | Ψ  | 0,000.00           |
| LOCAL EMERGENCY PLANNING    |          |                    |    |  |    |                    |
| 299 Salary                  | \$       | -                  | \$ | -  | \$ | -                  |
| Expenses                    | \$       | 4,000.00           | \$ | 4,000.00                                 | \$ | 4,000.00           |
| AVON PUBLIC SCHOOLS         |          |                    |    |  |    |                    |
| 300 Operating Expense       | \$       | 5,497,429.00       | \$ | 5,797,363.00                             | \$ | 5,697,363.00       |
| Coo operating Expenses      | •        |                    | •  | -, -, -, -, -, -, -, -, -, -, -, -, -, - | •  | , ,                |
| BLUE HILLS REGIONAL         |          |                    |    |  |    |                    |
| 390 Operating Expense       | \$       | 649,547.00         | \$ | 761,016.00                               | \$ | 761,016.00         |
| School to Career Prog.      | \$       | 12,350.00          | \$ | 12,350.00                                | \$ | 12,350.00          |
|                             |          |                    |    |  |    |                    |
| HIGHWAY DEPARTMENT          | •        | 0.44.000.00        | •  | 0.40 700 00                              | Φ. | 0.40.700.00        |
| 421 Salary                  | \$       | 241,830.00         | \$ | 246,788.00                               | \$ | 246,788.00         |
| Expenses                    | \$       | 82,760.00          | \$ | 85,630.00                                | \$ | 85,630.00          |
| SNOW & ICE                  |          |                    |    |  |    |                    |
| 423 Expenses                | \$       | 65,000.00          | \$ | 65,000.00                                | \$ | 65,000.00          |
| •                           |          |                    |    |  |    |                    |
| STREET LIGHTING             |          |                    |    |  |    |                    |
| 424 Expenses                | \$       | 88,700.00          | \$ | 88,700.00                                | \$ | 90,000.00          |
| WASTE DISPOSAL              |          |                    |    |  |    |                    |
| 433 Rubbish Collection      | \$       | 412,216.00         | \$ | 430,271.00                               | \$ | 430,271.00         |
| Recycling Expenses          | \$       | 9,000.00           | \$ | 4,000.00                                 | \$ | 4,000.00           |
| Recycling Expenses          | *        | 0,000.00           | *  | .,000.00                                 | •  | .,                 |
| WATER DEPARTMENT            |          |                    |    |  |    |                    |
| 450 Salary                  | \$       | 299,196.00         | \$ | 309,330.00                               | \$ | 299,703.00         |
| Expenses                    | \$       | 257,843.00         | \$ | 342,000.00                               | \$ | 292,843.00         |
| DOADD OF USAL TU            |          |                    |    |  |    |                    |
| BOARD OF HEALTH             | \$       | 55,200.00          | \$ | 56,700.00                                | \$ | 56,700.00          |
| 510 Salary Animal Inspector | \$       | 1,600.00           | \$ | 1,700.00                                 | \$ | 1,700.00           |
| Expenses                    | \$       | 6,025.00           | \$ | 7,434.00                                 | \$ | 7,434.00           |
| Compost Attendant           | \$       | 5,000.00           | \$ | 5,000.00                                 | \$ | 5,000.00           |
| Composit / Morroant         | *        | -,                 | •  | -,                                       | •  | -,                 |
| HEALTH SERVICES             |          |                    |    |  |    |                    |
| 529 Visiting Nurses         | \$       | 4,000.00           | \$ | 4,000.00                                 | \$ | 4,000.00           |
| B.A.A.R.C.                  | \$       | 500.00             | \$ | 500.00                                   | \$ | 500.00             |
| Multi-Health                | \$       | 500.00             | \$ | 500.00                                   | \$ | 500.00             |

| Womanplace Center          | \$  | 3,500.00                                | \$  | 3,500.00                                | \$        | 3,500.00     |
|----------------------------|-----|---|-----|---|-----------|--------------|
| COUNCIL ON AGING           |     |   |     |   |           |              |
| 541 Salary                 | \$  | 67,737.00                               | \$  | 69,719.00                               | \$        | 69,719.00    |
| Expenses                   | \$  | 5,000.00                                | \$  | 5,000.00                                | \$        | 5,000.00     |
| Expenses                   | Ψ   | 0,000.00                                | Ψ   | 0,000.00                                | Ψ         | 0,000.00     |
| VETERAN SERVICES           |     |   |     |   |           |              |
| 543 Salary, Agent          | \$  | 3,500.00                                | \$  | 3,500.00                                | \$        | 3,500.00     |
| Expenses                   | \$  | 300.00                                  | \$  | 300.00                                  | \$        | 300.00       |
| Veterans Benefits          | \$  | 10,000.00                               | \$  | 10,000.00                               | \$        | 10,000.00    |
| Veterans Quarters          | \$  | 700.00                                  | \$  | 700.00                                  | \$        | 700.00       |
|                            | •   |   | •   |   | ,         |              |
| LIBRARY                    |     |   |     |   |           |              |
| 610 Salary                 | \$  | 209,027.00                              | \$  | 209,814.00                              | \$        | 209,814.00   |
| Expenses                   | \$  | 101,430.00                              | \$  | 102,050.00                              | \$        | 102,050.00   |
| Automation                 | \$  | 20,797.00                               | \$  | 20,658.00                               | \$        | 20,658.00    |
|                            |     |   |     |   |           |              |
| PARKS & RECREATION         |     |   |     |   |           |              |
| 650 Salary                 | \$  | 19,598.00                               | \$  | 24,098.00                               | \$        | 21,598.00    |
| Expenses                   | \$  | 31,409.00                               | \$  | 31,600.00                               | \$        | 31,600.00    |
|                            |     |   |     |   |           |              |
| HISTORICAL COMMISSION      |     |   |     |   |           |              |
| 691 Expenses               | \$  | 500.00                                  | \$  | 500.00                                  | \$        | 500.00       |
|                            |     |   |     |   | æ         |              |
| CULTURAL COUNCIL           | Φ.  | 400.00                                  | •   | 400.00                                  | •         | 400.00       |
| 695 Expenses               | \$  | 100.00                                  | \$  | 100.00                                  | \$        | 100.00       |
| MEMORIAL DAY               |     |   |     |   |           |              |
|                            | \$  | 3,000.00                                | \$  | 3,000.00                                | \$        | 3,000.00     |
| 699 Expenses, parade       | φ   | 3,000.00                                | Φ   | 3,000.00                                | Ψ         | 3,000.00     |
| DEBT SERVICE               |     |   |     |   |           |              |
| 751 Bond Payment           | \$  | 1,734,551.00                            | \$  | 1,953,008.00                            | \$        | 1.953.008.00 |
| Interest                   | •   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | •   | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | •         | .,,          |
| 752 Short Term Borrowing   | \$  | 2,000.00                                | \$  | 1,000.00                                | \$        | 1,000.00     |
| 760 Cost of Bond Issuance  | \$  | 4,000.00                                | \$  | 3,000.00                                | \$        | 3,000.00     |
|                            |     |   |     |   |           |              |
| PENSION & INSURANCE        |     |   |     |   |           |              |
| 911 Norfolk County Retire. | \$  | 608,488.00                              | \$  | 662,278.00                              | \$        | 662,278.00   |
| 911 Non-Contribu. Retire.  | \$  | 2,581.00                                | \$  | 2,581.00                                | \$        | 2,581.00     |
| 912 Workmens Comp          | \$  | 82,987.00                               | \$  | 86,000.00                               | \$        | 86,000.00    |
| 913 Unemployment           | \$  | 40,000.00                               | \$  | 40,000.00                               | \$        | 35,000.00    |
| 914 Medical & Life         | \$  | 1,787,004.00                            | \$  | 1,814,000.00                            | \$        | 1,814,000.00 |
| 916 Medicare               | \$  | 110,000.00                              | \$  | 117,000.00                              | \$        | 117,000.00   |
| Medicaid                   | \$  | 10,000.00                               | \$  | 10,000.00                               | \$        | 10,000.00    |
| 945 Liability              | \$  | 215,100.00                              | \$  | 225,000.00                              | \$        | 225,000.00   |
| 193 Building               | \$_ | 5,000.00                                | \$  | 5,000.00                                | <u>\$</u> | 5,000.00     |
| ARTICLE 3 BUDGET           | \$1 | 6,349,059.00                            | \$1 | 7,533,166.00                            | \$1       | 7,375,075.00 |

ARTICLE 4: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to authorize the Board of Selectmen to accept and to enter into a contract for the expenditure of any funds allotted or to be allotted by the Commonwealth of Massachusetts and/or County of Norfolk for the construction, reconstruction and/or improvement of Town roads

ARTICLE 5: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to renew an Offsets Receipts Account known as the Cross Connection Control Offset Receipts Account in accordance with M.G.L. Chapter 44, Section 53E

ARTICLE 6: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to transfer from the following available funds the sum of Twenty One Thousand Two Hundred and Twenty Dollars and sixty three cents (\$21,020.63) to be used for the Town's 125<sup>th</sup> Anniversary Celebration in 2013

| Alticles             |           |
|----------------------|-----------|
| Compost Pad S07-13   | 887.50    |
| Highway Sander S07-4 | 2,902.31  |
| Drainage S04-16      | 355.00    |
| Page St S07-5        | 15,388.82 |
| Highway Gazebo       | 1,487.00  |

ARTICLE 7: A motion was made and seconded and VOTED IN THE AFFIRMATIVE WITH A COUNTED VOTE OF 87-9 that \$2,890,671. is appropriated for the rehabilitation of Pond Street; that to meet this appropriation the Treasurer with the approval of the Board of Selectmen is authorized to borrow \$2,890,671 under Chapter 44 of the General Laws or any other enabling authority; and that the Board of Selectmen is authorized to take any other action necessary to carry out this project; provided, however that this vote shall not take effect until the Town votes to exempt from the limitation on total taxes imposed by G.L. c.59, 21C (Proposition 2 ½) amounts required to pay the principal of and interest on the borrowing authorized by this vote.

ARTICLE 8: A motion was made and seconded and VOTED UNANIMOUSLY IN THE AFFIRMATIVE that \$3,282,492 is appropriated for the rehabilitation of East Spring Street, Glendon Street, Robbins Street, and East High Street; that to meet this appropriation the Treasurer with the approval of the Board of Selectmen is authorized to borrow \$3,282,492 under Chapter 44 of the General Laws or any other enabling authority; and that the Board of Selectmen is authorized to take any other action necessary to carry out this project; provided, however, that this vote shall not take effect until the Town votes to exempt from the limitation on total taxes imposed by G. L. c.59, 21c (Proposition 2 ½ ) amounts required to pay the principal of and interest on the borrowing authorized by this vote.

ARTICLE 9: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to transfer the sum of Sixty Seven Thousand Four Hundred and Seventy Five Dollars (\$67,475) from the Ambulance Revolving Fund to be used to pay the fourth of ten (10) payments of the lease purchase agreement on the Fire Department's Aerial Ladder truck

ARTICLE 10: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to transfer the sum of Ten Thousand Dollars (\$10,000) from the Ambulance Revolving Fund to be used to pay for a squad skid.

ARTICLE 11: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to transfer the sum of Two Thousand Five Hundred Dollars (\$2,500) from the Ambulance Revolving Fund to Article 19 of the 2007 ATM to be used for the purpose of reimbursing insurance companies for overpayments and to pay ALS mutual aid costs

ARTICLE 12: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to transfer the sum of Forty Thousand Dollars (\$40,000) from the Ambulance Revolving Fund to Article 21 of the 2007 ATM be used for Emergency Medical Technician training (all levels), continuing EMS education and related expenses

ARTICLE 13: To see if the Town will vote to raise and appropriate, transfer from available funds, and/or borrow subject to the provisions of so-called Prop. 2 ½, a sum of money for the various capital and special projects of the Town, including but not limited to purchase of new and/or replacement equipment and vehicles, repairs or additions to the Town's water supply system, and repairs and additions to Town facilities, including costs incidental and related to such projects, or take any other action relative to the foregoing matters:

| Department Item    |                                   | Cost    |  |  |
|--------------------|-----------------------------------|---------|--|--|
|                    |                                   |         |  |  |
| Highway Department | Road improvements                 | 400,000 |  |  |
| Library            | Remove back deck of Library       | 3,300   |  |  |
| Park & Recreation  | Miller/Tracy Playground fence     | 6,000   |  |  |
|                    | Butler field concrete shed        | 9,000   |  |  |
|                    | Butler playground security camera | 4,461   |  |  |
| Police Department  | Bullet Proof Vests                | 10,725  |  |  |
|                    | Radar Units                       | 2,250   |  |  |
|                    | Cruiser Radios                    | 1,218   |  |  |

Said sum for any project listed to be raised by General Tax, by transfer from available funds, by borrowing or otherwise; and that to meet this appropriation the Treasurer, with the approval of the Board of Selectmen, is hereby authorized to borrow the appropriate sum and pursuant to the statutes cited above, or any other enabling authority, and issue bonds or notes of the Town therefore; and the various sums be expended by the Town Board or official listed for the project costs.

#### THIS ARTICLE WAS WITHDRAWN

ARTICLE 14: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to transfer from the Septic Loan Receipts Account the sum of Ten Thousand Four Hundred Dollars and Thirty Six Cents (\$10,400.36) for repayment of the Title V Water Pollution Abatement Trust Loan voted and approved at the Annual Town Meeting of May 5, 1998, Article 23.

ARTICLE 15: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to amend the Town of Avon Personnel By Laws with the text available at Town Meeting.

ARTICLE 16: To see if the Town will vote to raise and appropriate and/or borrow the sum of One Million One Hundred Thousand Dollars (\$1,100,000) under the provisions of Massachusetts General Law, Chapter 44 for the design and construction of parking, entrance and exit roadways at the Ralph D. Butler Elementary School and any other costs associated with the project **THIS ARTICLE WAS WITHDRAWN** 

ARTICLE 17: A motion was made and seconded and DEFEATED BY A COUNTED VOTE OF 53-30 after a favorable vote for reconsideration, a motion was made and seconded and UNANIMOUSLY VOTED IN THE AFFIRMATIVE that \$1,080,000 is appropriated for a design study for the overhaul of the HVAC system at the Ralph D. Butler Elementary School located at Patrick Clark Drive and the overhaul of the same may include boiler replacement, replacement of the distribution system to include the piping system, exhaust fans, the control system, value replacement and any other costs associated with the project, which proposed repair project would materially extend the useful life of the school and preserve an asset that otherwise is capable of supporting the required educational program and for which the Town may be eligible for a school construction grant from the Massachusetts School Building Authority ("MSBA"); that to meet this appropriation the Treasurer with the approval of the Board of Selectmen is authorized to borrow \$1,080,000 under Massachusetts General Laws, Chapter 44 or Chapter 70B or any other enabling authority; that the Town acknowledges that the MSBA grant program is a non-entitlement, discretionary program based on need, as determined by the MSBA , and any project costs the Town incurs in excess of any grant approve by and received from the MSBA shall be the sole responsibility of the Town and further that any grant that the Town may receive from the MSBA for the project shall not exceed the lesser of (1) forty-six pint seventy nine percent (46.79%) of eligible, approved project costs, as determined by the MSBA, or (2) the total maximum grant amount determined by the MSBA; that the amount of borrowing authorized pursuant to this vote shall be reduced by any amounts received or expected to be received from the MSBA prior to the issuance of any bonds or notes under this vote; and that the School Committee is authorized to expend the above appropriation to take any other action necessary to carry out this project; provided, however, that this vote shall not take effect until the Town votes to exempt from the limitation on total taxes imposed by G.L. C59, 21C (Proposition 2 ½) amounts required to pay the principal of and interest on the borrowing by this vote.

ARTICLE 18: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to accept MGL Chapter 41, Sections 48, 49A and 55, contingent on the passage of HR 2570: Additional compensation of a certified governmental accountant

ARTICLE 19: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to accept MGL Chapter 41, Section 108P: Additional compensation for collector or treasurers

<u>ARTICLE 20</u>: A motion was made and seconded and **VOTED IN THE AFFIRMATIVE BY THE MAJORITY** to accept MGL Chapter 41, Section 19K: Additional compensation for clerks

ARTICLE 21: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to amend the General Bylaws of the Town of Avon by adopting grammatical, punctuation and spelling changes as provided by the By Law Committee in written form available at the Office of Town Clerk and at the Annual Town Meeting; said changes to not be substantive in nature nor change the intent or meaning of any existing bylaw.

**ARTICLE 22:** To see if the Town will amend the General By-Laws of the Town of Avon by adding the following:

Article VII Section 22: Alcoholic licensing of premises

The Town prohibits restaurants, bars, clubs (private or public), taverns or any other establishment of public assembly from allowing any person to bring alcohol of any kind into the establishment, for the purposes of consumption, sale, or purchase, unless said location has a valid license issued by the local licensing authority,

#### THIS ARTICLE WAS WITHDRAWN

ARTICLE 23: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to amend the General Bylaws of the Town of Avon by striking out Article III, Section 1 in its entirety and replacing it with the following:

The election of town officers and the determination of such matters as are required by law to be determined by secret ballot shall be held on the second Tuesday in April. The polls shall be opened no later than seven (7) o'clock A.M. and shall remain open until eight (8) o'clock in the P.M.

ARTICLE 24: A motion was made and seconded and **DEFEATED BY THE MAJORITY** to amend the General Bylaws of the Town of Avon by striking out Article II, Section 6 (a) in its entirety and replacing it with the following:

Membership - The Finance Committee shall consist of five (5) voters. No person who is an elected officer of the Town, member of any Board of the town, except as otherwise provided by law or a vote of the Town, or any employee of the Town, shall be qualified to serve as a member of the Finance Committee. The Finance Committee may appoint a secretary who shall not be a member of the Committee and who may receive such compensation as a Committee may vote from any appropriation for the use and expenses of said Committee,

ARTICLE 25: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to amend the General Bylaws of the Town of Avon by adding the following as section (b) to Article VI, Section 4.

The Board of Selectmen shall annually appoint an Alternate Wiring Inspector whose duty shall be the enforcement of State Board of Fire Prevention Regulations as provided in the General Laws, Chapter 143, Section 3L, during temporary absence or disability of the Wiring Inspector

ARTICLE 26: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to amend the General Bylaws of the Town of Avon by adding the following as section (b) to Article VI, Section 11:

(a) The Board of Selectmen shall, pursuant to the provisions of General Laws Chapter 143, Section 3 and 780 CMR 105.3, appoint an Inspector of Buildings to administer and enforce the provisions of the State Building Code within the town.

The person appointed as Inspector of Buildings shall, in addition, be charged with the enforcement of the zoning by-law, as provided in General Laws Chapter 40A, Section 7. The Inspector of Buildings in seeking compliance with the provisions of any section of any law, by-law, rule or regulation which he is charged with enforcing and in addition to any other method available to him may prosecute any such violations under the provisions of General Laws Chapter 40, Section 21D. If no other specific penalty is provided the penalty to apply in cases brought under the said Chapter 40, Section 21D shall be as posted with the Town Clerk for each offense.

(b) The Board of Selectmen shall appoint an Alternate Inspector of Buildings to administer and enforce the provisions of the State Building Code within the town, during temporary absence or disability of the Inspector of Buildings

ARTICLE 27: A motion was made and seconded and VOTED IN THE AFFIRMATIVE BY THE MAJORITY to amend the General Bylaws of the Town of Avon by removing fee and fine schedules, from the sections below. Said fees and fines shall be posted with the Town Clerk.

The following is a list of the sections that currently include a schedule of fees or fines:

Article VII, Section 2, subsection D

Article VII, Section 2, subsection I

Article VII, Section 16b, subsection A

Article VII, Section 17, Subsection C(2)

Article VII, Section 18, Subsection E

Article VII, Section 18, Subsection F

Article VII, Section 19

Article VII, Section 20, subsection B

Article VII, Section 20, subsection C

Article VII, Section 21

Article VIII, Section 1, subsection A

Article VIII, Section 1, subsection E

Article VIII, Section 7

Article VIII, Section 9

Article VIII, Section 10

**ARTICLE 28:** To see if the Town will vote to raise and appropriate or transfer from available funds a sum of money to be placed in the Stabilization Account

#### THIS ARTICLE WAS WITHDRAWN

## ANNUAL TOWN MEETING - MAY 6, 2008 APPROPRIATIONS FY 09

TO:
BOARD OF SELECTMEN
TOWN ACCOUNTANT
TOWN ADMINISTRATOR
FINANCE COMMITTEE
BOARD OF ASSESSORS

| <u>Line</u><br><u>Item</u>    | Dept.            | Description   |                | Raise and<br>Appropriate            | Acct. | Transfer |
|-------------------------------|------------------|---|----------------|-------------------------------------|-------|----------|
| 100 Moderator<br>101          | 114 Sala<br>Expe | ry<br>enses   | \$<br>\$       | 1,000.00<br>250.00                  |       |          |
| 110 Selectmen<br>114          |                  | ry, Elected Officials<br>enses                      | \$<br>\$       | 15,000.00<br>16,225.00              |       |          |
| 118 Town Administrator<br>119 | 113 Sala<br>Expe | ry<br>enses   | \$<br>\$       | 79,567.00<br>4,800.00               |       |          |
| 120 Finance Committee<br>121  |                  | ry, Clerical<br>enses                               | \$<br>\$       | 2,200.00<br>4,500.00                |       |          |
| 130 Reserve Fund              | 132 Rese         | erve Fund   | \$             | 85,000.00                           |       |          |
| 140 Town Accountant<br>141    | 135 Sala<br>Expe | ry<br>enses   | \$<br>\$       | 54,859.00<br>32,005.00              |       |          |
| 150 Assessors<br>151          | 141 Sala<br>Expe | ries<br>enses                                       | \$<br>\$       | 8,700.00<br>15,565.00               |       |          |
| 160 Town Treasurer<br>161     | 145 Sala<br>Expe | ry<br>enses   | \$<br>\$       | 31,275.00<br>8,700.00               |       |          |
| 170 Tax Collector<br>171      | 146 Sala<br>Expe | ry<br>enses   | \$<br>\$       | 5,000.00<br>17,674.00               |       |          |
| 139 Technology Service        | 149 Expe         | ense  | \$             | 52,196.00                           |       |          |
| 180 Legal<br>181<br>182       | Expe             | iner, Town Counsel<br>enses<br>essors Legal Expense | \$<br>\$<br>\$ | 11,250.00<br>60,000.00<br>20,000.00 |       |          |
| 190 Personnel Board<br>191    |                  | ry, Clerical<br>enses                               | \$<br>\$       | 250.00<br>50.00                     |       |          |

| 200 Payroll Data Proc.                      | 155 Expenses  | \$             | 14,000.00                         |                        |    |                        |
|---|---|----------------|-----------------------------------|------------------------|----|------------------------|
| 210 Clerical Pool                           | 159 Salaries  | \$             | 205,000.00                        |                        |    |                        |
| 220 Town Clerk<br>221                       | 161 Salary, Town Clerk<br>Expenses                              | \$<br>\$       | 30,275.00<br>4,350.00             |                        |    |                        |
| 230 Elections/Registrars<br>232             | 162 Salary<br>Expenses  | \$<br>\$       | 4,500.00<br>3,500.00              |                        |    |                        |
| 240 Census                                  | 163 Expenses  | \$             | 2,100.00                          |                        |    |                        |
| 250 Conservation Comm<br>252                | 171 Salary, Clerical<br>Expenses                                | \$<br>\$       | 1,300.00<br>1,182.00              |                        |    |                        |
| 260 Planning Board<br>262                   | 175 Salaries<br>Expenses  | \$<br>\$       | 9,775.00<br>3,000.00              |                        |    |                        |
| 270 Board of Appeals<br>271                 | 176 Salary<br>Expenses  | \$<br>\$       | 2,280.00<br>1,000.00              |                        |    |                        |
| 280 Ind Dev. Comm<br>281                    | 182 Salary<br>Expenses  | \$<br>\$       | 10.00                             |                        |    |                        |
| 290 Cable TV                                | 184 Expenses  | \$             | 2,000.00                          |                        |    |                        |
| 300 Town Hall & Building<br>301 Maintenance | 192 Salary, Building Super.<br>Expenses                         | \$<br>\$       | 48,328.00<br>55,661.00            |                        |    |                        |
| 320 Town Reports                            | 195 Expenses  | \$             | 4,500.00                          |                        |    |                        |
| 330 Police Dept.<br>335                     | 210 Salary<br>Expenses<br>Police Cruiser                        | \$<br>\$       | 1,381,406.00<br>123,720.00        | cmvi                   | \$ | 70,000.00              |
| 340 Fire & Police Dispatch                  | 215 Salary  | \$             | 249,949.00                        | J                      | •  | , 0,000.00             |
| 350 Fire Dept.<br>354<br>355<br>355         | 220 Salary Expenses Salary from Ambulance Expense from Ambulanc | \$<br>\$<br>e  | 853,421.00<br>122,675.00          | ambulance<br>ambulance |    | 66,116.00<br>52,425.00 |
| 360 Building Inspector<br>361<br>362        | 241 Salary Alt. Inspector Expenses                              | \$<br>\$<br>\$ | 21,000.00<br>1,500.00<br>5,582.00 |                        |    |                        |
| 370 Gas Inspector<br>371<br>372             | 242 Salary Alt. Inspector Expenses                              | \$<br>\$<br>\$ | 5,500.00<br>500.00<br>600.00      |                        |    |                        |
| 380 Plumbing Inspector<br>381<br>382        | 243 Salary Alt. Inspector Expenses 2                            | \$<br>\$<br>\$ | 5,500.00<br>500.00<br>600.00      |                        |    |                        |

| 390 Wiring Inspector       | 245 | Salary                                | \$             | 12,500.00                             |
|----------------------------|-----|---------------------------------------|----------------|---------------------------------------|
| 391                        |     | Alt. Inspector                        | \$             | 600.00                                |
| 392                        |     | Expenses                              | \$             | 1,200.00                              |
| 410 Animal Control         | 292 | Salary                                | \$             | 8,000.00                              |
| 411                        |     | Expenses                              | \$             | 3,000.00                              |
| 420 Tree Warden            | 294 | Salary                                | \$             | 750.00                                |
| 421                        |     | Expenses                              | \$             | 8,500.00                              |
| 430 Local Emergency<br>431 | 299 | Salary<br>Expenses                    | \$<br>\$       | 4,000.00                              |
| 440 Avon Public Schools    | 300 | Operating Expense                     | \$             | 5,697,363.00                          |
| 450 Blue Hills Reg School  | 390 | Operating Expense<br>School to Career | \$<br>\$       | 761,016.00<br>12,350.00               |
| 460 Highway Dept.          | 421 | Salary<br>Expenses                    | \$<br>\$       | 246,788.00<br>85,630.00               |
| 470 Snow & Ice             | 423 | Expenses                              | \$             | 65,000.00                             |
| 480 Street Lighting        | 424 | Expenses                              | \$             | 90,000.00                             |
| 490 Waste Disposal         | 433 | Rubbish Collection                    | \$             | 430,271.00                            |
| 491                        |     | Recycling Expenses                    | \$             | 4,000.00                              |
| 500 Water Dept.            | 450 | Salary                                | \$             | 299,703.00                            |
| 504                        |     | Expenses                              | \$             | 292,843.00                            |
| 520 Board of Health        | 510 | Salary                                | \$             | 56,700.00                             |
| 522                        |     | Animal Inspector                      | \$             | 1,700.00                              |
| 523                        |     | Expenses                              | \$             | 7,434.00                              |
| 524                        |     | Compost Attendant                     | \$             | 5,000.00                              |
| 530 Health Services        | 529 | Visiting Nurses                       | \$             | 4,000.00                              |
| 531                        |     | B.A.A.R.C.                            | \$             | 500.00                                |
| 532                        |     | Multi-Health                          | \$             | 500.00                                |
| 533                        |     | Womanplace Center                     | \$             | 3,500.00                              |
| 540 Council on Aging       | 541 | Salary                                | \$             | 69,719.00                             |
| 543                        |     | Expenses                              | \$             | 5,000.00                              |
| 550 Veterans Services      | 543 | Salary, Agent                         | \$             | 3,500.00                              |
| 551                        |     | Expenses                              | \$             | 300.00                                |
| 552                        |     | Veterans Benefits                     | \$             | 10,000.00                             |
| 553                        |     | Veterans Quarters                     | \$             | 700.00                                |
| 560 Library<br>563<br>564  | 610 | Salary<br>Expenses<br>Automation<br>3 | \$<br>\$<br>\$ | 209,814.00<br>102,050.00<br>20,658.00 |

| 570 Park & Recreation 573                             | 650 Salary<br>Expenses  | \$<br>\$                 | 21,598.00<br>31,600.00  |  |                   |  |
|---|---|--------------------------|---|--|-------------------|--|
|   |   | *                        | ,   |  |                   |  |
| 580 Historical Comm                                   | 691 Expenses  | \$                       | 500.00  |  |                   |  |
| 590 Cultural Council                                  | 695 Expenses  | \$                       | 100.00  |  |                   |  |
| 600 Mem.Parade  | 699 Expenses, parade  | \$                       | 3,000.00  |  |                   |  |
| 610 Bond Payment                                      | 751 Debt  | \$                       | 1,953,008.00  | exempt   |                   |  |
| 620   | 752 Short Term Borrowing  | \$                       | 1,000.00  |  |                   |  |
| 630   | 760 Cost of Bond Issuance   | \$                       | 3,000.00  |  |                   |  |
| 640 Pensions  | 911 Norfolk County Retirement   | \$                       | 662,278.00  |  |                   |  |
| 641 Pensions  | 911 Non-Contribu. Retirement  | \$                       | 2,581.00  |  |                   |  |
| 650 Insurance   | 912 Workmens Comp   | \$                       | 86,000.00   |  |                   |  |
| 660 Insurance   | 913 Unemployment  | \$                       | 35,000.00   |  |                   |  |
| 670 Insurance   | 914 Medical & Life  | \$                       | 1,814,000.00  |  |                   |  |
| 680 Insurance   | 916 Medicare  | \$                       | 117,000.00  |  |                   |  |
|   | Medicaid  | \$                       | 10,000.00   |  |                   |  |
| 690 Insurance   | 945 Liability   | \$                       | 225,000.00  |  |                   |  |
| 700 Insurance   | 193 Building  | \$                       | 5,000.00  |  |                   |  |
| Total of All Budgets                                  |   | \$                       | 17,186,534.00   |  | \$                | 188,541.00   |
| Total Article #3                                      | \$ 17,375,075.00  |                          |   |  |                   |  |
| I Otal Alticle #3                                     | Ψ 17,373,073.00   |                          |   |  |                   |  |
|   |   |                          | article   | transfers  | \$                | 21,020.63  |
| Article 6   | 125th Anniversary Compost Pad S07-13  | \$                       | article<br>887.50   | transfers  | \$                | 21,020.63  |
|   | 125th Anniversary<br>Compost Pad S07-13   | \$                       |   | transfers  | \$                | 21,020.63  |
|   | 125th Anniversary<br>Compost Pad S07-13<br>Highway Sander S07-4   | \$                       | 887.50  | transfers  | \$                | 21,020.63  |
|   | 125th Anniversary<br>Compost Pad S07-13<br>Highway Sander S07-4<br>Drainage S04-16  | \$                       | 887.50<br>2,902.31  | transfers  | \$                | 21,020.63  |
|   | 125th Anniversary<br>Compost Pad S07-13<br>Highway Sander S07-4<br>Drainage S04-16<br>Page St S07-5   | \$                       | 887.50<br>2,902.31<br>355.00  | transfers  | \$                | 21,020.63  |
|   | 125th Anniversary<br>Compost Pad S07-13<br>Highway Sander S07-4<br>Drainage S04-16  |                          | 887.50<br>2,902.31<br>355.00<br>15,388.82   | transfers  | \$                | 21,020.63  |
|   | 125th Anniversary<br>Compost Pad S07-13<br>Highway Sander S07-4<br>Drainage S04-16<br>Page St S07-5<br>Highway Gazebo   | \$                       | 887.50<br>2,902.31<br>355.00<br>15,388.82<br>1,487.00   | transfers  |                   | 21,020.63<br>67,475.00   |
| Article 6   | 125th Anniversary<br>Compost Pad S07-13<br>Highway Sander S07-4<br>Drainage S04-16<br>Page St S07-5<br>Highway Gazebo<br>Fire Dept. Ariel Truck   | \$                       | 887.50<br>2,902.31<br>355.00<br>15,388.82<br>1,487.00   |  | \$                |  |
| Article 6 Article 9                                   | 125th Anniversary Compost Pad S07-13 Highway Sander S07-4 Drainage S04-16 Page St S07-5 Highway Gazebo Fire Dept. Ariel Truck Fire Squad Skids  | \$                       | 887.50<br>2,902.31<br>355.00<br>15,388.82<br>1,487.00   | ambulance  | \$ \$             | 67,475.00  |
| Article 6  Article 9 Article 10                       | 125th Anniversary<br>Compost Pad S07-13<br>Highway Sander S07-4<br>Drainage S04-16<br>Page St S07-5<br>Highway Gazebo<br>Fire Dept. Ariel Truck   | \$                       | 887.50<br>2,902.31<br>355.00<br>15,388.82<br>1,487.00   | ambulance<br>ambulance                           | \$ \$ \$          | 67,475.00<br>10,000.00   |
| Article 6  Article 9 Article 10 Article 11 Article 12 | 125th Anniversary Compost Pad S07-13 Highway Sander S07-4 Drainage S04-16 Page St S07-5 Highway Gazebo  Fire Dept. Ariel Truck Fire Squad Skids Fire Overpayments EMS Educatiom   | \$                       | 887.50<br>2,902.31<br>355.00<br>15,388.82<br>1,487.00   | ambulance<br>ambulance<br>ambulance              | \$ \$ \$          | 67,475.00<br>10,000.00<br>2,500.00<br>40,000.00                      |
| Article 6  Article 9 Article 10 Article 11            | 125th Anniversary Compost Pad S07-13 Highway Sander S07-4 Drainage S04-16 Page St S07-5 Highway Gazebo  Fire Dept. Ariel Truck Fire Squad Skids Fire Overpayments   | \$                       | 887.50<br>2,902.31<br>355.00<br>15,388.82<br>1,487.00   | ambulance<br>ambulance<br>ambulance              | \$ \$ \$ \$ \$ \$ | 67,475.00<br>10,000.00<br>2,500.00                                   |
| Article 6  Article 9 Article 10 Article 11 Article 12 | 125th Anniversary Compost Pad S07-13 Highway Sander S07-4 Drainage S04-16 Page St S07-5 Highway Gazebo  Fire Dept. Ariel Truck Fire Squad Skids Fire Overpayments EMS Educatiom Title 5 Water Pollution   | \$ \$ \$ \$ <b>\$</b>    | 887.50<br>2,902.31<br>355.00<br>15,388.82<br>1,487.00<br><b>21,020.63</b>   | ambulance<br>ambulance<br>ambulance<br>ambulance | \$ \$ \$ \$ \$ \$ | 67,475.00<br>10,000.00<br>2,500.00<br>40,000.00<br><b>119,975.00</b> |
| Article 6  Article 9 Article 10 Article 11 Article 12 | 125th Anniversary Compost Pad S07-13 Highway Sander S07-4 Drainage S04-16 Page St S07-5 Highway Gazebo  Fire Dept. Ariel Truck Fire Squad Skids Fire Overpayments EMS Educatiom Title 5 Water Pollution   | \$ \$ \$ \$ \$ <b>\$</b> | 887.50<br>2,902.31<br>355.00<br>15,388.82<br>1,487.00<br>21,020.63  | ambulance<br>ambulance<br>ambulance<br>ambulance | \$ \$ \$ \$ \$ \$ | 67,475.00<br>10,000.00<br>2,500.00<br>40,000.00<br><b>119,975.00</b> |
| Article 6  Article 9 Article 10 Article 11 Article 12 | 125th Anniversary Compost Pad S07-13 Highway Sander S07-4 Drainage S04-16 Page St S07-5 Highway Gazebo  Fire Dept. Ariel Truck Fire Squad Skids Fire Overpayments EMS Educatiom Title 5 Water Pollution  Total Raise & Appropriate Article Transfers                                    | \$ \$ \$ \$ <b>\$</b>    | 887.50<br>2,902.31<br>355.00<br>15,388.82<br>1,487.00<br>21,020.63  | ambulance<br>ambulance<br>ambulance<br>ambulance | \$ \$ \$ \$ \$ \$ | 67,475.00<br>10,000.00<br>2,500.00<br>40,000.00<br><b>119,975.00</b> |
| Article 6  Article 9 Article 10 Article 11 Article 12 | 125th Anniversary Compost Pad S07-13 Highway Sander S07-4 Drainage S04-16 Page St S07-5 Highway Gazebo  Fire Dept. Ariel Truck Fire Squad Skids Fire Overpayments EMS Educatiom Title 5 Water Pollution  Total Raise & Appropriate Article Transfers Total Ambulance Account            | \$ \$ \$ \$ \$ <b>\$</b> | 887.50<br>2,902.31<br>355.00<br>15,388.82<br>1,487.00<br><b>21,020.63</b><br>17,186,534.00<br>21,020.63<br>238,516.00 | ambulance<br>ambulance<br>ambulance<br>ambulance | \$ \$ \$ \$ \$ \$ | 67,475.00<br>10,000.00<br>2,500.00<br>40,000.00<br><b>119,975.00</b> |
| Article 6  Article 9 Article 10 Article 11 Article 12 | 125th Anniversary Compost Pad S07-13 Highway Sander S07-4 Drainage S04-16 Page St S07-5 Highway Gazebo  Fire Dept. Ariel Truck Fire Squad Skids Fire Overpayments EMS Educatiom Title 5 Water Pollution  Total Raise & Appropriate Article Transfers Total Ambulance Account Total CMVI | \$\$\$\$\$               | 887.50<br>2,902.31<br>355.00<br>15,388.82<br>1,487.00<br>21,020.63<br>21,020.63<br>238,516.00<br>70,000.00            | ambulance<br>ambulance<br>ambulance<br>ambulance | \$ \$ \$ \$ \$ \$ | 67,475.00<br>10,000.00<br>2,500.00<br>40,000.00<br><b>119,975.00</b> |
| Article 6  Article 9 Article 10 Article 11 Article 12 | 125th Anniversary Compost Pad S07-13 Highway Sander S07-4 Drainage S04-16 Page St S07-5 Highway Gazebo  Fire Dept. Ariel Truck Fire Squad Skids Fire Overpayments EMS Educatiom Title 5 Water Pollution  Total Raise & Appropriate Article Transfers Total Ambulance Account            | \$ \$ \$ \$ \$ <b>\$</b> | 887.50<br>2,902.31<br>355.00<br>15,388.82<br>1,487.00<br><b>21,020.63</b><br>17,186,534.00<br>21,020.63<br>238,516.00 | ambulance<br>ambulance<br>ambulance<br>ambulance | \$ \$ \$ \$ \$ \$ | 67,475.00<br>10,000.00<br>2,500.00<br>40,000.00<br><b>119,975.00</b> |

### PRESIDENTIAL PRIMARY ELECTION Tuesday, February 5, 2008

| Election. Presidential Primary Date. February 5, 2008 Warrant Posted. January 22, 2008 Polling Hours. 7:00 a.m. – 8:00 p.m. Voters Checked. 1493 Votes Cast. 1493   |
|---|
| ELECTION OFFICIALS  |
| Bernard Baher, 318 Central St   |
| 7:00 A.M1:30 P.M.  Susan Doucet, 2 Hendricks St   |
| 1:30 P.M8:00 P.M.  Norma Mercuri, 38 Ekberg St.  Margaret Rudy, 20 Fletcher St.  Checker  Mary Fernald, 149 Packard St.  Checker  Margaret Kelly, 354 E Main St.  Checker  Catherine Tyler, 200 Pond St.  Ballots  Margaret Cain, 250 Pond St.  Final Tally Clerk |
| DEMOCRATIC RESULTS  |
| PRESIDENTIAL PREFERENCE John Edwards  |
| Hillary Clinton   |
| Mike Gravel   |
| Bill Richardson   |
| Blank   |

| STATE COMMITTEE MAN    |               |
|------------------------|---------------|
| Steven J Fradkin       |               |
| Donald B Falvey        |               |
| Barnas Monteith        |               |
| Blank                  |               |
| Write In               | 0             |
| STATE COMMITTEE WOMAN  |               |
| Marilyn D Sullivan     | 687           |
| Blank                  | .306          |
| Write In               | 0             |
| TOWN COMMITTEE         |               |
| Group                  | 395           |
| Blanks                 | 599           |
| Patrick F Murphy       | 514           |
| Cheryl L Murphy        | 459           |
| Eugene F Guilbault     | 549           |
| Francis Burke          | 437           |
| Richard F Wass         |               |
| Dianna T Wass          | 434           |
| Jean L Gill            |               |
| Anne B Morrissey       | 467           |
| James S Morrissey Jr   | 459           |
| Kevin J Foster         | 540           |
| Robert L Pillarella    | 518           |
| Margaret S Cain        | 472           |
| Irene H Meaney         | 464           |
| John J Meaney          | 454           |
| Denise Louise Frierson | 440           |
| Mary Ann DeMinico      | 432           |
| Peter Michael DeMinico | 422           |
| Kathleen A O'Reilly    |               |
| Lorraine E Meninno     | 508           |
| Francis A Hegarty      | 505           |
| Marie C Hegarty        | 468           |
| Timothy J Flanigan     | 527           |
| Steven J Monahan       | 451           |
| Virginia M Meany       |               |
| Kevin J Meany          | 476           |
| Margaret A Kelly       | 484           |
| Paul J Chute           | 487           |
| Blank                  | 21896         |
| Write In               | 4 (scattered) |

### REPUBLICAN RESULTS

| PRESIDENTIAL PREFERENCE        | 101   |
|--------------------------------|-------|
| John McCain                    | 194   |
| Fred Tompson                   | 1     |
| Tom Tancredo                   | 0     |
| Duncan Hunter                  |       |
| Mike Huckabee                  | 13    |
| Mitt Romney                    | 200   |
| Ron Paul                       | 11    |
| Rudy Giuliani                  | 6     |
| No Preference                  | 1     |
| Blank                          | 0     |
| Write-In                       | 0     |
| STATE COMMITTEE MAN            |       |
| James J Aldred                 | 247   |
| Blank                          | 176   |
| Write-In                       | 4     |
| STATE COMMITTEE WOMAN          |       |
| Mimi Sundstrom                 | 241   |
| Blank                          | 181   |
| Write-In                       |       |
| TOWN COMMITTEE                 |       |
| Blank                          | 14936 |
| Write-In                       | 9     |
|                                |       |
| GREEN-RAINBOW PRESIDENTIAL RES | ULTS  |
| PRESIDENTIAL PREFERENCE        | 0     |
| Jared Ball                     | 0     |
| Ralph Nader                    | 0     |
| Elaine Brown                   | 0     |
| Kat Swift                      | 0     |
| Cynthia McKinney               | 0     |
| Kent Mesplay                   | 0     |
| No Preference                  | 0     |
| Blank                          | 0     |
| Write In                       | 0     |
| STATE COMMITTEE MAN            |       |
| Blank                          | 0     |
| Write-In                       | 0     |

| STATE COMMITTEE WOMAN   |                    |
|-------------------------|--------------------|
| Blank                   | 0                  |
| Write-In                | 0                  |
| TOWN COMMITTEE          |                    |
| Blank                   | 0                  |
| Write-In                | 0                  |
| WORKING FAMILIES PRE    | ESIDENTIAL RESULTS |
| PRESIDENTIAL PREFERENCE |                    |
| No Preference           | 0                  |
| Blank                   |                    |
| Write In                |                    |
| STATE COMMITTEE MAN     |                    |
| Blank                   |                    |
| Write-In                |                    |
| STATE COMMITTEE WOMAN   |                    |
| Blank                   |                    |
| Write-In                |                    |
| TOWN COMMITTEE          |                    |
| Blank                   | 10                 |
| Write-In                |                    |
|                         |                    |

# ANNUAL TOWN ELECTION MONDAY, APRIL 14, 2008

| Election                           | Annual Town Election |
|------------------------------------|----------------------|
| Date                               |                      |
| Warrant Posted.                    |                      |
| Polling Hours                      |                      |
| Voters Checked                     |                      |
| Votes Cast                         |                      |
| 7 0105 Cuswill                     |                      |
|                                    |                      |
| ELECTION OFF                       | FICIALS              |
| Bernard Baher, 318 Central St      | Warden               |
| Charles Vuytowecz, 305 Central St  | Deputy Warden        |
| V. Jean Kopke, 48 Page St          |                      |
| Margaret Kelly, 354 E Main St      |                      |
| CatherineTyler, 200 Pond St        |                      |
| Margaret Rudy, 20 Fletcher St      |                      |
| Mary Fernald, 149 Packard St       |                      |
| Margaret Holmes, 40 Walnut Terrace |                      |
| Susan Doucet, 2 Hendricks St       |                      |
| Pauline Walsh, 57 N. Main St       |                      |
| Norma Mercuri, 38 Ekberg St        |                      |
| Julia Fasano, 18 Freeman St        |                      |
|                                    |                      |
| BOARD OF SELECTMEN:                |                      |
| 3 years                            | Vote for one         |
| Wayne M. Phillips, 7 Lawson St.    | 212                  |
| (candidate for re-election)        |                      |
| Write In:                          | 4                    |
| Blanks                             | 37                   |
|                                    |                      |
| ASSESSOR:                          |                      |
| 3 years                            | Vote for one         |
| James J. Donovan, 9 Noyes St.      | 213                  |
| (candidate for re-election)        |                      |
| Write In:                          | 2                    |
| Blanks                             | 38                   |

| BOARD OF HEALTH:  3 years Ralph A. Jensen, Jr., 30 Rock St. (candidate for re-election) Write In: Blanks | Vote for one 212 1 40          |
|--|--------------------------------|
| PLANNING BOARD: 5 years Dolores T. Daigle, 95 Malley Ave. (candidate for re-election) Write In Blanks    | Vote for one 205 1 47          |
| SCHOOL COMMITTEE:  3 years Robert C. LeGrice, 10 Brentwood Ave. Write In Blanks                          | Vote for one 200<br>1<br>52    |
| SCHOOL COMMITTEE:  1 year  Janis L. Kelly, 341 Pond St.  (candidate for re-election)  Write In  Blanks   | Vote for one 189 3 61          |
| LIBRARY TRUSTEE: 3 years Wilma E. MacDonald, 51 Freeman St. (candidate for re-election) Write In Blanks  | Vote for one 203 1 49          |
| WATER COMMISSION: 3 years Peter C. Marinelli, 36 Pond St. (candidate for re-election) Write In: Blanks   | Vote for one<br>193<br>1<br>59 |

| PARK AND RECREATION COMMISSION:              |                           |
|--|---------------------------|
| 3 years                                      | Vote for no more than two |
| Barbara A. Littlefield, 67 Pond St.          | 206                       |
| (candidate for re-election)                  |                           |
| Cornelius W. Hallisey, 14 Johnson Rd         | 133                       |
| Michael S. Saia, 232 West Main St.           | 75                        |
| Write In                                     | 2                         |
| Blanks                                       | 97                        |
|  |                           |
| HOUSING AUTHORITY:                           |                           |
| 2 years                                      | Vote for one              |
| Patrick F. Murphy, 12 Maple Avenue           | 195                       |
| Write In                                     | 1                         |
| Blanks                                       | 57                        |
| YOUR AND |                           |
| HOUSING AUTHORITY:                           | XI                        |
| 5 years                                      | Vote for one              |
| Margaret J. Holmes, 40 Walnut Terrace        | 213                       |
| (candidate for re-election)                  |                           |
| Write In                                     | 1                         |
| Blanks                                       | 39                        |
| CONSTABLE                                    |                           |
| 3 Years                                      | Vote for no more than two |
| Frank P. Staffier, 22 Stratford Ave.         | 190                       |
| (candidate for re-election)                  | 130                       |
| Write In                                     | 12                        |
| Blanks                                       | 304                       |
| Blanks                                       | 304                       |
| SEWER COMMISSION:                            |                           |
| 3 years                                      | Vote for one              |
| Write In                                     | 18                        |
| Blanks                                       | 235                       |
|  |                           |
| REDEVELOPEMENT AUTHORITY                     | <b>T</b> T 0              |
| 5 year                                       | Vote for one              |
| Write In:                                    | 10                        |

Blank

### REDEVELOPEMENT AUTHORITY

4 year Vote for one
Write In 8
Blanks 245

### REDEVELOPEMENT AUTHORITY

3 year Vote for one
Write In:

Blank

Vote for one

8

245

### REDEVELOPEMENT AUTHORITY

2 year Vote for one
Write In: 10
Blank 243

### SPECIAL TOWN ELECTION TUESDAY, AUGUST 26, 2008

| Election       | Special Town Election |
|----------------|-----------------------|
| Date           |                       |
| Warrant Posted | August 7, 2008        |
| Polling Hours  |                       |
| Voters Checked |                       |
| Votes Cast     | 579                   |

### **ELECTION OFFICIALS**

| . Warden        |
|-----------------|
| .Deputy Warden  |
| .Town Clerk     |
| Checker         |
| .Ballots        |
| . Checker       |
| .Precinct Clerk |
| Checker         |
|                 |

### **ELECTION RESULTS**

### **QUESTION 1:**

Shall the Town of Avon be allowed to exempt from the provisions of Proposition two and one-half, so-called, the amounts required to pay for the bonds to be issued to finance the rehabilitation of Pond St.?

| Yes    | <br> | <br>318 |
|--------|------|---------|
| No     | <br> | <br>257 |
| Blanks | <br> | <br>4   |

QUESTION 2: Shall the Town of Avon be allowed to exempt from the provisions of Proposition two and one-half, so-called, the amounts required to pay for the bonds to be issued in order to finance the rehabilitation of East Spring Street, Glendon Street, Robbins Street, and East High Street.

| Yes   | 332 |
|-------|-----|
| No    | 242 |
| Blank | 2   |

QUESTION 3: Shall the town of Avon be allowed to exempt from the provisions of Proposition two and one-half, so called, the amounts required to pay for the bonds to be issued in order to finance a design study for the overhaul of the HVAC system at the Ralph D. Butler Elementary School located at Patrick Clark Drive and the overhaul of the same to include boiler replacement, replacement of the distribution system to include the piping system, exhaust fans, the control system, valve replacement and any other costs associated with the project?

Respectfully submitted,

V. Jean Kopke Town Clerk

### **STATE PRIMARY**

| Election   |  |
|--|--|
| ELECTION OFFICIALS   |  |
| Bernard Baher, 318 Central St  |  |
| 7:00 A.M1:30 P.M.  Margaret Kelly, 354 East Main Street  |  |
| 1:30 P.M8:00 P.M.  KatherineTyler, 200 Pond St   |  |
| DEMOCRATIC RESULTS   |  |
| SENATOR IN CONGRESS         200           John F. Kerry         200           Edward J. O'Reilly         131           Write In         0           Blanks         3 |  |
| REPRESENTATIVE IN CONGRESS-NINTH DISTRICT  Stephen F Lynch   |  |

| COUNCILLOR-SECOND DISTRICT            | 1.60                |
|---------------------------------------|---------------------|
| Kelly A Timilty                       |                     |
| Robert L. Jubinville                  |                     |
| Write In                              |                     |
| Blanks                                | 40                  |
| SENATOR IN GENERAL COURT-NORFOLK, BI  | RISTOL & PLYMOUTH   |
| DISTRICT                              |                     |
| Brian A Joyce                         | 266                 |
| Write In                              | 0                   |
| Blanks                                | 68                  |
| REPRESENTATIVE IN GENERAL COURT-SIXT  | TH NORFOLK DISTRICT |
| William C. Galvin                     |                     |
| Write In                              |                     |
| Blanks                                |                     |
| REGISTER OF PROBATE-NORFOLK COUNTY    |                     |
| Patrick W. McDermott                  | 252                 |
| Write In                              |                     |
| Blanks                                |                     |
| Dianks                                |                     |
| COUNTY TREASURER-NORFOLK COUNTY       |                     |
| Joseph A. Connolly                    | 245                 |
| Write In                              |                     |
| Blanks.                               |                     |
| <del></del>                           |                     |
| COUNTY COMMISSIONER-NORFOLK COUNTY    | Y                   |
| John M. Gillis                        | 206                 |
| Write In                              | 0                   |
| Blanks                                | 262                 |
| REPUBLICAN RESU                       | JLTS                |
| SENATOR IN CONGRESS                   |                     |
| Jeffrey K. Beatty                     | 43                  |
| Edward J. O'Reilly                    |                     |
| Write In                              |                     |
| Blanks                                |                     |
|                                       | <del></del>         |
| REPRESENTATIVE IN CONGRESS-NINTH DIST | TRICT               |
| Write In                              |                     |
| Blanks                                |                     |

| Write In                      | 1                         |
|-------------------------------|---------------------------|
| Blanks                        | 45                        |
| SENATOR IN GENERAL COURT-NORI | FOLK, BRISTOL, & PLYMOUTH |
| Write InBlanks                |                           |
| REPRESENTATIVE IN GENERAL COU |                           |
| Write In<br>Blanks            |                           |
| REGISTER OF PROBATE-NORFOLK C |                           |
| Write InBlanks                |                           |
| COUNTY TREASURER-NORFOLK CO   |                           |
| Write InBlanks                |                           |
| COUNTY COMMISSIONER-NORFOLK   |                           |
| Thomas E. Gorman              |                           |
| Blanks                        | 52                        |
| GREEN-RAINBOW                 | PARTY RESULTS             |
| No Candidates                 | No Votes Cast             |
| WORKING FAMILIE               | ES PARTY RESULTS          |
| No Candidates                 | No Votes Cast             |

### STATE ELECTION

| Election  | State Election  |
|---|---|
| Date  |   |
| Warrant Posted  | October 27, 2008  |
| Polling Hours   | 7:00 a.m. – 8:00 p.m.   |
| Voters Checked  | 2424  |
| Unofficial Vote Read  | 8:10 p.m.   |
| Official Vote Read  | 9:15 p.m.   |
|   | A CAMPACALLA C  |
| ELECTIO   | N OFFICIALS   |
| Bernard Baher, 318 Central Street                                   | Warden  |
| Charles Vuytowecz, 305 Central Street                               | Deputy Warden   |
| V Jean Kopke, 48 Page Street  |   |
| Margaret Holmes, 40 Walnut Terrace                                  | Precinct Clerk  |
| Checkers  | Lulia Espana 10 Engamon Street  |
| Joanne Grenham, 86 Pond Street                                      | Julia Fasano, 18 Freeman Street   |
| Margaret Rudy, 20 Fletcher Street                                   | Carol Geary, 325 East Main Street<br>Patricia Olson, 184 East Spring Street |
| Norma Mercuri, 38 Ekberg Street<br>Susan Doucet, 2 Hendricks Street | Mary Fernald, 149 Packard Street  |
| Margaret Kelly, 354 East Main Street                                | Mary Ternaid, 149 Fackard Street  |
| Counters, Relief and Office Help                                    |   |
| · · · · · · · · · · · · · · · · · · ·                               | y Theil Deb Morin   |
| Caria Mazgens Raien Conum ban                                       | y Then Bee Morni  |
| ELECTION  | ON RESULTS  |
| PRESIDENT AND VICE PRESIDENT  |   |
| Balwin and Castle   | 7   |
| Barr and Root   | 10  |
| McCain and Palin  | 1159  |
| McKinney and Clemente   | 4   |
| Nadar and Gonzalez  | 27  |
| Obama and Biden   |   |
| Clinton and Unknown   |   |
| Blanks  | 38  |
| SENATOR IN CONGRESS   |   |
| John F. Kerry   | 1410  |
| Jeffrey K. Beatty   |   |
| Robert J. Underwood   | 70  |
| Blanks  | 102   |
| REPRESENTATIVE IN CONGRESS  |   |
| Stephen F. Lynch  |   |
| Write In  |   |
| Blank   | 571   |

| COUNCILLOR   | 1604    |
|--|---------|
| Kelly A Timilty  | 1084    |
| Write In   |         |
| Blank  | /39     |
| A CONTRACTOR OF THE CONTRACTOR |         |
| SENATOR IN GENERAL COURT   | 1077    |
| Brian A Joyce  | 18//    |
| Write In   |         |
| Blank  | 545     |
| OT CYCMED OF DOOR AFE  |         |
| REGISTER OF PROBATE  | 1679    |
| Patrick W. McDermott   |         |
| Write In   |         |
| Blank  | /45     |
| COUNTY TREASURER   |         |
| Joseph A. Connolly   | 1664    |
| Joseph A. Connony  | 1       |
| Write In   | 750     |
| Blanks   |         |
| COUNTY COMMISSIONER  |         |
| John M. Gillis   | 1030    |
| Francis W. O'Brien   | 978     |
| Thomas E. Gorman   |         |
| Michael F. Walsh   | 451     |
| Write In   | 0       |
|  |         |
| Blank  | 10-70   |
| REPRESENTATIVE IN GENERAL COURT  |         |
| William C. Galvin  | 1826    |
| Write In   |         |
| Blank  | 597     |
| Dialik   |         |
| REGIONAL VOCATIONAL SCHOOL COMMITTEE BR  | AINTREE |
| Eric C. Erskine  | 712     |
| Robert P. Kimball  |         |
| Write In   |         |
| Blank  | 836     |
| Diank  |         |
|  |         |
| REGIONAL VOCATIONAL SCHOOL COMMITTEE HO  | LBROOK  |
| Robert S. Austin   | 1517    |
| Write In   |         |
|  |         |
| Blank  |         |

| REGIONAL VOCATIONAL SCHOOL            |                    |
|---------------------------------------|--------------------|
| Festus Joyce                          |                    |
| Write In                              | 0                  |
| Blank                                 | 944                |
| REGIONAL VOCATIONAL SCHOOL            | COMMITTEE NORWOOD  |
| Kevin L. Connolly                     |                    |
| Write In                              | 1                  |
| Blank                                 |                    |
| REGIONAL VOCATIONAL SCHOOL            | COMMITTEE RANDOLPH |
| Richard F. Riman                      |                    |
| Richard E. Donlon                     |                    |
| Write In                              |                    |
| Blank                                 |                    |
| REGIONAL VOCATIONAL SCHOOL Write In   |                    |
| Blank                                 |                    |
| QUESTION 1 end income tax (law)       | 740                |
| Yes                                   |                    |
| No                                    |                    |
| Blank                                 | 108                |
| QUESTION 2 a sensible marihuana polic |                    |
| Yes                                   |                    |
| No                                    |                    |
| Blank                                 | 117                |
| QUESTION 3 protect greyhounds 2010 (  | law)               |
| Yes                                   | 800                |
| No                                    |                    |
| Rlank                                 |                    |

### REPORT OF THE TOWN TREASURER

To the Honorable Citizens of the Town of Avon:

The following report of the Town Treasurer is herewith submitted as of December 31, 2008. This report will include information compiled on a calendar as well as a fiscal year basis.

### CASH MANAGEMENT REPORT FISCAL YEAR ENDING JUNE 30, 2008

Book balance at

End of year-June 2007 \$7,094,061.00 End of year-June 2008 \$8,391,131.00

Interest earned on bank accounts and investments: \$212,481.00 Interest earned on special accounts and trust funds: \$44,797.00

At our Annual Town Meeting held on May 6, 2008, the Town approved a budget of \$17,186,534. They also approved the transfer of \$140,995. from various accounts and articles in order to fund several capital outlay projects. Town Meeting approved three articles at a cost of \$7,253,163. subject to approval at a Prop 2 ½ election. The first article, in the amount of \$3,282,492, was for the replacement of water mains and rebuilding the road and sidewalks on East Spring Street, East High Street, Glendon Street and Robbins Street. The second article, in the amount of \$2,890,671, was to correct drainage and rebuild the road and sidewalks on Pond Street. The third article, in the amount of \$1,080,000, was to replace the HVAC system at the Butler School. We expect to receive funding of approximately 58% from the State SBA to help out with this project. All three articles passed at the Debt Exclusion Election held on August 26, 2008. It is expected that these projects will be starting in the spring and will be completed sometime in 2010. The effect of the borrowing on the tax rate will be felt beginning in 2011.

Our Stabilization Fund now has a balance of \$1,262,984. and is continuing to grow, thanks to the interest that is earned each month. It is important that we try to maintain a healthy balance in this fund. This fund is the Town's savings account to be used for emergencies. Having a substantial Stabilization Account is also important when attempting to borrow. It helps the Town maintain a good bonding rate. It is my hope that this fund will continue to grow. It takes a 2/3 vote of Town Meeting participants to use these funds, and the funds should not be spent to help support our general budget.

The Town received a litigation settlement this year, in the amount of \$3,550,324. This has been deposited in a separate account and is earning interest for the use of the Town. The settlement was in response to a class action lawsuit in regards to low level MTBE contamination in our municipal wells. The Board of Selectmen and Board of Water

Commissioners joined the class action suit on behalf of the Town and were awarded a settlement. Thanks to John Tetreault, our Water Superintendent, for all the documentation and work needed to be a part of this suit. Town Meeting will decide how to handle these funds in the future.

I did not attend the Annual school for Treasurers held in Amherst this year due to the many elections being held in the fall. I also hold the position of Town Clerk, and could not afford to be away for a week at that time. I took several courses at the Conference in June and expect to be able to renew my certification next year. This certification is renewable every five years and requires you take a certain number of classes to qualify. I am hoping to be able to attend the Annual school next year. I feel that I gain a lot of knowledge from the classes I attend.

Unfortunately we took several properties into tax title last year. All but two properties were redeemed. We were able to collect on most of our tax title accounts. Even in these tough times, we are fortunate in that we do not have many properties in tax title.

I would like to take this opportunity to thank Karen Collum, our Payroll and Account's Payable Clerk, and Carla Mazgelis, who backs up Karen. Our office will be undergoing a big change this year as Sandy Cain, who is our Tax Clerk, is retiring. Karen Collum, who is currently our Payroll Clerk, has been promoted to take her position. Someone new will be training in Karen's position. It will be a challenging year with everyone in new positions, but with the cooperative staff we have I am sure we will be able to cope and get the job done. The Town is fortunate to have a staff that works well together and are willing to help each other out. A special thank you to Town Accountant, Deb Morin, for all her help and support. With a limited staff, it helps to know I can depend on her assistance when needed.

Respectfully submitted,

Jean Kopke Town Treasurer

# TOWN OF AVON DEBT PROJECTION

| slı               | 762,937.50    | 741,250.00      | 723,765.00   | 702,305.00    | 680,556.25    | 658,547.50    | 636,375.00    | 611,092.50 | 590,660.00     | 566,900.00 | 370,475.00      | 359,310.00 | 348,000.00      | 336,400.00 | 324,800.00      | 313,200.00 | 301,600.00       |                 |                              |    | 469,483.62    | 456,634.61    | 447,909.17   | 439,690.67    | 416,799.29 | 402,327.58     | 394,874.79    | 378,801.72      | 365,042.62    | 324,078.99    | 317,821.80    | 272,895.08      | 264,501.06    | 254,219.01 | 197,054.00    | 190,413.75    | 183,732.25 | 177,050.75 | 170,369.25 | 15,151,873.76    |  |
|-------------------|---------------|-----------------|--------------|---------------|---------------|---------------|---------------|------------|----------------|------------|-----------------|------------|-----------------|------------|-----------------|------------|------------------|-----------------|------------------------------|----|---------------|---------------|--------------|---------------|------------|----------------|---------------|-----------------|---------------|---------------|---------------|-----------------|---------------|------------|---------------|---------------|------------|------------|------------|------------------|--|
| Totals            | <b>6</b> Э (  | <del>2)</del> • | <del>'</del> | ₩             | ₩             | ↔             | €Э            | ь          | 49             | ↔          | €9              | ₩          | €9              | ₩          | €9              | €9         | ₩                |                 | Water Tank                   |    | \$ 00.007,95  | 54,700.00 \$  | 52,700.00 \$ | \$ 00.007,03  |            |                |               | 41,725.00 \$    | 35,875.00 \$  | ₩             | ઝ             | ↔               | ₩             | ₩          | ₩             | €9            | €          | ₩          | €          | 432,500.00 \$    |  |
| Highway/Water     | 98,847.50     | 96,222.50       | 93,422.50    | 90,622.50     | 87,735.00     | 84,760.00     | 81,785.00     | 73,775.00  | 70,915.00      | 67,990.00  |                 |            |                 |            | -               |            |                  | 846,075.00      |                              |    |               | 25,245.00 \$  |              |               |            |                | 21,495.00 \$  | 20,745.00 \$    |               | 19,320.00     | 18,720.00     | 18,120.00       | 12,620.00     | 12,220.00  | 11,820.00     | 11,417.50     | 11,012.50  | 10,607.50  | 10,202.50  | 343,015.00 \$    |  |
| School Modula Hig | 156,055.00 \$ |                 |              | 144,210.00 \$ | 140,098.75 \$ | 135,815.00 \$ | 131,367.50 \$ |            |                |            |                 |            |                 |            |                 |            |                  | 1,375,856.25 \$ | Water Filtration West Spring |    | 289,860.00 \$ | 281,860.00 \$ |              | 265,860.00 \$ |            |                | 241,860.00 \$ | 229,960.00 \$   | 221,185.00 \$ | 214,210.00 \$ | 208,010.00 \$ | 201,810.00 \$   | 195,610.00 \$ |            | 183,210.00 \$ | 176,971.25 \$ |            |            |            | 4,174,645.00 \$  |  |
| School Renov S    |               |                 | -            | 467,472.50    | 452,722.50    | 437,972.50    |               |            |                |            |                 |            |                 |            |                 |            |                  | တ်              | Wastewater                   |    |               |               |              |               |            |                |               |                 | •             | 1,543.43      |               | ,               | 1,543.43      |            |               |               |            |            |            | \$ 20,061.16     |  |
| Water S           | ↔ (           | ₩               | ↔            | €7            | ₩             | ₩             | ₩             | €>         | - <del>(</del> | σ.         | - <del>69</del> | ω.         | · <del>(3</del> | ∙ €9       | · <del>69</del> | • 69       | · <del>6</del> 9 | 1               | Wastewater V                 |    | 10,338.58 \$  |               |              |               |            | <del>())</del> | <del>()</del> | €               | <del>07</del> | <del>07</del> | <del>0)</del> | <del>, 07</del> |               |            |               |               |            |            |            | 41,486.01        |  |
| Corrosion W       |               |                 |              |               |               |               |               |            |                |            |                 |            |                 |            |                 |            |                  | <del>()</del> , | South/Central W              |    | 50,914.24     | 51,001.13     | 51,091.13    | 51.548        | 50,825.27  | 48,781         | 51,506        | 49,510          | 52,731        | 51,754        | 52,971        | 51,421          |               | 52,589     |               |               |            |            |            | 721,373.75 \$    |  |
| Land Purchase Co  |               |                 |              |               |               |               |               |            |                |            |                 |            |                 |            |                 |            |                  | ↔               | WPAT                         | 10 | 34.132.86     |               | 33,837,25    | 35,889,34     | 34,876.08  | 33,198.42      | 33,770.33     | \$ 35,317.96 \$ | 33,712.96     | 37,251.51     | 36,577.26     | <br> -<br> -    | ₩             | ₩          |               |               |            |            |            | \$ 380,489.09 \$ |  |
| Year              | 2010          | 2011            | 2012         | 2013          | 2014          | 2015          | 2016          | 2017       | 2018           | 2019       | 2020            | 2021       | 2022            | 2023       | 2024            | 2025       | 2026             |                 |                              |    | 2010          | 2011          | 2012         | 2013          | 2014       | 2015           | 2016          | 2017            | 2018          | 2019          | 2020          | 2021            | 2022          | 2023       | 2024          | 2025          | 2026       | 2022       | 2028       |                  |  |

# DEBT PAYMENT SCHEDULE FY2009

| NTEBEST       | 656.25       | 2000         | 1,421.88 |              | 1,859.38 |              | 8,251.08    |               | 12,611.25             |             | 569.48     |             | 33.56         | 0,00          | 46,342.50    |                      | 227,785.00   |               |               | 15,225.00   |              | 24,446.26    |              | 7,026.26    |              | 1,400.00  |                          | 137,936.50   |              | 18,700.00   |                       | 11,718.50   | \$1,953,007.79     |
|---------------|--------------|--------------|----------|--------------|----------|--------------|-------------|---------------|-----------------------|-------------|------------|-------------|---------------|---------------|--------------|----------------------|--------------|---------------|---------------|-------------|--------------|--------------|--------------|-------------|--------------|-----------|--------------------------|--------------|--------------|-------------|-----------------------|-------------|--------------------|
| Z             | € 4          | <del>)</del> | ↔        |              | υ        |              | ↔           |               | ↔                     |             | ↔          |             | છ             | •             | A            |                      | ↔            |               |               | ↔           |              | ↔            |              | ↔           |              | ↔         |                          | ↔            |              | ↔           |                       | <b>↔</b> ₩  | <del>\ \ \ \</del> |
| TOTALS        | \$ 30,000.00 | \$ 65,000,00 |          | \$ 85,000.00 |          | \$ 25,413.73 |             | \$ 38,319.83  |                       | \$ 9,747.92 |            | \$ 1,543.41 |               | \$ 120,000.00 |              | \$ 295,000.00        |              |               | \$ 435,000.00 |             | \$ 55,000.00 |              | \$ 20,000.00 |             | \$ 40,000.00 |           | \$ 163,060.00            |              | \$ 40,000.00 |             | \$ 13,940.00          | 4           |                    |
| MAY           | - 07         | 0.           | •        | •            |          |              |             |               |                       |             |            |             |               | 200           | C7:178'17 ¢  |                      |              |               | \$ 435,000.00 | \$ 7,612.50 | 55,000.00    | 12,223.13    | 20,000.00    |             | 40,000.00    | \$ 700.00 |                          |              |              |             |                       |             | \$ 595,870.01      |
| MARCH         |              |              |          |              |          |              |             |               |                       |             |            |             |               |               | 1            | \$ 295,000.00        | \$113,892.50 |               |               |             |              |              |              |             |              |           |                          | \$ 66,930.00 |              | \$ 8,850.00 |                       | \$ 5,685.00 | \$ 490,357.50      |
| JANUARY       |              |              |          |              |          |              | \$ 8,251.08 |               | \$ 12,611.25          |             | \$ 569.48  |             | \$ 16.20      |               |              |                      |              |               |               |             |              |              |              |             |              |           |                          |              |              |             |                       |             | \$ 21,448.01       |
| NOVEMBER      |              |              |          |              |          |              |             |               |                       |             |            |             |               | Ψ             | \$ 24,521.25 |                      |              |               |               | \$ 7,612.50 |              | \$ 12,223.13 |              | \$ 3,513.13 |              | \$ 700.00 |                          |              |              |             |                       |             | \$ 168,570.01      |
| OCTOBER       |              |              |          |              |          |              |             |               |                       |             |            |             |               |               |              |                      |              |               |               |             |              |              |              |             |              |           | \$ 163,060.00            | \$ 71,006.50 | \$ 40,000.00 | \$ 9,850.00 | \$ 13.940.00          | \$ 6,033.50 | \$ 303,890.00      |
| <b>&gt;</b> . | 30,000.00    | 65.000.00    | 1,421.88 | 85,000.00    | 1,859.38 | 25,413.73    |             | 38,319.83     |                       | 9,747.92    |            | 1,543.41    | 17.36         |               |              |                      | 113,892.50   |               |               |             |              |              |              |             |              |           |                          |              |              |             |                       |             | 372,872.26         |
| JULY          | <b>↔</b> 4   | <del>)</del> | ↔        | s            | ₩        | ₩            |             | <del>()</del> |                       | ↔           |            | ↔ .         | <del>()</del> |               |              |                      | ↔            |               |               |             |              |              |              |             |              |           |                          |              |              |             |                       |             | ↔                  |
| •             | principal    | principal    | interest | principal    | interest | principal    | interest    | principal     | a interest            |             | interest   | principal   | interest      |               | Interest     | v principal          | interest     | ater          | principal     | interest    | principal    | interest     | principal    | interest    | principal    | interest  | F principal              | interest     | principal    | interest    | 1 · principal         | interest    | TOTALS             |
| BOND          | Water        | Land         |          | Corrosion    |          | DW-99-10     | Water       | DW 01-17      | South Centra interest | CW 0016     | Wastewater | CW0016A     |               | Modular Add   |              | AMHS Renov principal |              | Highway Water | Roads         |             | Water        |              | Drainage     |             | Sidewalks    |           | Water Filter F principal |              | Water Tank   |             | West Spring principal | <u></u>     | TOTALS             |
|               |              |              |          |              |          |              |             |               |                       |             |            |             |               |               |              |                      |              |               |               |             |              |              |              |             |              |           |                          |              |              |             |                       |             |                    |

| TREASURE                             | R'S RE         | PORT OF              | W2 FOF         | RMS IS      | SUED         | )        |            |                      |
|--------------------------------------|----------------|----------------------|----------------|-------------|--------------|----------|------------|----------------------|
|                                      |                |                      |                |             |              |          |            |                      |
| In accordance with the Town of Av    |                |                      | ws, Article I\ | , section   | 4, the fol   | lowing   | -          |                      |
| employee listing is the statement of | of earnings fo | or 2008              |                |             |              |          | +          |                      |
| NAME                                 | DEOLU          | 45                   | EVTDA          |             | 0)/[5]       |          | 1          | 0000                 |
| NAME                                 | REGUI          | _AR                  | EXTRA          |             | OVE          | RTIME    | ļ          | GROSS                |
|                                      | RATE           |                      | OTHER          | PAY         | ļ            |          | -          | SALARY               |
| DEPT. 010 GEN GOVT.                  |                |                      |                |             |              |          |            |                      |
| BAHER, BERNARD                       | \$             | 598.00               |                |             |              |          | \$         | 598.00               |
| BARKER, JANICE                       | \$             | 3,497.28             |                |             |              |          | \$         | 3,497.28             |
| BARKER, PAUL                         | \$             | 350.00               |                |             |              |          | \$         | 350.00               |
| BERNASCONI, CYNTHIA                  | \$             | 2,900.00             |                |             |              |          | \$         | 2,900.00             |
| BERRY,GEORGE M.                      | \$             | 6,820.99             |                |             |              |          | \$         | 6,820.99             |
| BORDEN, ROBERT                       | \$             | 20,499.72            |                |             |              |          | \$         | 20,499.72            |
| BRENTON, BARBARA B.                  | \$             | 1,346.14             |                |             |              |          | \$         | 1,346.14             |
| CAMPBELL, ALEXANDER                  | \$             | 10,500.00            |                |             | ļ            |          | \$         | 10,500.00            |
| COLLUM, DENNIS                       | \$             | 12,250.00            |                |             | <u> </u>     |          | \$         | 12,250.00            |
| COMEAU, CHARLES                      | \$             | 3,000.00             |                |             | ļ            |          | \$         | 3,000.00             |
| CURLEY, MATTHEW                      | \$             | 1,500.00             | +              |             | ļ            |          | \$         | 1,500.00             |
| DAIGLE, DOLORES                      | \$             | 1,500.00<br>5.000.00 | 1              |             |              |          | \$         | 1,500.00             |
| DEPESA, MICHAEL<br>DONOVAN, JAMES    | \$             | 2,900.00             |                |             |              |          | \$         | 5,000.00<br>2,900.00 |
| DOUCET, SUSAN M.                     | \$             | 182.00               |                |             | ļ            |          | \$         | 2,900.00             |
| FASANO, JULIA M.                     | \$             | 372.22               | +              |             | ļ            |          | \$         | 372.22               |
| FERNALD, MARY                        | \$             | 227.50               |                |             | <del> </del> |          | \$         | 227.50               |
| GOUTHRO, DOREEN                      | \$             | 1,336.28             |                |             |              |          | \$         | 1,336.28             |
| GRENHAM, JOANNE                      | \$             | 189.00               |                | -           | -            |          | \$         | 189.00               |
| GUILBAULT, CHARLES                   | \$             | 750.00               | <del> </del>   |             |              |          | \$         | 750.00               |
| GUILBAULT, EUGENE                    | \$             | 450.00               |                |             |              |          | \$         | 450.00               |
| HEGARTY, FRANCIS                     | \$             | 5,000.00             |                |             | <u> </u>     |          | \$         | 5,000.00             |
| HICKINBOTTOM, MARGARET               | \$             | 45.50                |                |             | 1            |          | \$         | 45.50                |
| HOLMES, MARGARET                     | \$             | 196.00               |                |             |              | * ,      | \$         | 196.00               |
| KELLY, MARGARET                      | \$             | 231.00               |                |             |              |          | \$         | 231.00               |
| KOPKE, VIRGINIA                      | \$             | 56,360.20            | \$             | 3,150.00    | 1            |          | \$         | 59,510.20            |
| LALLI, JOSEPH                        | \$             | 11,250.00            |                |             |              |          | \$         | 11,250.00            |
| LANE, WARREN BRUCE                   | \$             | 2,900.00             |                |             |              |          | \$         | 2,900.00             |
| MACDONALD, WILMA E.                  | \$             | 9,301.83             |                |             |              |          | \$         | 9,301.83             |
| MARINELLI, CHARLES                   | \$             | 1,500.00             |                |             |              |          | \$         | 1,500.00             |
| MCCUE, MICHAEL W.                    | \$             | 75,509.64            | \$             | 5,000.00    |              |          | \$         | 80,509.64            |
| MCGOVERN, GEORGE                     | \$             | 9,154.81             |                |             |              |          | \$         | 9,154.81             |
| MCGUIRK, DONNA L.                    | \$             | 1,826.35             |                |             |              |          | \$         | 1,826.35             |
| MERCURI, NORMA E.                    | \$             | 238.00               |                |             |              |          | \$         | 238.00               |
| MORIN, DEBRA                         | \$             | 50,927.20            | \$             | 600.00      |              |          | \$         | 51,527.20            |
| OLSON, PATRICIA M.                   | \$             | 91.00                |                |             |              |          | \$         | 91.00                |
| PHILLIPS, WAYNE M.                   | \$             | 5,000.00             |                |             | ļ            |          | \$         | 5,000.00             |
| PILLARELLA, ROBERT                   | \$             | 1,500.00             |                |             |              |          | \$         | 1,500.00             |
| PYLYPINK, JOHN                       | \$             | 9,399.94             |                |             |              |          | \$         | 9,399.94             |
| ROSE, STEVEN                         | \$             | 5,000.00             |                |             |              |          | \$         | 5,000.00             |
| RUDY, MARGARET                       | \$             | 227,50               | •              | 5 760 40    | •            | 2764.65  | \$         | 227.50               |
| SALTER, WILLIAM                      | \$             | 43,704.00            | \$             | 5,762.18    | \$           | 2,761.65 | \$         | 52,227.83            |
| STAFFIER, FRANK<br>STANLEY, MICHAEL  | \$             | 1,000.00             |                |             | ļ            |          | \$         | 1,000.00             |
| TOLSON, DOROTHY E.                   | \$             | 3,500.00<br>194.67   |                | <del></del> |              |          | \$         | 3,500.00<br>194.67   |
| TYLER, CATHERINE                     | \$             | 185.50               |                |             |              |          | \$         | 194.67               |
| VUYTOWECZ, CHARLES                   | \$             | 598.00               |                |             |              |          | \$         | 598.00               |
| WALSH, PAULINE C.                    | \$             | 143.50               |                | <del></del> |              | <u> </u> | \$         | 143.50               |
| DEPT. TOTALS                         | \$             | 371,153.77           | \$ 1.          | 4,512.18    | \$           | 2,761.65 | \$         | 388,427.60           |
| JEF I. IUTALO                        | Ψ.             | JI 1, 103.11         | ψ 1            | T,U 14. 10  | ι Ψ          | 4,101.00 | <b>.</b> 4 | 300,441.00           |

| NAME                                 | REG      | REGULAR                |          | TRA &                  | OVI  | ERTIME                | GROSS       |                         |
|--------------------------------------|----------|------------------------|----------|------------------------|--|-----------------------|-------------|-------------------------|
|                                      | RATE     |                        | OTI      | HER PAY                |  |                       |             | SALARY                  |
|                                      |          |                        |          |                        |  |                       |             |                         |
|                                      |          |                        |          |                        | -  |                       |             |                         |
| DEPT. 015-CLERICAL                   |          |                        | <u></u>  |                        |  |                       |             |                         |
| CAIN, MARGARET S                     | \$       | 42,548.72              | \$       | 1,565.65               | <del></del>                                      | 1,073.47              | \$          | 45,187.84               |
| COLLUM, KAREN                        | \$       | 35,230.36              | \$       | 1,441.17               | \$   | 744.42                | \$          | 37,415.95               |
| COOTS, LAURA J.                      | \$       | 12,847.09              | \$       | 300.50                 |  |                       | \$          | 13,147.59               |
| CRUIKSHANK, GUADALUPE                | \$       | 22,028.40              | \$       | 9,220.16               |  |                       | \$          | 31,248.56               |
| DUNAY-BOYD, NANCY                    | \$       | 25,169.00              | \$       | 824.90                 |  |                       | \$          | 25,993.90               |
| KUZBORSKI, JOANNE                    | \$       | 2,914.04               |          |                        |  |                       | \$          | 2,914.04                |
| MAZGELIS, CARLA                      | \$       | 31,969.60              | \$       | 1,251.86               | \$   | 951.20                | \$          | 34,172.66               |
| PACHECO, PAMELA                      | \$       | 31,969.60              | \$       | 1,677.90               | \$   | 133.60                | \$          | 33,781.10               |
| PARKS, ANN M.                        | \$       | 16,896.93              |          |                        |  |                       | \$          | 16,896.93               |
| ROTHSTEIN, MIRIAM V.                 | \$       | 35,230.36              | \$       | 1,374.53               | \$   | 770.76                | \$          | 37,375.65               |
| THEIL, SALLY                         | \$       | 29,243.20              | \$       | 1,710.72               | \$   | 95.52                 | \$          | 31,049.44               |
|                                      | 1        |                        | L        |                        | -  |                       |             |                         |
| DEPT. TOTALS                         | \$       | 286,047.30             | \$       | 19,367.39              | \$   | 3,768.97              | \$          | 309,183.66              |
| DEDT ASS BOLICE                      |          |                        |          |                        | -  |                       | -           |                         |
| DEPT. 020-POLICE                     | -        | 0.470.00               | -        |                        |  |                       | 6           | 0.470.00                |
| AUGENTI, ADELE M.                    | \$       | 3,473.63               | -        | 0.000.00               |  | 0 FE 4 44             | \$          | 3,473.63                |
| BIMBER, LISA                         | \$       | 36,057.60              | \$       | 6,288.03               | \$   | 3,551.41              | \$          | 45,897.04<br>80.533.03  |
| BUCCELLA, MICHAEL                    | \$       | 45,830.72              | \$       | 13,952.34              | \$   | 20,750.87             | \$          | 80,533.93               |
| BUKER, JOHN                          | \$       | 58,798.51              | \$       | 19,483.55              | \$   | 18,447.02             | \$          | 96,729.08               |
| CASANO, LYNNE E.                     | \$       | 3,891.01               | <u></u>  | 0.00= 0=               |  |                       | \$          | 3,891.01                |
| CHAPMAN, PAUL                        | \$       | 6,977.27               | \$       | 6,035.35               | <del> </del>                                     |                       | \$          | 13,012.62               |
| COLOCOUSIS, THEODORE                 | •        | 444.55                 | \$       | 7,667.41               |  |                       | \$          | 7,667.41                |
| COMEAU, CHARLES                      | \$       | 111.80                 | \$       | 4,690.18               |  |                       | \$          | 4,801.98                |
| COSINDAS, STEPHEN A.                 |          | 250.00                 | \$       | 11,236.41              | -  |                       | \$          | 11,236.41               |
| CRONIN, JUSTIN                       | \$       | 652.00<br>36.159.30    | <u> </u> | 744040                 | <u> </u>   | E 407.00              | \$          | 652.00<br>48.430.00     |
| DOMBROSKY, MICHAEL J.                | \$       | 36,159.30<br>50.154.52 | \$       | 7,143.10               | \$   | 5,127.60              | \$          | 48,430.00               |
| DONOVAN, LAWRENCE                    | \$       | 50,154.52              | \$       | 20,665.16              | \$   | 31,988.95             | \$          | 102,808.63              |
| DORAN, EDWARD                        | <u> </u> | 20.760.00              | \$       | 3,521.55               | •  | 2 540 75              | \$          | 3,521.55                |
| FARLEY, LINDA                        | \$       | 39,768.00              | \$       | 3,269.24               | \$   | 2,519.75              | <del></del> | 45,556.99<br>100.310.56 |
| FERNALD, GLENN                       | \$       | 50,042.21              | \$       | 12,856.79              | \$   | 37,411.56<br>5.187.84 | \$          | 100,310.56              |
| FISCHER, CARL                        | \$       | 36,057.60<br>43,236.96 | \$       | 7,557.61               | \$   | 5,187.84<br>10,503.96 | \$          | 48,803.05<br>69,132.11  |
| GILL, STEPHEN                        | \$       | 43,236.96              | \$       | 15,391.19<br>10,627.25 | <del> </del> -                                   | 8,604.62              | \$          | 62,468.83               |
| GJELSVIK, NANCY L.                   |          |                        |          |                        | \$   | 11,942.78             | \$          |                         |
| GUILBAULT, CHARLES                   | \$       | 43,236.96<br>48,607.93 | \$       | 11,082.05<br>13,603.19 | \$   | 32,949.93             | \$          | 66,261.79<br>95,161.05  |
| HAUVUY, ERIK                         | \$       | 48,607.93<br>63,774.36 | \$       | 13,603.19<br>24,937.07 | \$   | 57,202.23             | \$          | 95,161.05<br>145,913.66 |
| HOUHOULIS, GEORGE                    | \$       | 10,629.30              | \$       | 1,062.90               | Ψ  | ÿ1,∠U∠.∠3             | \$          | 145,913.66              |
| HUTCHINGS, PETER J.<br>KERR, ALLISON | \$       | 10,629.30<br>872.30    | Ψ        | 1,00∠.90               | <del> </del>                                     |                       | \$          | 872.30                  |
| LANE, BRUCE                          |          | 503.56                 | \$       | 759.78                 | <del>                                     </del> |                       | \$          | 1,263.34                |
|                                      | \$       | 43,236.96              | \$       | 14,536.96              | \$   | 27,430.46             | \$          | 85,204.38               |
| LEGRICE, DOUGLAS<br>MARTINEAU, DAVID | \$       | 103,167.79             | \$       | 7,119.26               | \$   | 23,738.54             | \$          | 134,025.59              |
| MCCARTHY, BRIAN E.                   | \$       | 38,479.38              | \$       | 11,865.10              | \$   | 18,843.87             | \$          | 69,188.35               |
| MCISAAC, JAMES M.                    | \$       | 7,469,73               | \$       | 1,912.72               | \$   | 204.21                | \$          | 9,586.66                |
| PHILLIPS, WARREN                     | \$       | 111,335.83             | \$       | 7,202.06               | \$   | 17,547.74             | \$          | 136,085.63              |
| PYLYPINK, JOHN M                     | +        | ,000.00                | \$       | 1,376.38               | <del>-</del>                                     | ,                     | \$          | 1,376.38                |
| SAIA, THERESA M                      | +        |                        | \$       | 8,085.36               | <del> </del>                                     |                       | \$          | 8,085.36                |
| SINCLAIR, ALEXANDER S.               | \$       | 3,550.24               | \$       | 2,559.82               | <b>—</b>   |                       | \$          | 6,110.06                |
| STAFFIER, CRAIG                      | \$       | 14,983.12              | \$       | 6,314.08               | \$   | 9,144.14              | \$          | 30,441.34               |
| TRIFIRO, THOMAS                      | \$       | 33,116.40              | \$       | 7,407.35               | -  | 9,175.17              | \$          | 40,523.75               |
| ZAGAMI, SHERI L.                     | \$       | 22,563.04              | \$       | 4,232.83               | \$   | 2,070.26              | \$          | 28,866.13               |
| we strift we that it he              |          | ,555.07                | -        | 1,202.00               | *  | _,5.0.20              | <u> </u>    | 25,000.10               |
| DEPT. TOTALS                         | \$       | 999,974.99             | \$       | 274,442.07             | \$   | 345,167.74            |             |                         |

| NAME                  | REG              | ULAR       | EX.      | TRA &     | OV   | ERTIME                                | GROSS    |            |
|-----------------------|------------------|------------|----------|-----------|--|---------------------------------------|----------|------------|
|                       | RAT              | E          | ОТ       | HER PAY   |  |                                       | 1        | SALARY     |
|                       |                  |            |          |           |  |                                       |          |            |
|                       |                  |            |          |           |  |                                       |          |            |
| DEPT. 022-FIRE DEPT.  |                  |            |          |           |  |                                       |          |            |
| AIELLO, JOSEPH        | \$               | 13,885.29  | \$       | 438.55    |  |                                       | \$       | 14,323.84  |
| BAKER, KENNETH        | \$               | 7,003.19   | \$       | 97.05     |  |                                       | \$       | 7,100.24   |
| BARBOUR, CHRISTOPHER  | \$               | 41,142.40  | \$       | 6,669.31  | \$   | 29,877.69                             | \$       | 77,689.40  |
| CAPUZZO, KEVIN J.     | \$               | 842.40     |          |           |  |                                       | \$       | 842.40     |
| CURRIE, FRANCIS       | \$               | 45,839.04  | \$       | 10,756.60 | \$   | 41,391.12                             | \$       | 97,986.76  |
| DOUCET, MATTHEW P.    | \$               | 19,838.28  | \$       | 768.45    | i -  |                                       | \$       | 20,606.73  |
| FERNALD, NICHOLAS     | \$               | 13,974.77  | \$       | 488.55    | <del>                                     </del> |                                       | \$       | 14,463.32  |
| FOSTER, KEVIN, JR.    | \$               | 13,468.69  | \$       | 386.97    |  |                                       | \$       | 13,855.66  |
| FOSTER, KEVIN         | \$               | 44,949.32  | \$       | 6,678.50  | \$   | 40,427.74                             | \$       | 92,055.56  |
| HALLISSEY, JOSEPH A.  | \$               | 25,406.77  | \$       | 5,967.00  | \$   | 14,004.24                             | \$       | 45,378.01  |
| HALLISSEY, STEPHEN    | \$               | 52,715.00  | \$       | 6,762.99  | \$   | 26,378.94                             | \$       | 85,856.93  |
| HARDIMAN, MICHAEL J   | \$               | 15,334.44  | \$       | 234.95    |  |                                       | \$       | 15,569.39  |
| HART, DANIEL M.       | \$               | 12,528.35  | \$       | 642.45    |  |                                       | \$       | 13,170.80  |
| KESEIAN.DONALD        | \$               | 12,777.82  | \$       | 353.55    |  |                                       | \$       | 13,131.37  |
| KOWALSKI, CHARLES     | \$               | 9.313.62   | \$       | 114.45    |  |                                       | \$       | 9,428.07   |
| LEVANGIE, DANA E.     | \$               | 8,579.04   | \$       | 220.55    |  |                                       | \$       | 8,799.59   |
| MCCARTHY, STEPHEN J.  | \$               | 40,350.44  | \$       | 10,625.00 | \$   | 26.190.00                             | \$       | 77,165.44  |
| MOTTAU, ROBERT        | \$               | 45.839.04  | \$       | 6,551.00  | \$   | 9,124.56                              | \$       | 61,514.60  |
| NIXON, SCOTT DAVID    | \$               | 14,967.50  | \$       | 105.95    | Ψ  | 3,124.00                              | \$       | 15,073.45  |
| OGILVIE, DAVID        | \$               | 39,856.06  | \$       | 9,782.83  | \$   | 24,118.86                             | \$       | 73,757.75  |
| PARKER, THEODORE E.   | \$               | 12,278.46  | \$       | 95.45     | Ψ  | 24,110.00                             | \$       | 12,373.91  |
| PILLARELLA, ROBERT    | \$               | 20,050.07  | \$       | 126.95    |  |                                       | \$       | 20,177.02  |
| SPURR, ROBERT         | \$               | 81,779.52  | Ψ        | 120.33    |  |                                       | \$       | 81,779.52  |
| SUZOR, JASON L.       | \$               | 10,385.58  | \$       | 313.05    |  |                                       | \$       | 10,698.63  |
| TIBNAM, JEFFREY       | \$               | 11,666.54  | \$       | 226.45    |  |                                       | \$       | 11,892.99  |
| WAUHOB, DANIEL        | \$               | 15,210.69  | \$       | 2,326.73  | \$   | 1,190.40                              | \$       | 18,727.82  |
| WAONOB, DANIEL        | Ψ                | 15,210.09  | Ψ        | 2,020.73  | Ψ  | 1,190.40                              | Ψ        | 10,727.02  |
| DEPT. TOTALS          | s                | 629,982.32 | \$       | 70,733.33 | \$   | 212,703.55                            | \$       | 913,419.20 |
|                       |                  |            | <u> </u> |           | <u> </u>   |                                       | · -      |            |
| DEPT. 030-BD OF HEALT | Н                |            |          |           |  |                                       |          |            |
| JENSEN, RALPH         | \$               | 1,500.00   |          |           |  |                                       | \$       | 1,500.00   |
| KENT-JOYCE JEANMARIE  | \$               | 23,845.94  |          |           |  |                                       | \$       | 23,845.94  |
| MACOMBER, JACKSON G.  | \$               | 1,500.00   |          |           |  |                                       | \$       | 1,500.00   |
| MCNALLY, JOHN F.      | \$               | 5,434.00   |          |           |  |                                       | \$       | 5,434.00   |
| PERKINS, BARRY        | \$               | 27,115.57  | \$       | 38.595.35 |  |                                       | \$       | 65,710.92  |
| PICARDI, GERALD       | \$               | 1,500.00   | <u> </u> | 00,000.00 |  |                                       | \$       | 1,500.00   |
| 17071101, 02117120    | +                | 1,000.00   |          |           |  |                                       | ¥        | 1,000.00   |
| DEPT. TOTALS          | \$               | 60,895.51  | \$       | 38,595.35 | \$   | · · · · · · · · · · · · · · · · · · · | \$       | 99,490.86  |
|                       | 1                |            |          |           |  |                                       | <u>-</u> |            |
| DEPT. 040-HIGHWAY DE  | PT               |            |          |           |  |                                       |          |            |
| FRENCH, WILLIAM E.    | \$               | 35,997.40  | \$       | 2,247.00  | \$   | 3,179.56                              | \$       | 41,423.96  |
| MARINELLI, PETER      | \$               | 45,004.00  | \$       | 2,504.38  | \$   | 6,211.37                              | \$       | 53,719.75  |
| OMAR, JOHN A.         | \$               | 41,068.00  | \$       | 1,340.12  | \$   | 2,680.19                              | \$       | 45,088.31  |
| ROSE, KEITH           | <del>-   -</del> | ,          | \$       | 7,193.34  | · ·  | _,                                    | \$       | 7,193.34   |
| SARNI, EDWARD         | \$               | 53,065.34  | \$       | 2,979.68  | \$   | 5,976.75                              | \$       | 62,021.77  |
| WILLIAMS, MICHAEL     | \$               | 38,206.24  | \$       | 1,448.28  | \$   | 2,337.64                              | \$       | 41,992.16  |
|                       | 1                | ,,         | <u> </u> | .,        | *  | _,                                    | -        | ,          |
| DEPT. TOTALS          | \$               | 213,340.98 | \$       | 17,712.80 | \$   | 20,385.51                             | \$       | 251,439.29 |
|                       |                  |            |          | ,         | <u>T</u>   | ,                                     | T        |            |

| NAME                   | REG                                   | ULAR         | EXI        | RA &       | OV           | ERTIME                                | GROSS  |              |  |
|------------------------|---------------------------------------|--------------|------------|------------|--------------|---------------------------------------|--------|--------------|--|
|                        | RAT                                   | E            | OTI        | HER PAY    |              |                                       | SAL    | ARY          |  |
|                        | 1                                     |              |            |            | <del> </del> |                                       |        |              |  |
| DEPT. 050-LIBRARY      | <b>†</b>                              |              |            |            | <b>†</b>     |                                       |        |              |  |
| ANDERSON, CARLY E.     | \$                                    | 348.77       | -          | <u> </u>   |              |                                       | \$     | 348.77       |  |
| BUTLER, PATRICIA       | \$                                    | 27,774.32    | \$         | 926.30     |              |                                       | \$     | 28,700.62    |  |
| CONNORS, KATHY         | \$                                    | 35,230.36    | \$         | 1,361.70   | \$           | 390.30                                | \$     | 36,982.36    |  |
| COVEL, JOANNE          | \$                                    | 22,736.40    | \$         | 944.31     | <del></del>  |                                       | \$     | 23,680.71    |  |
| CUNNINGHAM, MICHELE    | \$                                    | 3,722.37     | <b> </b> • |            |              |                                       | \$     | 3,722.37     |  |
| FOGG, ANN M.           | \$                                    | 22,736.40    | \$         | 915.33     |              |                                       | \$     | 23,651.73    |  |
| HANSEN, MAUREEN F.     | \$                                    | 724.05       | -          |            |              |                                       | \$     | 724.05       |  |
| JOHNSON, KAREN         | \$                                    | 44,026,76    | \$         | 700,00     |              |                                       | \$     | 44,726.76    |  |
| MURPHY, JOAN           | \$                                    | 29,111.60    | \$         | 1.226.30   | \$           | 290.97                                | \$     | 30,628.87    |  |
| MURPHY, RICHARD L.     | \$                                    | 10,728.45    | ļ -        | .,         |              |                                       | \$     | 10,728.45    |  |
| WASHINGTON, THADEOUS   | \$                                    | 7,643.18     | \$         | 98.70      |              |                                       | \$     | 7,741.88     |  |
| DEPT. TOTALS           | \$                                    | 204,782.66   | \$         | 6,172.64   | \$           | 681.27                                | \$     | 211,636.57   |  |
|                        |                                       | ·            |            |            |              |                                       |        |              |  |
| DEPT. 060-PARK AND REC | · · · · · · · · · · · · · · · · · · · |              |            |            | ļ            |                                       |        |              |  |
| ANDERSON, SANDRA       | \$                                    | 500.00       |            |            |              |                                       | \$     | 500.00       |  |
| FERNALD, GLENN         | \$                                    | 500.00       |            |            |              |                                       | \$     | 500.00       |  |
| FOSTER JR., KEVIN      | \$                                    | 2,094.53     |            |            |              |                                       | \$     | 2,094.53     |  |
| GALLAGHER, RYAN T.     | \$                                    | 2,819.64     | ļ          |            |              |                                       | \$     | 2,819.94     |  |
| GEARY, CAROL           | \$                                    | 1,450.52     | \$         | 45.50      |              |                                       | \$     | 1,496.02     |  |
| HALLISEY, CORNELIUS W. | \$                                    | 500.00       |            |            |              |                                       | \$     | 500.00       |  |
| HARDIMAN, JOHN M.      | \$                                    | 1,855.68     |            |            | L            |                                       | \$     | 1,855.68     |  |
| LAWLER, SHARON A.      | \$                                    | 1,762.11     |            |            | \$           | 321.84                                | \$     | 2,083.95     |  |
| LITTLEFIELD, BARABRA   | \$                                    | 500.00       |            |            |              |                                       | \$     | 500.00       |  |
| MCDONALD, KATHLEEN     | \$                                    | 500.00       |            |            |              |                                       | \$     | 500.00       |  |
| MOLLER, BRIAN P.       | \$                                    | 1,837.80     |            |            |              |                                       | \$     | 1,837.80     |  |
| MURPHY, CAITLIN        | \$                                    | 1,855.68     |            |            |              |                                       | \$     | 1,855.68     |  |
| RYAN, COLLEEN, M.      | \$                                    | 1,842.27     |            |            |              |                                       | \$     | 1,842.27     |  |
| WALDRON, EMILY R.      | \$                                    | 1,842.77     |            |            |              |                                       | \$     | 1,842.27     |  |
| DEPT. TOTALS           | \$                                    | 19,861.00    | \$         | 45.50      | \$           | 321.84                                | \$     | 20,228.14    |  |
| DEPT. 070-WATER DEPT.  |                                       |              |            |            |              |                                       |        |              |  |
| BULLOCK, ROBERT        | \$                                    | 42,628.00    | \$         | 2,819.06   | \$           | 7,198.38                              | \$     | 52,645.44    |  |
| CAMPANILE, RAYMOND     | \$                                    | 46,564.00    |            | 1,891.81   | \$           | 5,084.82                              | \$     | 53,540.63    |  |
| GUILBAULT, EUGENE      | \$                                    | 1,600.00     |            |            |              | · · · · · · · · · · · · · · · · · · · | \$     | 1,600.00     |  |
| LINFIELD, CHARLES      | \$                                    | 1,600.00     |            |            |              |                                       | \$     | 1,600.00     |  |
| MARINELLI, PETER       | \$                                    | 1,600.00     |            |            |              |                                       | \$     | 1,600.00     |  |
| MASON, JAMES C.        | \$                                    | 41,848.00    | \$         | 1,604.33   | \$           | 6,071.37                              | \$     | 49,523.70    |  |
| MCENTÉE, GREGORY J.    | \$                                    | 40,395.30    | \$         | 966.57     | \$           | 3,722.89                              | \$     | 45,084.76    |  |
| TETREAULT, JOHN        | \$                                    | 68,553.07    | \$         | 1,000.00   |              |                                       | \$     | 69,553.07    |  |
| DEPT. TOTALS           | \$                                    | 244,788.37   | \$         | 8,281.77   | \$           | 22,077.46                             | \$     | 275,147.60   |  |
|                        | -                                     |              |            |            |              |                                       |        |              |  |
|                        | REGU                                  | LAR          | EXT        | RA         |              |                                       | GROSS  |              |  |
| TOWN OF AVON TOTALS    | RATE                                  |              | & OT       |            | OV           | /ERTIME                               | SALARY |              |  |
|                        | \$                                    | 3,030,826.90 | \$         | 449,863.03 | \$           | 607,867.99                            | \$     | 4,088,557.72 |  |
|                        |                                       |              |            |            |              |                                       |        |              |  |

| DEPT |                       | BASE            |                  | GROSS           |
|------|-----------------------|-----------------|------------------|-----------------|
| CODE | NAME                  | RATE            | <br><u>OTHER</u> | SALARY          |
| 42S  | Appling, Claire       | \$<br>1,200.00  | \$<br>           | \$<br>1,200.00  |
| 42   | Baechtold, Fred       | \$<br>40,827.92 | \$<br>1,316.00   | \$<br>42,143.92 |
| 42   | Baggia, Julie         | \$<br>35,170.12 | \$<br>1,176.00   | \$<br>36,346.12 |
| 42   | Balasco, Clare        | \$<br>53,649.61 | \$<br>840.00     | \$<br>54,489.61 |
| 42E  | Ballum, John W.       | \$<br>4,557.45  | \$<br>-          | \$<br>4,557.45  |
| 42   | Barbosa, Leane M.     | \$<br>35,679.88 | \$<br>2,856.00   | \$<br>38,535.88 |
| 42C  | Barretto, Robert N.   | \$<br>701.54    | \$<br>           | \$<br>701.54    |
| 42   | Bernheimer, Joan      | \$<br>12,281.43 | \$<br>-          | \$<br>12,281.43 |
| 42   | Bibbo, Jaclyn         | \$<br>37,794.35 | \$<br>336.00     | \$<br>38,130.35 |
| 42B  | Blakeman, Bobbilynn   | \$<br>6,563.38  | \$<br>860.00     | \$<br>7,423.38  |
| 42B  | Blackburn, Mary       | \$<br>52,573.17 | \$<br>-          | \$<br>52,573.17 |
| 42S  | Blankenburg, Jacquel  | \$<br>750.00    | \$<br>-          | \$<br>750.00    |
| 42S  | Bobojama, Sovins      | \$<br>3,630.00  | \$<br>_          | \$<br>3,630.00  |
| 42S  | Bonn, Susan           | \$<br>75.00     | \$<br>-          | \$<br>75.00     |
| 42B  | Bowen, Sean P.        | \$<br>12,438.87 | \$<br>200.00     | \$<br>12,638.87 |
| 42C  | Brennan, Sharon       | \$<br>41,625.14 | \$<br>4,427.28   | \$<br>46,052.42 |
| 42A  | Brown, Deborah A.     | \$<br>30,476.43 | \$<br>747.76     | \$<br>31,224.19 |
| 42B  | Brown, Shirley        | \$<br>17,565.77 | \$<br>700.00     | \$<br>18,265.77 |
| 42B  | Buccella, Patricia A. | \$<br>17,577.03 | \$<br>700.00     | \$<br>18,277.03 |
| 42B  | Burley, Cheryl A.     | \$<br>1,327.99  | \$<br>-          | \$<br>1,327.99  |
| 42E  | Burns, Deborah        | \$<br>9,027.22  | \$<br>8,389.93   | \$<br>17,417.15 |
| 42   | Callahan, William C.  | \$<br>69,532.76 | \$<br>5,650.00   | \$<br>75,182.76 |
| 42D  | Capuzzo, Patricia E.  | \$<br>12,561.82 | \$<br>1,177.44   | \$<br>13,739.26 |
| 42B  | Cartwright, Jeanne-M  | \$<br>18,778.79 | \$<br>341.90     | \$<br>19,120.69 |
| 42S  | Carveale, Cheryl      | \$<br>940.00    | \$<br>-          | \$<br>940.00    |
| 42S  | Cassell, Brian J.     | \$<br>540.00    | \$<br>-          | \$<br>540.00    |
| 42   | Ceven, Jennifer       | \$<br>30,143.72 | \$<br>907.80     | \$<br>31,051.52 |
| 42   | Cheslock, Sarah       | \$<br>40,863.19 | \$<br>2,836.00   | \$<br>43,699.19 |
| 42   | Chinnaswamy, Jane     | \$<br>-         | \$<br>90.00      | \$<br>90.00     |
| 42   | Cohen, Marcie         | \$<br>-         | \$<br>1,335.00   | \$<br>1,335.00  |
| 42   | Coleman-Shea, Lee     | \$<br>50,058.06 | \$<br>1,416.00   | \$<br>51,474.06 |
| 42   | Conrad, Donna         | \$<br>64,429.04 | \$<br>13,453.41  | \$<br>77,882.45 |
| 42S  | Coughlin, Timothy M   | \$<br>675.00    | \$<br>_          | \$<br>675.00    |
| 42B  | Crane, Shelia         | \$<br>17,636.29 | \$<br>265.32     | \$<br>17,901.61 |
| 42   | Craven, Nicole M.     | \$<br>37,392.77 | \$<br>1,694.00   | \$<br>39,086.77 |
| 42S  | Cruise, Colleen M.    | \$<br>225.00    | \$<br>_          | \$<br>225.00    |
| 42B  | Cunningham, Mary      | \$<br>38,172.48 | \$<br>2,200.00   | \$<br>40,372.48 |
| 42S  | Curley, Sherry        | \$<br>225.00    | \$<br>_          | \$<br>225.00    |
|      |                       |                 |                  |                 |

|      | LISTING               | DECLINDER        |                 |                  |
|------|-----------------------|------------------|-----------------|------------------|
| DEPT |                       | <br>BASE         |                 | GROSS            |
| CODE | NAME                  | RATE             | <u>OTHER</u>    | <u>SALARY</u>    |
|      |                       |                  |                 |                  |
| 42C  | Cushman, Robert       | \$<br>23,436.91  | \$<br>1,943.27  | \$<br>25,380.18  |
| 42S  | Damiano, Heidi        | \$<br>1,009.00   | \$<br>_         | \$<br>1,009.00   |
| 42   | DeGeorge, Ethan       | \$<br>41,112.69  | \$<br>3,956.55  | \$<br>45,069.24  |
| 42B  | Delano, Christine     | \$<br>20,068.12  | \$<br>-         | \$<br>20,068.12  |
| 42S  | Delvecchio, William   | \$<br>4,350.00   | \$<br>-         | \$<br>4,350.00   |
| 42B  | D'Entremont, Patricia | \$<br>17,143.85  | \$<br>1,246.00  | \$<br>18,389.85  |
| 42D  | Derienzo, Teresa      | \$<br>6,041.39   | \$<br>331.23    | \$<br>6,372.62   |
| 42   | DiBona, Jessica       | \$<br>20,308.61  | \$<br>          | \$<br>20,308.61  |
| 42   | DiCenzo, Erin M.      | \$<br>4,087.50   | \$<br>-         | \$<br>4,087.50   |
| 42   | Dockendorf, Richard   | \$<br>38,703.85  | \$<br>7,834.94  | \$<br>46,538.79  |
| 42   | Donahue, Kathleen     | \$<br>43,265.52  | \$<br>700.00    | \$<br>43,965.52  |
| 42   | Donovan, Joseph       | \$<br>39,472.22  | \$<br>3,055.75  | \$<br>42,527.97  |
| 42S  | Douglas, Harriet      | \$<br>587.50     | \$<br>-         | \$<br>587.50     |
| 42B  | Durant, Lisa          | \$<br>17,233.44  | \$<br>1,441.08  | \$<br>18,674.52  |
| 42S  | Eason, Elena M.       | \$<br>168.00     | \$<br>-         | \$<br>168.00     |
| 42S  | Eaton, Laurie-Lee     | \$<br>2,340.00   | \$<br>-         | \$<br>2,340.00   |
| 42B  | Eaton, Rhonda         | \$<br>18,584.30  | \$<br>200.00    | \$<br>18,784.30  |
| 42   | Foley-Eichorn, Mary   | \$<br>40,913.22  | \$<br>26,082.00 | \$<br>66,995.22  |
| 42   | Fontaine, Courtney    | \$<br>14,325.36  | \$<br>1,000.00  | \$<br>15,325.36  |
| 42C  | Forrand, Jerold       | \$<br>41,615.87  | \$<br>730.76    | \$<br>42,346.63  |
| 42   | Fraser, Holly A.      | \$<br>12,183.93  | \$<br>_         | \$<br>12,183.93  |
| 42   | Frew, Christine       | \$<br>58,630.00  | \$<br>=.        | \$<br>58,630.00  |
| 42   | Frias, Katie L.       | \$<br>51,240.70  | \$<br>836.00    | \$<br>52,076.70  |
| 42A  | Frieswyk, Margaret    | \$<br>126,609.34 | \$<br>-         | \$<br>126,609.34 |
| 42   | Gallerani, Stacie     | \$<br>38,382.55  | \$<br>168.00    | \$<br>38,550.55  |
| 42   | Gifford, Richard E.   | \$<br>67,538.00  | \$<br>21,721.43 | \$<br>89,259.43  |
| 42B  | Glancy-Foley, Claire  | \$<br>18,519.33  | \$<br>200.00    | \$<br>18,719.33  |
| 42S  | Glynn, Kelly A.       | \$<br>1,120.00   | \$<br>-         | \$<br>1,120.00   |
| 42S  | Gonski, Kerri J.      | \$<br>675.00     | \$<br>•         | \$<br>675.00     |
| 42   | Gosselin, Jill        | \$<br>42,567.63  | \$<br>896.00    | \$<br>43,463.63  |
| 42B  | Grant, Karen          | \$<br>500.40     | \$<br>602.00    | \$<br>1,102.40   |
| 42A  | Green, Diane M        | \$<br>38,714.91  | \$<br>2,146.10  | \$<br>40,861.01  |
| 42S  | Grenon, Jennifer      | \$<br>11,489.25  | \$<br>-         | \$<br>11,489.25  |
| 42B  | Griffin, Joan M.      | \$<br>55,065.14  | \$<br>938.00    | \$<br>56,003.14  |
| 42E  | Griffin, Julie        | \$<br>5,725.34   | \$<br>1,384.19  | \$<br>7,109.53   |
| 42E  | Griffin, Karen        | \$<br>11,251.04  | \$<br>2,277.44  | \$<br>13,528.48  |
| 42E  | Griffin, Lorraine     | \$<br>28,431.65  | \$<br>8,853.21  | \$<br>37,284.86  |
| 42   | Gugliotta, Laurie     | \$<br>62,573.16  | \$<br>3,030.00  | \$<br>65,603.16  |

| LOILL | LISTING              | <br>DECEMBER.   | 11, 2 |              |                   |
|-------|----------------------|-----------------|-------|--------------|-------------------|
| DEPT  |                      | <br>BASE        |       |              | GROSS             |
| CODE  | <u>NAME</u>          | RATE            |       | <u>OTHER</u> | <br><u>SALARY</u> |
|       |                      |                 |       |              |                   |
| 42E   | Hadley, Sabrina      | \$<br>7,892.02  | \$_   | 316.96       | \$<br>8,208.98    |
| 42    | Hamblin, Susan       | \$<br>67,907.06 | \$    | -            | \$<br>67,907.06   |
| 42S   | Hansen, Maureen      | \$<br>120.00    | \$    | -            | \$<br>120.00      |
| 42A   | Hansen, Sharon       | \$<br>97,143.54 | \$    | -            | \$<br>97,143.54   |
| 42S   | Hardiman, Mary       | \$<br>360.00    | \$    | -            | \$<br>360.00      |
| 42    | Harris, Robin        | \$<br>42,104.30 | \$    | 238.00       | \$<br>42,342.30   |
| 42    | Hawthorne, Rebecca   | \$<br>_         | \$    | 240.00       | \$<br>240.00      |
| 42    | Healey, William, Jr. | \$<br>39,698.91 | \$    | 20,808.10    | \$<br>60,507.01   |
| 42B   | Hibbard, Tracey      | \$<br>39,583.39 | \$    | 200.00       | \$<br>39,783.39   |
| 42    | Hill, Dianne         | \$<br>50,696.64 | \$    | 1,040.00     | \$<br>51,736.64   |
| 42    | Howe, Rebecca        | \$<br>39,472.22 | \$    | 4,234.05     | \$<br>43,706.27   |
| 42A   | Howley, Francis X.   | \$<br>39,000.00 | \$    | -            | \$<br>39,000.00   |
| 42A   | Hulien, Scott T.     | \$<br>64,158.12 | \$    | _            | \$<br>64,158.12   |
| 42    | Jambhekar, Mangal    | \$<br>50,058.06 | \$    | -            | \$<br>50,058.06   |
| 42    | Jones, Brandon       | \$<br>3,212.69  | \$    | 615.00       | \$<br>3,827.69    |
| 42    | Joyce, Kathleen      | \$<br>18,005.31 | \$    | -            | \$<br>18,005.31   |
| 42    | Joyce, Susan         | \$<br>40,796.42 | \$    | 1,165.00     | \$<br>41,961.42   |
| 42S   | Joyce, Yvette T.     | \$<br>3,000.00  | \$    | -            | \$<br>3,000.00    |
| 42    | Kendall, Nancy       | \$<br>39,574.62 | \$    | -            | \$<br>39,574.62   |
| 42C   | Kwiecien, Michael    | \$<br>41,586.75 | \$    | 256.13       | \$<br>41,842.88   |
| 42C   | Landolfi, William J. | \$<br>1,338.34  | \$    | -            | \$<br>1,338.34    |
| 42S   | Landry-Borden, Janet | \$<br>1,725.00  | \$    | -            | \$<br>1,725.00    |
| 42C   | Larsen, Derek        | \$<br>37,867.84 | \$    | 1,519.00     | \$<br>39,386.84   |
| 42    | Lavoie, Kimberely A. | \$<br>17,082.36 | \$    | -            | \$<br>17,082.36   |
| 42    | Leroux-Lindsey, S.M. | \$<br>20,551.43 | \$    | 185.00       | \$<br>20,736.43   |
| 42    | Levesque, Charles    | \$<br>44,064.39 | \$    | -            | \$<br>44,064.39   |
| 42    | London, Patricia     | \$<br>42,221.12 | \$    | 4,550.75     | \$<br>46,771.87   |
| 42    | Longval, Kevin       | \$<br>69,533.10 | \$    | 2,500.00     | \$<br>72,033.10   |
| 42    | Loubier, David O.    | \$<br>12,183.93 | \$    | -            | \$<br>12,183.93   |
| 42    | Loughran, Karen      | \$<br>54,230.64 | \$    | 27,465.80    | \$<br>81,696.44   |
| 42D   | Lowe, Isabell        | \$<br>12,637.81 | \$    | 200.00       | \$<br>12,837.81   |
| 42    | Lynch, Kimberly      | \$<br>44,344.91 | \$    | 897.57       | \$<br>45,242.48   |
| 42    | Lynch, Peter         | \$<br>39,698.91 | \$    | 4,489.39     | \$<br>44,188.30   |
| 42B   | Lynch, Sandra        | \$<br>18,770.69 | \$    | 1,506.40     | \$<br>20,277.09   |
| 42    | Mahan, Daniel        | \$<br>25,255.47 | \$    | 754.90       | \$<br>26,010.37   |
| 42    | Mahoney, Virginia B. | \$<br>66,052.22 | \$    | 12,633.80    | \$<br>78,686.02   |
| 42D   | Mains, Joanne        | \$<br>10,115.07 | \$    | 340.40       | \$<br>10,455.47   |
| 42    | Malcolmson, Marilyn  | \$<br>69,533.10 | \$    | 3,863.95     | \$<br>73,397.05   |

| DEPT | NAME                 | <br>BASE        |                 | GROSS           |
|------|----------------------|-----------------|-----------------|-----------------|
| CODE | INAME                | <br>RATE        | OTHER           | <br>SALARY      |
| CODE |                      | KATE            | OTHER           | <br>SALAKI      |
| 42S  | Marchewka, Allison   | \$<br>180.00    | \$<br>          | \$<br>180.00    |
| 42   | Mark, Stacy          | \$<br>37,071.56 | \$<br>336.00    | \$<br>37,407.56 |
| 42C  | Marie, Manuel        | \$<br>6,134.49  | \$<br>4,169.51  | \$<br>10,304.00 |
| 42S  | Martell, Gloria      | \$<br>325.00    | \$<br>          | \$<br>325.00    |
| 42S  | Matta, Michael       | \$<br>8,134.78  | \$<br>          | \$<br>8,134.78  |
| 42   | McCann, Elise M.     | \$<br>12,183.93 | \$<br>168.00    | \$<br>12,351.93 |
| 42D  | McCarthy, Karen M.   | \$<br>26,571.91 | \$<br>11,944.02 | \$<br>38,515.93 |
| 42C  | McDonald, John E.    | \$<br>41,684.17 | \$<br>5,037.53  | \$<br>46,721.70 |
| 42A  | McDonald, Kathleen   | \$<br>52,434.98 | \$<br>9,818.22  | \$<br>62,253.20 |
| 42S  | McDonnell, Jacquelin | <br>604.80      | \$<br>-         | \$<br>604.80    |
| 42   | McGrath, Catherine   | \$<br>46,422.23 | \$<br>308.00    | \$<br>46,730.23 |
| 42S  | McGonagle, Matthew   | <br>150.00      | \$<br>-         | \$<br>150.00    |
| 42S  | McGuire, Mary Patric | <br>2,475.00    | \$<br>-         | \$<br>2,475.00  |
| 42C  | Meany, Colleen       | \$<br>3,739.88  | \$<br>-         | \$<br>3,739.88  |
| 42B  | Meany, Virginia      | \$<br>3,879.36  | \$<br>2,825.00  | \$<br>6,704.36  |
| 42   | Meek, Jennifer       | \$<br>39,944.16 | \$<br>4,504.00  | \$<br>44,448.16 |
| 42   | Meserve, Kristy      | \$<br>47,439.56 | \$<br>-         | \$<br>47,439.56 |
| 42S  | Miller, Faye         | \$<br>6,205.00  | \$<br>-         | \$<br>6,205.00  |
| 42   | Miller, Trudy        | \$<br>-         | \$<br>4,000.00  | \$<br>4,000.00  |
| 42   | Minihan, Joseph      | \$<br>-         | \$<br>2,055.00  | \$<br>2,055.00  |
| 42B  | Mitchell, Ellen      | \$<br>5,862.78  | \$<br>913.46    | \$<br>6,776.24  |
| 42B  | Mitchell, Kristen    | \$<br>15,812.73 | \$<br>200.00    | \$<br>16,012.73 |
| 42A  | Moegelin, Daniel     | \$<br>37,180.00 | \$<br>3,925.00  | \$<br>41,105.00 |
| 42   | Mollins, Ronald      | \$<br>25,440.50 | \$<br>_         | \$<br>25,440.50 |
| 42S  | Murphy, Brian J.     | \$<br>300.00    | \$<br>-         | \$<br>300.00    |
| 42   | Murphy, Dianne       | \$<br>69,533.10 | \$<br>3,425.00  | \$<br>72,958.10 |
| 42   | Murray, Joanne       | \$<br>46,672.54 | \$<br>7,500.75  | \$<br>54,173.29 |
| 42B  | Nagle, Ellen         | \$<br>11,387.49 | \$<br>-         | \$<br>11,387.49 |
| 42S  | Nauss, Mary E.       | \$<br>300.00    | \$<br>-         | \$<br>300.00    |
| 42S  | Nazzaro, Christine   | \$<br>75.00     | \$<br>-         | \$<br>75.00     |
| 42   | Nicholson, Linda     | \$<br>64,429.04 | \$<br>-         | \$<br>64,429.04 |
| 42   | Nilsen, Kristina     | \$<br>51,240.70 | \$<br>268.00    | \$<br>51,508.70 |
| 42   | O'Brien, Constance A | \$<br>69,533.10 | \$<br>6,312.80  | \$<br>75,845.90 |
| 42   | O'Hare, Charlene     | \$<br>65,490.35 | \$<br>1,000.00  | \$<br>66,490.35 |
| 42S  | Osinski, Allana K.   | \$<br>720.00    | \$<br>-         | \$<br>720.00    |
|      | Papadoupoulos, Tresa | \$<br>9,895.81  | \$<br>129.44    | \$<br>10,025.25 |
|      | Pearse, James        | \$<br>38,382.55 | \$<br>672.00    | \$<br>39,054.55 |
| 42   | Perriello, Jeanne    | \$<br>42,104.30 | \$<br>476.00    | \$<br>42,580.30 |

|      | LISTING               | DECLINIDER      |    |              |                 |
|------|-----------------------|-----------------|----|--------------|-----------------|
| DEPT | <u>NAME</u>           | BASE            | -  |              | <br>GROSS       |
| CODE |                       | <u>RATE</u>     |    | <u>OTHER</u> | <u>SALARY</u>   |
|      |                       |                 |    |              |                 |
| 42S  | Pettine, Marlene C.   | \$<br>180.00    | \$ | •            | \$<br>180.00    |
| 42   | Pyne, Amanda R.       | \$<br>12,734.45 | \$ | 444          | \$<br>12,734.45 |
| 42D  | Quinton, Nancy        | \$<br>16,403.81 | \$ | 700.00       | \$<br>17,103.81 |
| 42D  | Robison, Lorraine F.  | \$<br>14,112.10 | \$ | 1,000.00     | \$<br>15,112.10 |
| 42C  | Roch-Pomerleau, Lyn   | \$<br>1,974.65  | \$ |              | \$<br>1,974.65  |
| 42   | Romans, Karen         | \$<br>45,583.42 | \$ | 4,258.80     | \$<br>49,842.22 |
| 42S  | Roos, Deborah         | \$<br>1,721.00  | \$ | -            | \$<br>1,721.00  |
| 42S  | Rosa, Kristen M.      | \$<br>2,337.50  | \$ | -            | \$<br>2,337.50  |
| 42S  | Rosa, Marybeth        | \$<br>268.75    | \$ | -            | \$<br>268.75    |
| 42D  | Ryan, Ann             | \$<br>9,677.44  | \$ | 242.12       | \$<br>9,919.56  |
| 42S  | Ryan, Kathleen        | \$<br>1,231.50  | \$ | -            | \$<br>1,231.50  |
| 42S  | Saia, Michael         | \$<br>728.00    | \$ | -            | \$<br>728.00    |
| 42B  | Sass, Lorelei M.      | \$<br>39,579.39 | \$ | 2,700.00     | \$<br>42,279.39 |
| 42   | Scafuro, Victor       | \$<br>54,586.92 | \$ | -            | \$<br>54,586.92 |
| 42   | Schaufler, Marla A.   | \$<br>-         | \$ | 210.00       | \$<br>210.00    |
| 42   | Schofield, Karen M.   | \$<br>44,282.39 | \$ | 2,128.80     | \$<br>46,411.19 |
| 42   | Shanks-Correia, Dian  | \$<br>38,703.85 | \$ | 1,001.00     | \$<br>39,704.85 |
| 42   | Shaw, Sarah           | \$<br>41,358.33 | \$ | 1,830.00     | \$<br>43,188.33 |
| 42   | Shepley, Beth-Ann     | \$<br>67,907.18 | \$ | 2,341.00     | \$<br>70,248.18 |
| 42S  | Silver, Nona          | \$<br>4,062.50  | \$ | -            | \$<br>4,062.50  |
| 42S  | Snow, Stephen R.      | \$<br>420.00    | \$ | -            | \$<br>420.00    |
| 42   | Staples, Amy          | \$<br>_         | \$ | 675.00       | \$<br>675.00    |
| 42   | Struzik, Kristen A.   | \$<br>4,312.50  | \$ | -            | \$<br>4,312.50  |
| 42B  | Sullivan Locchi, Cole | \$<br>6,690.33  | \$ | 125.00       | \$<br>6,815.33  |
| 42A  | Swain, Debra          | \$<br>80,363.82 | \$ | 76.93        | \$<br>80,440.75 |
| 42S  | Swartz, Joseph        | \$<br>32,328.36 | \$ | 219.85       | \$<br>32,548.21 |
| 42   | Taber, Abram          | \$<br>13,548.78 | \$ |              | \$<br>13,548.78 |
| 42   | Temple, Sandra        | \$<br>32,873.41 | \$ | 666.00       | \$<br>33,539.41 |
| 42E  | Theil, Roger          | \$<br>25,200.37 | \$ | 3,106.10     | \$<br>28,306.47 |
| 42   | Thomas, Gregory       | \$<br>45,094.92 | \$ | 7,706.41     | \$<br>52,801.33 |
| 42   | Thorn, Jeffrey        | \$<br>35,679.88 | \$ | 1,994.00     | \$<br>37,673.88 |
| 42   | Thornton, Leann G.    | \$<br>13,147.29 | \$ | -            | \$<br>13,147.29 |
| 42S  | Tuttle, Susanne M.    | \$<br>60.00     | \$ | -            | \$<br>60.00     |
| 42S  | Vaughn, Amy           | \$<br>75.00     | \$ | -            | \$<br>75.00     |
| 42   | Violet, Peter         | \$<br>39,049.99 | \$ | 1,064.00     | \$<br>40,113.99 |
| 42   | Vrabel, Kerry         | \$<br>62,573.16 | \$ | 4,854.00     | \$<br>67,427.16 |
| 42S  | Walls, Jessica A.     | \$<br>180.00    | \$ | -            | \$<br>180.00    |
| 42   | Ward, Melody          | \$<br>12,665.79 | \$ |              | \$<br>12,665.79 |

| DEPT        | <u>NAME</u>         | BASE            |                  | GROSS              |
|-------------|---------------------|-----------------|------------------|--------------------|
| <b>CODE</b> |                     | <u>RATE</u>     | <u>OTHER</u>     | <br>SALARY         |
| 42          | Wagner, Jolene      | \$<br>37,392.77 | \$<br>5,314.87   | \$<br>42,707.64    |
| 42A         | Walsh, Carolyn R.   | \$<br>43,039.49 | \$<br>7,818.22   | \$<br>50,857.71    |
| 42          | Whitworth, Kerriann | \$<br>52,481.37 | \$<br>8,954.30   | \$<br>61,435.67    |
| 42          | Williams, Jennifer  | \$<br>41,660.00 | \$<br>2,016.00   | \$<br>43,676.00    |
| 42B         | Young, Carol        | \$<br>19,719.59 | \$<br>2,475.20   | \$<br>22,194.79    |
| 42A         | Zinni, Paul         | \$<br>99,751.08 | \$<br>•          | \$<br>99,751.08    |
| 42S         | Zuccaro, John       | \$<br>8,113.20  | \$<br>-          | \$<br>8,113.20     |
| 42          | Zwahlen, Nicole     | \$<br>38,971.49 | \$<br>3,909.22   | \$<br>42,880.71    |
|             | TOTAL               | \$<br>          | \$<br><b>-</b> . | \$<br>5,500,878.43 |
|             |                     |                 | <br><del></del>  |                    |
|             |                     | <br>            |                  |                    |

### REPORT OF THE TOWN ACCOUNTANT

To the Honorable Board of Selectmen:

I hereby submit the following reports for the Town of Avon for the Fiscal Year 2008: Balance Sheet and Summary of Accounts.

The Accountant's office had a very smooth closing again this year with the help of the Treasurer's office and staff. The Town's books closed and balance sheet was submitted to the Department of Revenue on August 4, 2008. This allowed Free Cash of \$933,437 of which \$191,940 from FY07 was carried forward to be certified by August 8, 2008. Avon was the first Town to be certified to receive Free Cash. The Town's Financial Statements were completed November 12, 2008 by our auditors and Schedule A was submitted mid-September using the new GATEWAY online submission system.

The Town's website and technology are fully operational and continue to be improved. Town departments are now able to post minutes, documents and pictures of ongoing projects and events in Town. We are looking to continue to upgrade the website even further this fiscal year. The Town is fully compliant with its Fixed Assets reporting and has hired the services of Primoris, an actuarial service, to begin the next stage GASB 43 & 45, to review the cost associated with post-employment benefits. A lot of time has been required in researching information and a lot of time will continue to be needed in order to keep records accurate and up to date.

I was involved in the process for the Search Committee for the new position of Council on Aging Director. Having had experience the previous fiscal year, it was with great pleasure to sit on the committee with Town Treasurer, Jean Kopke, and Town Administrator, Michael McCue, to present three (3) finalists to the Board of Selectmen. I would like to welcome Barbara Brenton and look forward to working closely with her.

I would like to take this opportunity to thank all departments for their efforts. Sincere appreciation goes to the clerical staff that has been able to give me assistance when needed, and back up training with the support of the Payroll Department. I want to thank Treasurer, Jean Kopke, who gives the extra time and effort to make sure the job is done right. We have developed a close working relationship, which only benefits the Town. I look forward to another busy but productive year as Avon's Town Accountant.

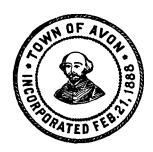
Respectfully submitted

has form

Debra J. Morin
Town Accountant

### TOWN OF AVON

### TOWN OFFICES AT BUCKLEY CENTER



August 1, 2008

Director of Accounts
Bureau of Accounts
Division of Local Services
Massachusetts Department of Revenue
PO Box 9569
Boston, Ma 02114-9569

Dear Mr. Dimunah

Enclosed is the Balance Sheet and Summary of Accounts for the Town of Avon, Massachusetts Fiscal Year 2008. Accompanying this report is the completed questionnaire and Snow & Ice deficit report.

Any questions please feel free to contact me at the Town of Avon (508-588-0414).

Sincerely

Debra J. Morin
Town Accountant CGA

**Enclosures** 

CC: Thevenin, Lynch, Bienvenue, LLP

### **FY2008 YEAR END CHECKLIST**

|    |  | Page     | e 1 of 4 |
|----|--|----------|----------|
|    | tructions: Please mark (x) the appropriate response and provide a detailed explanation ere necessary.  |          |          |
|    |  | YES      | NO       |
| 1. | Is a <b>combined balance sheet</b> for all funds and account groups submitted? Please submit <b>detailed fund balances for all funds and detail for account groups</b> . Also, please submit <b>combining statements</b> .       | _X_      |          |
| 2. | <ul> <li>a) Have all cash account balances as of June 30, 2008 been reconciled to the<br/>records of the treasurer or custodian?</li> <li>If NO, please identify the amount of the variance.</li> </ul>                          | <u>x</u> |          |
|    | General Ledger is higher or lower  |          |          |
|    | <ul> <li>Please complete and return the attached form showing a reconciliation of cash<br/>with treasurer.</li> </ul>  |          |          |
| 3. | <ul> <li>a) Does the detail of all receivables as of June 30, 2008 per the collector and treasurer equal the general ledger control accounts?</li> <li>If NO, please identify the amount of the variance.</li> <li>74</li> </ul> |          | _X_      |
|    | General Ledger is <b>higher</b> or <b>lower</b> X  |          |          |
|    | b) Please complete and return the attached schedule of outstanding receivables.  |          |          |
| 4. | Are there any unrecorded property tax refunds due to taxpayers as of 6/30/2008? If <b>YES</b> , please identify any refunds due to taxpayers.  |          | _X_      |
| 5. | a) Have you accrued property tax revenue on your combined balance sheet?  If YES, please indicate the amount.  |          | _x_      |
|    | b) Were any state payments accrued on your combined balance sheet?  If YES, please list amount and state agency (all funds).   | _X_      |          |
|    | Agency: Agency:  |          |          |
|    | 2,351 Agency: Fund 26 DOE Title 1 Grant  |          |          |
|    | 100,895 Agency: Fund 26 DOE 50/50 reimb  |          |          |
|    | 18,716 Agency: Fund 26 DOE Entitlement Grant   |          |          |

|  | other revenue on your combined b                     | palance sheet?          |     |
|--|--|-------------------------|-----|
| If YES, please list the a  | mount and account.                                   |                         |     |
|  | WILLIAM 1  |                         |     |
|  |  |                         |     |
|  |  |                         |     |
|  | Account:   |                         |     |
| Do the amounts <u>due to</u> an  | d <u>due from</u> offset?                            |                         | X   |
| Have all payables and end<br>f <b>NO</b> , please identify.              | umbrances been recorded, includ                      | ing accrued payroll?    | _X_ |
| •  | Account:   |                         |     |
|  |  |                         |     |
|  |  |                         |     |
| Are there any revenue def  | cits (all funds)?                                    |                         |     |
| <del>-</del>   | e amount and fund (do not include                    | appropriation or grant  |     |
|  | Fund:  |                         |     |
|  | Eund:  |                         |     |
|  |  |                         |     |
| f YES, please indicate the   | olding, appropriation or fund balar<br>amount below. | 107,440                 |     |
| Overlay  |  | 167,954                 |     |
|  |  |                         |     |
|  |  |                         |     |
| Have all votes from free co  | ish and retained earnings been re                    | corded?                 | X   |
| f <b>NO</b> , please indicate the s                                      |  | corded:                 |     |
| Free Cash  |  | Retained Earnings       |     |
|  |  |                         |     |
|  |  |                         |     |
| Report below the FY2008  | estimated local receipts (reported                   | on page 3 of the FY2008 |     |
|  | local receipts and the variance. D                   |                         |     |
|  | s treated as special revenue. Rep                    | port receipts net of    |     |
| any water or sewer receipt   |  |                         |     |
| any water or sewer receipt<br>refunds.                                   |  |                         |     |
| <del>-</del>   |  |                         |     |
| <del>-</del>   |  | 1,850,662               |     |
| efunds.  |  | 1,850,662<br>2,067,052  |     |
| efunds.<br>Estimated local receipts                                      |  |                         |     |
| efunds.<br>Estimated local receipts<br>Actual local receipts<br>/ariance |  | 2,067,052<br>216,390    |     |
| efunds.<br>Estimated local receipts<br>Actual local receipts<br>/ariance | any actual revenue received, but                     | 2,067,052<br>216,390    |     |

| 13. | Report below the FY2008 estimated cherry sheet receipts and the variance.  | eipts, FY2008 a   | actual cherry                                      |               |                   |
|-----|--|---|--|---------------|-------------------|
|     | Estimated cherry sheet receipts (net of cherry sheet offsets - Do not include MSBA funds) Actual cherry sheet receipts Variance          |   | 1,730,410<br>1,776,373<br>45,963                   |               |                   |
| 14. | Report other financing sources and/or transfers from Type Ambulance Receipts Special Revenue Receipts                                    | other funds (ge<br><br>                                   | eneral fund only). <u>Budgeted</u> 276,872  10,400 | Actual        | 278,872<br>10,400 |
| 15. | Report other financing uses and/or transfers to other Type Genera Fund to Trust Fund (Stabilization)                                     | funds (general<br>  | fund only). Budgeted 200,000                       | <u>Actual</u> | 200,000           |
| 16. | Report the total of all <b>unencumbered/unexpended</b> a statutory accounting system, report appropriation bala 196,601                  | • •   |  | nunities o    | n the             |
|     | Report the balance of your <b>unappropriated</b> free cash 191,420   |   |  |               |                   |
| 18. | Report the amount of unappropriated overlay surplu   | s closed to unc   | lesignated fund bal                                | ance.<br>YES  | NO                |
| 19. | Please submit a detailed analysis of undesignated fur  | nd balance/sur  | plus revenue.                                      |               |                   |
| 20. | Please submit documentation supporting deficit accordance been received July 1st through September 30th                                  |   | or which funds                                     |               |                   |
| 21. | Please disclose the detail balances of the reserve for (overlay).  FY2008  | abatements ar<br>FY2005<br>FY2004<br>Prior Years<br>Total | -90,915<br>224,093<br>158,042<br>869,860           |               |                   |
| 22. | Deferral of teachers' summer pay for FY92 and FY93<br>Amount deferred in FY92<br>Amount deferred in FY93<br>Balance remaining at 6/30/08 |   |  |               |                   |

|             |  |   |                              | 1  | Pag      | e 4 of 4   |
|-------------|--|---|------------------------------|--|----------|------------|
| 23.         | <ul> <li>a) Is there a self-i</li> <li>b) Is there a self-i</li> <li>If YES, for FY2008</li> <li>a) deductible per</li> <li>b) total claims pai</li> </ul> | claim for stop-loss policy  |                              |  |          | <u>X</u> X |
| 24.         | If <b>YES</b> , for FY2008 a) Name of group  | MIIA administrator and contact number:                                      | nce plan?                    | -  | X        |            |
| 25.         | <b></b>  | n have an audit for FY08?<br>icate the name of the CPA Firm:<br>nvenue, LLP | _                            | , -  | <u>X</u> |            |
| 26.         |  | ity voted to establish multiple stabil<br>ntify amount, purposes and whethe |                              | red by a Proposition                               |          | X          |
|             | Amount   | Purpose   |                              | Proposition 2 1/2                                  |          |            |
|             | ase <b>sign</b> below indi<br>erprise funds.   | cating your request for certification                                       | of free cash in              | cluding general fund                               | and all  |            |
| Nar<br>Date |  |   | Title<br>Telephone<br>E-Mail | Town Accountant (508) 588-0414 dmorin@avonmass.org |          |            |
|             |  | THANK Y   | OU!                          |  |          |            |
|             | Bureau of Accountsiewed by   |   |                              |  |          |            |

City/Town/District of AVON

# Schedule of Outstanding Receivables June 30, 2008

|                                  | Detail per<br>Treasurer/<br>Collector | Balance per<br>General Ledger | Variance |
|----------------------------------|---------------------------------------|-------------------------------|----------|
| Real Estate Taxes                |                                       |                               |          |
| Levy of 2008                     | 230,613                               | 230,611                       | -1       |
| Levy of 2007                     | 33,788                                | 33,788                        | 0        |
| Levy of 2006                     | 6,640                                 | 6,640                         | 0        |
| Levy of 2005                     | 1,717                                 | 1,717                         | 0        |
| Prior Years                      | 6,206                                 | 6,206                         | 0        |
| Total                            | 278963                                | 278961                        | -2       |
| Personal Property Taxes          |                                       |                               |          |
| Levy of 2008                     | 29,080                                | 29,080                        | 0        |
| Levy of 2007                     | 4,067                                 | 4,067                         | 0        |
| Levy of 2006                     | 4,570                                 | 4,570                         | 0        |
| Levy of 2005                     | 2,549                                 | 2,549                         | 0        |
| Prior Years                      | 772                                   | 772                           | 0        |
| Totals                           | 41038                                 | 41038                         | 0        |
| Deferred Property Taxes          | (296,212)                             | (296,212)                     | 0        |
| Taxes in Litigation              |                                       |                               | 0        |
| Motor Vehicle Excise             |                                       |                               |          |
| Levy of 2008                     | 72,108                                | 72,108                        | 0        |
| Levy of 2007                     | 27,737                                | 27,737                        | 0        |
| Levy of 2006                     | 13,943                                | 13,943                        | 0        |
| Levy of 2005                     | 10,946                                | 10,946                        | 0        |
| Prior Years                      | 12,240                                | 12,240                        | 0        |
| Total                            | 136974                                | 136974                        | 0        |
| Tax Liens/Tax Title              | 102,161                               | 102,161                       | 0        |
| Tax Foreclosures/Tax Possessions | 1,638                                 | 1,638                         | 0        |

Please attach a brief description of the variances.

# Schedule of Outstanding Receivables June 30, 2008

|                          |                     | Detail Per<br>Department<br>Head | Balance per<br>General Ledger | Variance | * Initial of<br>Department<br>Head |
|--------------------------|---------------------|----------------------------------|-------------------------------|----------|------------------------------------|
| Other Excise Taxes       |                     |                                  |                               |          |                                    |
| Boat Excise              |                     |                                  |                               | 0        |                                    |
| Farm animal excise       |                     |                                  |                               | 0        |                                    |
| Classified forest land   |                     |                                  |                               | 0        |                                    |
| Other:                   |                     |                                  |                               | 0        |                                    |
| Other:                   |                     |                                  |                               | 0        |                                    |
| User Charges Receivat    | ole                 |                                  |                               |          |                                    |
| Water                    |                     | 14,587                           | 14,514                        | -74      |                                    |
| Sewer                    |                     |                                  |                               | 0        |                                    |
| Other:                   |                     |                                  |                               | 0        |                                    |
| Other:                   |                     |                                  |                               | 0        |                                    |
| Other:                   |                     |                                  |                               | 0        |                                    |
| Other:                   | nin :               |                                  |                               | 0        |                                    |
| Utility Liens Added to 1 | Taxes               |                                  |                               | 0        |                                    |
| Ounty Liens Added to 1   | uxoo                |                                  | -                             |          |                                    |
| Departmental and Othe    | r Receivables       |                                  |                               |          |                                    |
| Ambulance                |                     |                                  |                               | 0        |                                    |
| Other: RMV               |                     | 796,814                          | 796,814                       | 0        |                                    |
| Other: Septic            |                     | 47,939                           | 47,939                        | 0        |                                    |
| Other: CMVI              |                     | 94,927                           | 94,927                        | 0        |                                    |
| Other:                   |                     |                                  |                               | 0        |                                    |
| Special Assessments R    | Receivable          |                                  |                               |          |                                    |
| Unapportioned assessme   | ents                |                                  |                               | 0        |                                    |
| Apportioned assessment   |                     |                                  |                               | 0        |                                    |
| Committed interest adde  | d to taxes          |                                  |                               | 0        |                                    |
| Apportioned assessment   |                     |                                  |                               | 0        |                                    |
| Suspended assessments    |                     |                                  |                               | 0        |                                    |
| Special assessments tax  | liens               |                                  |                               | 0        |                                    |
| Please attach a brief de | scription of the va | riances.                         |                               |          |                                    |
| Accountant/Auditor       |                     |                                  | Date                          |          |                                    |
| Collector/Treasurer      |                     |                                  | Date                          |          |                                    |
| Treasurer                |                     |                                  | Date                          |          |                                    |
|                          |                     |                                  |                               |          |                                    |

<sup>\*</sup>The department head responsible for detail balances reported must initial.

| Total Treasurer's Cash and Investments (6/30 quarterly report)                      | \$             | 8,391,131                                |
|---|----------------|--|
| Other trust funds not in custody of Treasurer                                       |                |  |
| Total Cash and Investments  |                | 8,391,131                                |
| Accountant's/Auditor's Cash and Investments (per balance she                        | eet)           |  |
| General Fund<br>Special Revenue Funds<br>Capital Projects Funds<br>Enterprise Funds | \$             | 2,180,447<br>1,694,748<br>2,912,336<br>0 |
| Trust and Agency Funds  Total per general ledger                                    | \$             | 1,723,952<br>8,511,483                   |
| Reconciling Items (specify)   |                |  |
| Warrants Payable Petty Cash   | \$<br>-<br>-   | -120,352                                 |
| Total Adjusted Accountant's/Auditor's Cash and Investments                          | <b>-</b><br>\$ | 8,391,131                                |
| Variance (explain)  | \$             | 0  |
| Treasurer   | Date           | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,  |
| Accountant/ Auditor   | Date           |  |

City/Town/District of Avon
Cash Reconciliation for June 30, 2008

# FISCAL YEAR 2008 SNOW AND ICE DATA SHEET M.G.L. Ch.44 Section 31D

| City  | /Town:               | AVON   |             |
|-------|----------------------|--|-------------|
| Con   | npleted by:          | Debra Morin  |             |
| Title | <b>:</b> :           | Town Accountant                                    |             |
| Pho   | ne Number:           | (508) 588-0414                                     |             |
|       |                      |  |             |
| 1.    | Original bud         | get:   | 65,000.00   |
| 2.    | Supplementa          | al appropriations and transfers into snow and ice: |             |
| 3.    | Expenditures         | s and encumbrances charged to the appropriation:   | 172,439.87  |
| 4.    | State reimbu<br>Date | rsements received and date received:               |             |
| 5.    | Federal reim<br>Date | bursements received and date received:             |             |
| 6.    | Deficits repo        | rted on the Balance Sheet as of 6/30/08            | -107,439.87 |

Completed sheets can be faxed to (617) 626-2330 Attn: Snow and Ice or mailed to
Division of Local Services
Bureau of Accounts
P.O. Box 9569
Boston, MA 02114-9569

See form instructions on next worksheet

Town of Avon, Massachusetts
Combined Balance Sheet
All Fund Type's and Account Groups
June 30, 2008

| Assets                                | General<br><u>Fund</u> | Special<br>Revenue<br><u>Funds</u> | Capital<br>Projects<br><u>Funds</u> | Trust and<br>Agency<br><u>Funds</u> | General Long-<br>Term Debt<br><u>Account Group</u> | Totals<br>Memorandum<br><u>Only</u> |
|---------------------------------------|------------------------|------------------------------------|-------------------------------------|-------------------------------------|--|-------------------------------------|
| Cash and term deposits                | 2,180,447.19           | 1,694,747.98 \$                    | 2,912,335.80                        | 1,723,951.63                        | •  | 8,511,482.60                        |
| Investments - stock at cost           |                        |                                    |                                     | ı                                   |  | 8,511,482.60                        |
| Accounts receivable: Property taxes:  |                        |                                    |                                     |                                     |  |                                     |
| Levy of 2008 real estate              | 230,611.35             |                                    |                                     |                                     |  | 230,611.35                          |
| Levy of 2007 real estate              | 33,787.60              |                                    |                                     |                                     |  | 33,787.60                           |
| Levy of 2006 real estate              | 6,639.66               |                                    |                                     |                                     |  | 6,639.66                            |
| Levy of 2005 real estate              | 1,716.79               |                                    |                                     |                                     |  | 1,716.79                            |
| Levy of 2004 real estate              | . ;                    |                                    |                                     |                                     |  |                                     |
| Levy of 2003 real estate Prior levies | 6,205.79               |                                    |                                     |                                     |  | 6,205.79                            |
|                                       |                        |                                    |                                     |                                     |  |                                     |
|                                       | 278,961.19             |                                    |                                     |                                     |  | 278,961.19                          |
| Levy of 2008 personal property        | 29,079.78              |                                    |                                     |                                     |  | 29,079.78                           |
| Levy of 2007 personal property        | 4,067.23               |                                    |                                     |                                     |  | 4,067.23                            |
| Levy of 2006 personal property        | 4,569.81               |                                    |                                     |                                     |  | 4,569.81                            |
| Levy of 2005 personal property        | 2,549.39               |                                    |                                     |                                     |  | 2,549.39                            |
| Levy of 2004 personal property        | 364.16                 |                                    |                                     |                                     |  | 364.16                              |
| Levy of 2001 personal property        | 407.88                 |                                    |                                     |                                     |  | 407.88                              |
| Prior levies                          |                        |                                    |                                     |                                     |  |                                     |
|                                       | 41,038.25              |                                    |                                     |                                     |  | 41,038.25                           |
| Overlay                               |                        |                                    |                                     |                                     |  |                                     |
| Levy of 2008                          | (423,067.09)           |                                    |                                     |                                     |  | (423,067.09)                        |
| Levy of 2007                          | (232,611.55)           |                                    |                                     |                                     |  | (232,611.55)                        |
| Levy of 2006                          | 77,038.40              |                                    |                                     |                                     |  | 77,038.40                           |
| Levy of 2005                          | 90,915.16              |                                    |                                     |                                     |  | 90,915.16                           |
| Levy of 2004                          | (224,093.40)           |                                    |                                     |                                     |  | (224,093.40)                        |
| Levy of 2003                          | (48,926.61)            |                                    |                                     |                                     |  | (48,926.61)                         |
| Levy of 2002                          | (108,615.66)           |                                    |                                     |                                     |  | (108,615.66)                        |
| Levy of 2001                          | (500.00)               |                                    |                                     |                                     |  | (500.00)                            |
| •                                     | (869,860.75)           |                                    |                                     |                                     |  | (869,860.75)                        |

Deferred real estate

| <b>Tassachusetts</b> |
|----------------------|
| ~                    |
| Avon,                |
| Ŧ                    |
| 0                    |
| WI                   |

Combined Balance Sheet
All Fund Type's and Account Groups
June 30, 2008

| pace taxes or velicite excise: 72,108.43 or velicite excise: 72,108.43 or velicite excise: 72,736.90 13,943.20 13,943.20 10,945.71 10,945.71 10,945.71 10,945.71 10,945.71 10,945.71 10,945.71 10,945.71 11,04   | rcise: 72,108.43 27,736.90 13,943.20 10,945.71 4,925.42 3,800.33 3,514.26 10,818.89 3006 3008 3,182.76 006 3005 3,182.76 006 3005 3,182.76 006 3,182.76 006 3,182.76 006 3,182.76 006 3,182.76 007 008 3,182.76 008 008 008 008 008 008 008 008 008 00  | Projects<br>Funds | I rust and<br>Agency<br><u>Funds</u> | General Long-<br>Term Debt<br><u>Account Group</u> | 1 Otals  Memorandum  Only  102,161.07  1,637.74 |
|--|--|-------------------|--------------------------------------|--|---|
| 72,108.43  27,736.00  27,736.00  27,736.00  27,736.00  27,736.00  13,943.20  27,736.00  13,943.21  29,95.20  13,943.21  29,95.20  13,943.21  10,843.20  13,943.21  10,843.21  10,843.21  10,843.21  10,843.21  10,843.21  10,843.21  10,843.21  10,843.21  10,843.21  10,843.21  10,843.21  10,843.21  10,843.21  10,843.21  11,843.21  11,843.21  11,843.21  12,943.21  12,943.21  12,943.21  12,943.21  13,432.790.88   | rey of 2008  evy of 2008  evy of 2008  evy of 2006  evy of 2005  evy of 2006  evy of 2005  evy of 2005  evy of 2006  evy of 2005  evy of 2006  evy of 2005  evy of 2006  evy o |                   |                                      |  | 1   |
| eve of 2008         77,108.33           eve of 2008         77,108.33           eve of 2004         13,943.20           eve of 2004         13,943.20           eve of 2004         4,925.71           eve of 2004         13,627.22           eve of 2004         13,627.42           eve of 2004         13,627.42           eve of 2004         13,627.6           rior levies         11,657.42           rior levies         13,82.76           rior levies         13,93.77           rior levies         13,93.77           rior levies         120,33.59         2,634,428.49         2,1723,951.63         13,432,790.88         13,432,790.88           rior levies         120,37.80 <td>evy of 2008     72,108.43       evy of 2007     27,736.90       evy of 2005     19,945.71       evy of 2005     4,925.42       evy of 2004     4,925.42       evy of 2004     3,800.33       rior levies     136,974.25       rior levies     136,974.25       rior levies     10,818.89       vater rates 2008     3,182.76       Vater rates 2006     512.00       Vater rates 2007     512.00       Vater rates 2007     47,939.37       Authoriance     512.00       Vater rates 2006     512.00       Vater rates 2006     3,182.76       Vater rates 2006     47,939.37       Authoriance     512.00       Authoriance     512.00       seets     512.00       Expansion     512.00       Authoriance     512.00       Authoriance     512.00       Authoriance     512.00       Authoriance     512.00       Authoriance     512.00       Authoriance     51.00       Authoriance     51.00       Authoriance     51.00       Authoriance     51.00       Authoriance     51.00       Authoriance     51.00       Authoriance     51.00</td> <td></td> <td></td> <td></td> <td></td> | evy of 2008     72,108.43       evy of 2007     27,736.90       evy of 2005     19,945.71       evy of 2005     4,925.42       evy of 2004     4,925.42       evy of 2004     3,800.33       rior levies     136,974.25       rior levies     136,974.25       rior levies     10,818.89       vater rates 2008     3,182.76       Vater rates 2006     512.00       Vater rates 2007     512.00       Vater rates 2007     47,939.37       Authoriance     512.00       Vater rates 2006     512.00       Vater rates 2006     3,182.76       Vater rates 2006     47,939.37       Authoriance     512.00       Authoriance     512.00       seets     512.00       Expansion     512.00       Authoriance     512.00       Authoriance     512.00       Authoriance     512.00       Authoriance     512.00       Authoriance     512.00       Authoriance     51.00   |                   |                                      |  |   |
| evy of 2007         27,756,90           evy of 2006         13,943,20           evy of 2006         10,945,71           evy of 2004         4,925,42           evy of 2004         3,514,22           evy of 2003         3,514,22           evy of 2003         3,514,22           rice levies         10,818.89           rice levies         10,818.89           Vater rates 2007         3,182,76           Vater rates 2006         3,182,76           Vater rates 2007         3,182,76           Vater rates 2006         3,182,76           Vater rates 2007         3,182,76           Vater rates 2007         3,182,76           Vater rates 2007         3,182,76           Vater rates 2006         3,182,76           Vater rates 2006         3,182,76           Vater rates 2007         3,182,76           Vater rates 2006         3,182,76           Vater rates 2007         3,182,76           Vater rates 2008         3,182,76           Vater rates 2006         3,182,82,872,59         2,034,428,49         5,123,358,08         13,432,790,88         13,432,790,88           Average and reserves         120,331,39         2,312,335,80         2,1723,951,63  | evy of 2007     27,736.90       evy of 2006     13,943.20       evy of 2006     19,945.71       evy of 2004     4,925.42       evy of 2004     3,800.33       rivor levies     136,974.25       er department:     10,818.89       Vater rates 2008     3,182.76       Vater rates 2007     512.00       Vater rates 2006     47,939.37       Authoriance     796,814.47       eptic revolving loans     81,885,872.59       AVI     51,000       to be provided for long-term debt     796,814.47       trobe provided for long-term debt     796,814.84       ssets     81,885,872.59       Expayable     120,351.59       ree withholdings:     429.96       rance compensation     10,597.80       rance annuities     70,597.80   |                   |                                      |  | 72,108.43                                       |
| cay of 2006         13.943.20           cay of 2005         19.945.71           cay of 2004         4,225.42           cay of 2004         4,225.42           cay of 2004         3.800.33           cay of 2005         3.514.26           rior levies         136,974.25           rior levies         136,974.25           rior levies         136,974.25           rior levies         136,974.25           After rates 2008         3.182.76           Vater rates 2008         3.182.76           Vater rates 2005         3.182.76           After rates 2005         3.182.70           After rates 2005         3.182.70           After rates 2005         3.182.70           After rates 2005         3.182.70           After rat  | evy of 2006  evy of 2005  evy of 2005  evy of 2005  evy of 2005  evy of 2004  evy of 2004  evy of 2004  evy of 2004  evy of 2003  frior levies  136,974.25  rior levies  136,974.25  136,974.25  ever rates 2008  8,182.76  841,939.37  10 be provided for long-term debt  10 be provided for long-term debt  11 be provided for long-term debt  12 be provided for long-term debt  13 payable  14 payable  15 payable  16 payable  17 pe,814.47  18 payable  17 pe,814.84  18 payable  18 payable  18 payable  19 payable  10 pays payable  10  |                   |                                      |  | 27,736.90                                       |
| 19,945.71   19,945.71   19,945.71   19,945.71   19,945.71   19,945.71   19,945.71   19,945.71   19,945.71   19,945.71   19,949.95   19,949.71   19,949.95   19,949.71   19,949.95   19,949.71   19,949.80   19,9   | evy of 2005     10,945.71       evy of 2004     4,925.42       evy of 2003     3,800.33       rior levies     136,974.25       rior department:     10,818.89       vater rates 2008     3,182.76       Vater rates 2007     3,182.76       Vater rates 2006     47,939.37       vater rates 2005     47,939.37       vater rates 2005     47,939.37       vater rates 2005     47,939.37       in be provided for long-term debt     796,814.47       ssets     5,634,428.49       Is payable     120,351.59       ree withholdings:     429.96       read ompensation     70,557.80  |                   |                                      |  | 13,943.20                                       |
| ery of 2004         4,925.42         15.14.26         15.14.27   | evy of 2004       4,925.42         evy of 2003       3,800.33         rior levies       136,974.25         er department:       10,818.89         Vater rates 2008       3,182.76         Vater rates 2006       3,182.76         Vater rates 2006       47,939.37         ANUL       1 to be provided for long-term debt       1         It to be provided for long-term debt       1         It to be provided for long-term debt       1         Seets       42,936.57         Is payable       120,351.59         Fee withholdings:       429.96         France ompensation       10,597.80   |                   |                                      |  | 10,945.71                                       |
| evy of 2003         3,800.33         13,800.33         13,1426         1136,974.25         1136,976.25         11  | evy of 2003     3,800.33       trior levies     3,514.26       er department:     10,818.89       Vater rates 2008     3,182.76       Vater rates 2007     512.00       Vater rates 2005     47,939.37       Vater rates 2005     796,814.47       Vater rates 2005     796,814.47       It to be provided for long-term debt     796,814.47       It to be provided for long-term debt     7,939,37       Ssets     8       Liabilities and reserves     120,351.59       Is payable     120,351.59       ree withholdings:     429.96       reared compensation     10,597.80       rance     70,597.80  |                   |                                      |  | 4,925.42  |
| rio levies         3,51426         116,97425         116,97425         111,0818.89         116,97425         111,0818.89         110,818.89         110,818.89         110,818.89         110,818.89         112,00         112,00         112,00         112,00         112,00         112,00         112,00         112,00         112,00         113,432,790.88         13,432,790.88<  | 136,974.25   136,974.25   136,974.25   136,974.25   136,974.25   136,974.25   136,974.25   136,974.25   136,974.25   10,818.89   3,182.76   512.00   512.00   796,814.47   7   |                   |                                      |  | 3,800.33  |
| 136,974.25   136   | re department:  10,818.89 Vater rates 2008 Vater rates 2007 Vater rates 2007 Vater rates 2006 Vater rates 2005 Vater rates 2006 Vater rates 20 |                   |                                      |  | 3.514.26  |
| re department: 10,818.89  Vater rates 2008 3,18.276 312.00   | tro be provided for long-term debt  Liabilities and reserves  sets  tro be withholdings:  red compensation  red vater rates 2008  3,18.276  3,18.276  512.00  796,814.47  796,814.47  796,814.47  796,814.47  796,814.47  796,814.47  796,814.47  796,814.47  796,814.47  796,814.47  796,814.47  796,814.47  796,814.47  796,814.47  796,814.47  796,814.47  796,814.47  796,814.47  796,814.77  797,916.77  797, |                   |                                      |  | 136,974.25                                      |
| Vater rates 2008         10,818.89         1 <td>Vater rates 2008       10,818.89         Vater rates 2007       3,182.76         Vater rates 2006       512.00         Vater rates 2005       796,814.47         artmental receivables:       47,939.37         Include and receivables:       47,939.37         WAVI       47,939.37         WAVI       47,939.37         Seets       5,1,885,872.59         Is payable       120,351.59         ree withholdings:       429.96         reach compensation       6,597.80         rance       70,597.80</td> <td></td> <td></td> <td></td> <td></td>   | Vater rates 2008       10,818.89         Vater rates 2007       3,182.76         Vater rates 2006       512.00         Vater rates 2005       796,814.47         artmental receivables:       47,939.37         Include and receivables:       47,939.37         WAVI       47,939.37         WAVI       47,939.37         Seets       5,1,885,872.59         Is payable       120,351.59         ree withholdings:       429.96         reach compensation       6,597.80         rance       70,597.80   |                   |                                      |  |   |
| Vator rates 2007         3,182.76           Vator rates 2006         512.00           Arriance control rate of the provided for long-term debt         796,814.47         77           Arriance control rate of the provided for long-term debt         5 1,885,877.59         5 2,634,428.49         5 1,723,951.63         5 13,432,790.88         13,45           Is payable         120,351.59         2 1,634,428.49         2 1,723,951.63         5 1,723,951.63         5 1,723,951.63         5 1,243,790.88         1 1,723,790.88         7 1,723,790.88         1 1,723,790.88 </td <td>Vater rates 2007       3,182.76         Vater rates 2006       512.00         Vater rates 2005       796,814.47         artmental receivables:       776,814.47         artmental receivables:       47,939.37         Ambulance       94,926.67         Eptic revolving loans       94,926.67         It to be provided for long-term debt       2,634,428.49         ssets       \$ 1,885,872.59         Is payable       \$ 2,634,428.49         Its payable       120,351.59         ree withholdings:       429.96         cere withholdings:       70,597.80         rance       70,597.80</td> <td></td> <td></td> <td></td> <td>10.818.89</td>  | Vater rates 2007       3,182.76         Vater rates 2006       512.00         Vater rates 2005       796,814.47         artmental receivables:       776,814.47         artmental receivables:       47,939.37         Ambulance       94,926.67         Eptic revolving loans       94,926.67         It to be provided for long-term debt       2,634,428.49         ssets       \$ 1,885,872.59         Is payable       \$ 2,634,428.49         Its payable       120,351.59         ree withholdings:       429.96         cere withholdings:       70,597.80         rance       70,597.80   |                   |                                      |  | 10.818.89                                       |
| Vater rates 2006         512.00           Vater rates 2005         712.00           Part rates 2005         796,814.47         773           Annollance depic revolving loans         796,814.47         773           AVI         47,939.37         13,432,790.88   | Vater rates 2006       512.00         Vater rates 2005       -         artmental receivables:       796,814.47         Ambulance       47,939.37         Explicit revolving loans       94,926.67         MVI       94,926.67         It to be provided for long-term debt       -         ssets       \$ 1,885,872.59         Is payable       \$ 2,634,428.49         Is payable       120,351.59         ree withholdings:       429.96         rance compensation       70,597.80  |                   |                                      |  | 3,182.76  |
| Vater rates 2005       404 vater rates 2005         artmental receivables:       796,814.47         winbulance       47,939.37         iepit revolving loans       94,926.67         WVI       94,926.67         it to be provided for long-term debt       13,432,790.88         it to be provided for long-term debt       113,432,790.88         ssets       120,351.59         ssets       120,351.59         is payable       120,351.59         rece withholdings:       429.96         rece withholdings:       429.96         rece withholdings:       70,597.80   | Vater rates 2005       -         artmental receivables:       796,814.47         winbulance       47,939.37         ieptic revolving loans       94,926.67         MVI       94,926.67         t to be provided for long-term debt       -         ssets       \$ 1,885,872.59         Liabilities and reserves       \$ 2,634,428.49         ts payable       120,351.59         ree withholdings:       429.96         ce withholdings:       -         rance compensation       -         rance       70,597.80   |                   |                                      |  | 512.00  |
| artmental receivables:    144  | artmental receivables:  Imbulance leptic revolving loans  WAVI  It to be provided for long-term debt  t to be provided for long-term debt  Liabilities and reserves  Is payable  ts payable  ts payable  ts payable  ts payable  To 351.59  To 351.59  To 351.89  To 351.89  To 351.89  To 351.89  |                   |                                      |  | •   |
| artmental receivables:  runbulance  runbulance  47,939.37  Fight revolving loans  Figh 14.47  Figh 14.43  Figh 14.47  Figh 14.43  Figh 14.   | artmental receivables:  Inhubilance leptic revolving loans  WAVI  At 7,939.37  94,926.67  It to be provided for long-term debt  t to be provided for long-term debt  Liabilities and reserves  Liabilities and reserves  See withholdings:  The withholdings: The withholdings: The withholdings: The with |                   |                                      |  | 14,513.65                                       |
| 276, 814, 47   176, 814, 47   1796, 814, 47   1796, 814, 47   1796, 814, 47   1796, 814, 47   1796, 814, 47   1796, 814, 47   1796, 814, 47   1793, 917   1796, 814, 47   1796, 814, 47   1796, 81   | Inhollance         796,814.47           Inhollance         796,814.47           It to be provided for long-term debt         94,926.67           Seets         \$ 1,885,872.59           It is payable         \$ 2,634,428.49           Its payable         \$ 120,351.59           It is payable         \$ 429.96           It is payable         \$ 1,00,351.89  | !                 |                                      |  |   |
| Explicit revolving loans         47,939.37         47           Into be provided for long-term debt         5         1,885,872.59         8         13,432,790.88   | Paper   Pape   | 47                |                                      |  | 796,814.47                                      |
| In operation         PMVI  | to be provided for long-term debt  ssets  Liabilities and reserves  ts payable  ts payable  tred compensation   120,351.59   429.96   70,597.80  | 37                |                                      |  | 47,939.37                                       |
| to be provided for long-term debt  ssets  Liabilities and reserves  120,351.59  429.96  France compensation  ce withholdings:  70,597.80  70   | to be provided for long-term debt  ssets  Liabilities and reserves  ts payable  te withholdings:  red compensation   | 29:               |                                      |  | 94,926.67                                       |
| E provided for long-term debt  8 1,885,872.59  8 2,634,428.49  8 2,634,428.49  8 2,912,335.80  8 1,723,951.63  8 13,432,790.88  13,432  13,432,790.88  13,432  120,351.59  rithholdings:  compensation annutities  70,597.80  70   | Figure 2017   Figure 3   Figure   | •                 |                                      |  | •   |
| Liabilities and reserves         \$ 1,885,872.59         \$ 2,634,428.49         \$ 2,912,335.80         \$ 1,723,951.63         \$ 13,432,790.88         \$ 22,589           /able         120,351.59         120,351.59         120  | Liabilities and reserves         \$ 1,885,872.59         \$ 2,634,428.49           rable         120,351.59         429.96           ithholdings:         429.96         429.96           annuities         70,597.80  |                   |                                      | 13,432,790.88                                      | 13,432,790.88                                   |
| tites and reserves 120,351.59 120,351.59  70,597.80 120,351.59   | ities and reserves 120 170   | <b>€</b>          |                                      |  |   |
| 120,351.59 120<br>on 429.96 - 70,597.80 70   | 120<br>on<br>70  |                   |                                      |  |   |
| on 429.96<br>-<br>70,597.80  | uc   |                   |                                      |  | 120,351.59                                      |
| 70,597.80  | 70   |                   |                                      |  | 429.96  |
| 70,597.80 etirement  |  |                   |                                      |  | •   |
|  |  |                   |                                      |  | 70,597.80                                       |
|  | Teachers retirement  |                   |                                      |  | ı   |

Town of Avon, Massachusetts
Combined Balance Sheet
All Fund Type's and Account Groups
June 30, 2008

| Federal state and miscelleneous   | General<br>Fund   | Special<br>Revenue<br><u>Funds</u>   | Capital<br>Projects<br><u>Funds</u> | Trust and<br>Agency<br><u>Funds</u> | General Long-<br>Term Debt<br>Account Group | Totals<br>Memorandum<br><u>Only</u>  |
|---|---|--|-------------------------------------|-------------------------------------|---|--|
| I vaciati, state and interventivous   | 71,027.76   |  |                                     |                                     |   | 71,027.76  |
| Tailings<br>Guarantee deposits<br>Bonds payable   | 1   |  | •                                   | 71,002.58                           | 13,432,790.88                               | 71,002.58<br>13,432,790.88   |
| Deferred revenue:<br>Real estate and personal property<br>Deferred real estate taxes  | (549,861.31)  |  |                                     |                                     |   | (549,861.31)   |
| Tax liens Motor vehicle excise Water rates  | 102,161.07<br>136,974.25<br>14,513.65                             |  |                                     |                                     |   | 102,161.07<br>136,974.25<br>14,513.65  |
| Ambulance Septic revolving loans CMVI   | . (296,212.34)  | 796,814.47<br>47,939.37<br>94,926.67<br>939,680.51                                 |                                     |                                     |   | 796,814.47<br>47,939.37<br>94,926.67<br>643,468.17                                 |
| Fund balance reserved for tax foreclosures Fund balance reserved for encumbrances and continued appropriations Fund balance reserved for unreconciled cash variance                           | 1,637.74  |  |                                     |                                     |   | 1,637.74<br>-<br>459,451.65  |
| Undesignated Reserved for expenditure Designated for over/under assessments Designated for appropriation deficits-snow & ice Designated for overlay deficit                                   | 1,805,009.62<br>-<br>(107,439.87)<br>(167,953.56)<br>1,529,616.19 |  |                                     |                                     |   | 1,805,009.62<br>-<br>(107,439.87)<br>(167,953.56)<br>1,529,616.19                  |
| Fund balance designated for: School lunch fund Highway improvement fund Federal grants fund State grants fund Receipts reserved for appropriation Revolving funds Other special revenue funds |   | 12,876.88<br>36,695.00<br>-<br>178,371.49<br>710,768.51<br>12,262.68<br>140,261.26 |                                     |                                     |   | 12,876.88<br>36,695.00<br>-<br>178,371.49<br>710,768.51<br>12,262.68<br>140,261.26 |

# Town of Avon, Massachusetts

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| General      | Special<br>Revenue      | Capital<br>Projects | Trust and<br>Agency | General Long-<br>Term Debt | Totals<br>Memorandum |
|--------------|-------------------------|---------------------|---------------------|----------------------------|----------------------|
| <u>Fund</u>  | <b>Funds</b> 603,512.16 | Funds               | Funds               | Account Group              | Only<br>603,512.16   |
|              | •                       | 2,912,335.80        |                     |                            | 2,912,335.80         |
| -            | •                       | •                   |                     | •                          |                      |
| 1,990,705.58 | 1,694,747.98            | 2,912,335.80        | 1,652,949.05        | •                          |                      |
| 885,872.59   | \$ 2,634,428.49         | \$ 2,912,335.80     | <b>W</b> 2          | \$ 13,432,790.88           |                      |

Total liabilities and fund balances

School special revenue funds Capital project funds Expendable trust funds

### Town of Avon, Massachusetts Analysis of Unreserved Fund Balance Fiscal 2008

| Unreserved Fund Balance 6/30/07 Audit ajustment to bring Property Tax defered revenue to zero To close prior year reservations of fund balance: Reserved for expenditure Reserved for overlay deficits Reserved for continued appropriations Designated for over/under assessments Designated for appropriation deficits | <u>Debit</u>                     | Credit<br>957,498.27<br>481,933.46<br>1,439,431.73<br>914,473.04 |
|--|----------------------------------|--|
| To set up 6/30/08 reservations of fund balance: Reserved for expenditure Designated for overlay deficits Designated for appropriation deficits Designated for over/under assessments Reserved for continued appropriations   | 459,451.65                       | 167,953.56<br>107,439.87<br>-                                    |
| To close fiscal 2008 revenue To close fiscal 2008 expenditures To close fiscal 2008 OFS To close fiscal 2008 OFU To close overlay surplus  | 17,309,092.31<br>-<br>200,000.00 | 16,855,940.94<br>287,272.47                                      |
| Tailings To adjust school encumb prior yr. Rounding Balance 6/30/08  | <u>-</u>                         | 1,041.97<br>-<br>-<br>-<br>1,805,009.62                          |

### Town of Avon, Massachusetts Schedule of General Fund Revenue Budget and Actual Fiscal 2008

| REVENUE                       | BUDGET        | <u>ACTUAL</u> | SAVINGS/<br>(DEFICIENCY) |
|-------------------------------|---------------|---------------|--------------------------|
| Local revenue:                | <u>BUDGE1</u> | ACTUAL        | (DEFICIENCI)             |
| Real estate taxes             |               | 12,119,549.00 |                          |
| Other property tax (Tax Lien) |               | 25,879.00     |                          |
| Personal property taxes       |               | 867,088.00    |                          |
| Sixty-day accrual             | -             | -             | _                        |
| Sixty day decitals            | 12,952,528.00 | 13,012,516.00 | 59,988.00                |
| Tax liens and litigated taxes | 15,000.00     | 15,000.00     | <u>-</u>                 |
| Motor vehicle excise          | 770,000.00    | 919,953.00    | 149,953.00               |
| Penalties & interest          | 63,354.00     | 81,152.00     | 17,798.00                |
| Water charges                 | 400,061.00    | 399,367.00    | (694.00)                 |
| Municipal fees                | 63,315.00     | 59,236.00     | (4,079.00)               |
| Water tower rental            | 56,932.00     | 63,385.00     | 6,453.00                 |
| Licenses & permits            | 119,000.00    | 146,469.00    | 27,469.00                |
| Fines & forfeitures           | 19,000.00     | 24,882.00     | 5,882.00                 |
| Medicaid Reimbursement        | 56,000.00     | 51,170.00     | (4,830.00)               |
| Earnings on investments       | 184,000.00    | 212,481.00    | 28,481.00                |
| Departmental & other          | 104,000.00    | 93,957.00     | (10,043.00)              |
|                               | 1,850,662.00  | 2,067,052.00  | 216,390.00               |
| State revenue:                |               |               |                          |
| Abatements to the elderly     | 17,570.00     | 16,566.00     | (1,004.00)               |
| Chapter 70                    | 821,450.00    | 821,450.00    | -                        |
| School transportation         | -             |               | -                        |
| Charter reimbursement         | 3,396.00      | 2,547.00      | (849.00)                 |
| Foundation Reserve            | -             | 49,000.00     | 49,000.00                |
| Additional assistance         | 400,636.00    | 400,636.00    | -                        |
| Lottery, beano                | 461,978.00    | 461,978.00    | -                        |
| Highway fund                  |               | -             | -                        |
| Veterans benefits             | 25,380.00     | 24,196.00     | (1,184.00)               |
|                               | 1,730,410.00  | 1,776,373.00  | 45,963.00                |
| Grand total revenue           | 16,533,600.00 | 16,855,941.00 | 322,341.00               |

## TOWN OF AVON, MASSACHUSETTS SUMMARY BY FUNCTION APPROPRIATIONS EXPENDITURES FISCAL 2008

| FUNCTION               | BUDGET        | EXPENDITURES  | ENCUMBRANCES | SAVINGS    |
|------------------------|---------------|---------------|--------------|------------|
|                        |               |               |              |            |
| General Gov't          | 3,888,192.86  | 3,485,488.80  | 269,905.78   | 132,798.28 |
| Public Safety          | 3,279,099.81  | 3,081,607.35  | 72,584.23    | 124,908.23 |
| Education              | 6,430,854.38  | 6,033,646.27  | 389,307.68   | 7,900.43   |
| Public Works           | 1,660,742.31  | 1,367,912.29  | 182,075.76   | 110,754.26 |
| Human Services         | 173,024.75    | 154,175.52    | -            | 18,849.23  |
| Culture and Recreation | 390,436.55    | 381,820.50    | 599.59       | 8,016.46   |
| Debt Service           | 1,686,039.36  | 1,684,614.96  | -            | 1,424.40   |
| Intergov't Assessment  | 185,537.00    | 172,227.00    | -            | 13,310.00  |
|                        |               |               |              |            |
| GRAND TOTAL            | 17,693,927.02 | 16,361,492.69 | 914,473.04   | 417,961.29 |

### Town of Avon, Massachusetts Schedule of Changes in General Fund Balances Fiscal 2008

| <u>REVENUE</u>                              | BUDGET        | <u>ACTUAL</u> | VARIANCE     |
|---|---------------|---------------|--------------|
| Property Tax                                | 12,401,925.00 | 12,724,613.00 | 322,688.00   |
| Local Receipts                              | 1,730,000.00  | 1,893,219.00  | 163,219.00   |
| State Receipts                              | 1,606,536.00  | 1,642,068.00  | 35,532.00    |
| Recovery of Unreconciled Cash               | 0.00          | 0.00          | 0.00         |
|   | 15,738,461.00 | 16,259,900.00 | 521,439.00   |
| EXPENDITURES                                |               |               |              |
| General Government                          | 3,888,193.00  | 3,485,489.00  | 402,704.00   |
| Public Safety                               | 3,279,100.00  | 3,081,607.35  | 197,492.65   |
| Education                                   | 6,430,854.00  | 6,033,646.00  | 397,208.00   |
| Public Works                                | 1,660,742.00  | 1,367,912.00  | 292,830.00   |
| Health Services                             | 173,025.00    | 154,176.00    | 18,849.00    |
| Culture & Recreation                        | 390,437.00    | 381,821.00    | 8,616.00     |
| Debt Service                                | 1,686,039.00  | 1,684,615.00  | 1,424.00     |
| Intergovernmental Assessments               | 185,537.00    | 172,227.00    | 13,310.00    |
|   | 17,693,927.00 | 16,361,493.35 | 1,332,433.65 |
|   | 4 055 400 00  | 404 500 05    | 4 050 070 05 |
| Revenue Over/(Under) Expenditures           | -1,955,466.00 | -101,593.35   | 1,853,872.65 |
| Transfers In                                | 434,747.00    | 434,747.00    | -            |
| Transfers Out                               | 151,705.00    | 151,705.00    |              |
| Revenue Over/(Under) Expenditures           |               |               |              |
| net transfers                               | -1,369,014.00 | 484,858.65    | 1,853,872.65 |
| Fund Balance 7/1/07                         |               | 1,759,343.00  |              |
| Fund Balance 6/30/07                        |               | 1,439,431.73  |              |
| Funding of Budget from Prior Yr Encumbrance | 340,848.00    | <u></u>       |              |
| Funding of Prior Yrs Deficits               | 57,773.00     |               |              |
| Budgeted Use of Free Cash                   | 1,107,643.00  |               |              |
| Other Budgeted Items                        | 130,000.00    |               |              |

Town of Avon
Appropriations and Expenditur
Fiscal 2008

| Savings   | 6.54               | 802 64    |        |   |          |           |           |           |           |          | •  | 29 022 9   | 329.65      | •            | 35.12    | 1,062.11               | 1             | 29,076.29   | ı         | 288.03    | 3,028.72  | - 000 0                   | 0,399.43                               |             | , ,       | ,         | 1,037.48 |          | 4,403.75  | •         | 875.14    | 2,835.00  | 250.00 | 10.00        | 2,528.45  | 90.22      |           | 985.22   | 841.30   | 1,569.47 | 400 00   | 275 03   | 397.25                         | 2,854.55 | •                 | 481.10            | 507.00   | • | •            | 1,672.32  | -CO-0007                   |
|---|--------------------|-----------|--------|---|----------|-----------|-----------|-----------|-----------|----------|--|------------|-------------|--------------|----------|------------------------|---------------|-------------|-----------|-----------|-----------|---------------------------|--|-------------|-----------|-----------|----------|----------|-----------|-----------|-----------|-----------|--------|--------------|-----------|------------|-----------|----------|----------|----------|----------|----------|--------------------------------|----------|-------------------|-------------------|----------|---|--------------|-----------|----------------------------|
| Encumber  |                    | 187 23    |        | 30,959.47   |          | 24,988.85 | 5,108.73  | 50,000,00 | 887.50    | 9,555.00 | 1,653.50   | 13,500.00  |             |              |          |                        | 30.21         |             |           | 10,500.00 | 6,335,45  |                           |  | 1 840 00    | 10 170 36 | 200       |          |          | 1,731.90  |           | 4,792.50  |           |        |              |           |            |           |          |          |          |          |          |                                |          | 18,800.00         |                   |          |   |              |           |                            |
| Variance  | 6.54               | 980 87    |        | 30,959.47   |          | 24,988.85 | 5,108.73  | 50,000,00 | 887.50    | 9,555.00 | 1,653.50   | 13,500.00  | 329.65      | •            | 35.12    | 1,062.11               | 30.21         | 29,076.29   |           | 10,788.03 | 9,364.17  | , 005.0                   | 6,399.43                               | 1 840 00    | 1,640.00  | -         | 1.037.48 | ,        | 6,135.65  | •         | 5,667.64  | 2,835.00  | 250.00 | 10.00        | 2,528.45  | 90.22      |           | 985.22   | 841.30   | 1,369.4/ | 400 00   | 375 02   | 397.25                         | 2,854.55 | 18,800.00         | 481.10            | 507.00   | • |              | 1,672.32  | 686.63                     |
| Expenditures  | 1,000.00 243.46    | 15,000.00 | 426.66 | 637.35  | 7,500.00 | 3,052.00  | 2,426.61  |           | 16,612.50 |          |  | 64 519 33  | 3,670.35    | 1,686.00     | 1,464.88 | 3,437.89               | 218.49        |             | 47,595.00 | 29,671.97 | 39,659.83 | 8,700.00                  | 6.50,970.37                            | 50 505.14   | 5 173 81  | 27.085.00 | 7.762.52 | 5,000.00 | 11,538.35 | 11,250.00 | 64,332.36 | 7,830.00  |        | 204.92       | 11,471.55 | 204,909.78 | 27,085.00 | 3,424.78 | 2,658.64 | 2,630.53 | 900.00   | 1 515 07 | 937775                         | 145.45   |                   | 3,798.90          | 493.00   |   |              | 3,527.68  | 47,641.37                  |
| Transfers<br><u>Out</u>   |                    |           |        |   |          |           |           |           |           |          |  |            |             |              |          |                        |               |             |           |           |           |                           |  |             |           |           |          |          |           |           |           |           |        |              |           |            |           |          |          |          |          |          |                                |          |                   |                   |          |   |              |           |                            |
| Final<br>Budget   | 1,000.00           | 15,000.00 | 426.66 | 30,959.47   | 7,500.00 | 28,040.85 | 7,535.34  | 50,000.00 | 17,500.00 | 9,555.00 | 1,653.50   | 70.850.00  | 4,000.00    | 1,686.00     | 1,500.00 | 4,500.00               | 248.70        | 29,076.29   | 47,595.00 | 40,460.00 | 49,024.00 | 8,700.00                  | 6 507 74                               | 6,307.74    | 15 344 17 | 27.085.00 | 8.800.00 | 5,000.00 | 17,674.00 | 11,250.00 | 70,000.00 | 10,665.00 | 250.00 | 214.92       | 14,000.00 | 205,000.00 | 27,085.00 | 4,410.00 | 3,500.00 | 4,000.00 | 1 300 00 | 1,300.00 | 9 775 00                       | 3.000.00 | 18,800.00         | 4,280.00          | 1,000.00 | • | •            | 5,200.00  | 48,328.00                  |
| Other   |                    |           |        |   |          |           |           |           |           |          |  |            |             |              |          |                        |               |             |           |           |           |                           |  |             |           |           |          |          |           |           |           |           |        |              |           |            |           |          |          |          |          |          |                                |          |                   |                   |          |   |              |           |                            |
| Transfer<br><u>Intra</u>  |                    |           |        |   |          |           |           |           |           |          |  |            |             |              |          |                        |               |             |           |           |           |                           |  |             |           |           |          |          |           |           |           |           |        |              |           |            |           |          |          |          |          |          |                                |          |                   |                   |          |   |              |           |                            |
|   |                    |           |        |   |          |           |           |           |           |          |  |            |             |              |          |                        |               |             |           |           |           |                           |  |             |           |           |          |          |           |           |           |           |        |              |           |            |           |          |          |          |          |          |                                |          |                   |                   |          |   |              |           |                            |
| Transfers<br><u>Inter</u>   |                    | 1 000 00  | •      |   |          |           |           |           |           |          |  | (00 000 9) | (22,222,42) |              |          |                        |               |             |           |           |           |                           |  |             |           |           |          |          |           |           | 10,000.00 |           |        |              |           |            |           |          |          |          |          |          |                                |          |                   |                   |          |   |              |           |                            |
| Reserve Transfers<br><u>Fund</u> <u>Inter</u>                       |                    | 1 000 00  |        |   |          |           |           |           |           |          |  | (00 000 9) | (22,22,25)  |              |          |                        |               | (55,923.71) |           |           |           |                           |  |             |           |           |          |          |           |           | 10,000.00 |           |        | 164.92       |           |            |           |          |          |          |          |          |                                |          |                   | 2,000.00          |          |   |              |           |                            |
| -   |                    | 1 000 00  |        |   |          |           | 14,500,00 |           |           |          |  | (00 000 9) | (22:22:2)   |              |          |                        |               | (55,923.71) |           |           |           |                           |  |             |           |           |          |          |           |           | 10,000.00 |           |        | 164.92       |           |            |           |          |          |          |          |          |                                |          |                   | 2,000.00          |          |   |              |           |                            |
| Reserve<br>Fund   | 1,000.00<br>250.00 | 15,000.00 |        |   | 7,500.00 | 7,600,00  | 14.500.00 |           |           |          |  | (00 000 9) |             |              | 1,500.00 | 4,500.00               |               |             | 47,595.00 | 40,460.00 | 49,024,00 | 8,700.00                  | 29,5 / 0.00                            | •           |           | 27.085.00 | 8 800 00 | 5,000.00 | 17,674.00 | 11,250.00 |           |           |        | 50.00 164.92 | 14,000.00 | 205,000.00 | 27,085.00 | 4,410.00 | 3,500.00 | 4,000.00 | 1,350.00 | 1,500.00 | 0.791.00                       | 3,000.00 |                   | 2,280.00 2,000.00 |          |   |              | 5,200.00  | 48,328.00                  |
| Free Reserve<br>Cash Fund   | 1,000.00<br>250.00 |           |        | 30,959.47<br>637.35   |          | 28,040.85 | 00.000,   |           | 17,500.00 | 9,555.00 | 1,653.50   |            |             | 1,686.00     |          | 4,500.00               |               |             | 47,595.00 | 40,460.00 | 49,024,00 | 8,700.00                  | 00.07 6,82                             | - +1.70°.74 | 15 344 17 |           | 8 800 00 | 5,000.00 | 17,674.00 | 11,250.00 | 00,000.00 | 10,665.00 |        |              | 14,000.00 | 205,000.00 | 27,085.00 | 4,410.00 | 3,500.00 | 4,000.00 | 1.250.00 | 1,300.00 | 0.17/1                         | 3,000,00 | 18,800.00         | 2.280.00          |          |   |              | 5,200.00  | 48,328.00                  |
| Encumbered Free Reserve <u>Account 6/30/2007 Tax Rate Cash Fund</u> | sal                |           | 426.66 | SL/Vac Byback A04-5 30,959.47<br>BOS Town Website A06-17 637.35 |          |           |           | 50,000.00 |           | •        | Lutheran Prop 11/98 1,653.50 ED Service Armord A02 17 502 18 12 500 00 | 76.850.00  | 4,000.00    | mb. 1,686.00 | Á        | Fin Comm Exp. 4,500.00 | .05-12 248.70 | 85,000,00   | ٨         |           | ,         | Assessors Salary 8,700.00 | 11 11 11 11 11 11 11 11 11 11 11 11 11 | •           | -<br>-    |           |          | alary    |           |           | 00'000'09 | 10,665.00 | 250.00 |              |           | 2          | χ.        |          |          | penses   |          |          | Conservation Expenses 1,791.00 | 6        | v S07-8 18,800.00 | 2.280.00          | 1,000.00 |   | IDC Expenses | isory Exp | Town Hall Salary 48,328.00 |

Town of Avon Appropriations and Expenditures Fiscal 2008

| Savings 3,220,33 3,033,42 1,000.00 5,799.00 12,155,23 37,140.81 16,439,40 83.05 2,193.00   | 153,202.24               | 3,890.42<br>328.41               | 52.50                      | 27,313.34 6,408.37       |                                    |                                 | . (0:00)                                      |                            |  | 176.33   |                          |   | •                |                    | •                        |                         | 44.                       | •                     | 187.00                                       |                               | 7,473.12                        | 41,128.46           |            | 25,198.72               | 2/2/2009  |
|--|--------------------------|----------------------------------|----------------------------|--------------------------|------------------------------------|---------------------------------|---|----------------------------|--|--|--------------------------|---|------------------|--------------------|--------------------------|-------------------------|---------------------------|-----------------------|--|-------------------------------|---------------------------------|---------------------|------------|-------------------------|---|
| Encumber 19,299.32 2,000.00 523.00   | 227,363.02               | 18.18                            | 19,796.50                  |                          | 6,863.68                           |                                 | 369.02  | 2,731.44                   | 70:001,11                                |  |                          |   |                  |                    |                          |                         |                           |                       |  |                               |                                 | 40,917.44           |            | 112,656.04              | 200.00  |
| Variance 3,220,33 19,299,32 3,033,42 1,000,00 -,2,000,00 6,322,00 12,155,23 37,140,81 16,439,40 83,05 2,193,00 (200,000,00)  | 180,565.26               | 3,890.42                         | 19,796.50                  | 27,313.34<br>6,408.37    | 6,952.61                           |                                 | 369 02  | 2,731.44                   |  | 176.33   |                          |   | •                |                    |                          |                         | 257.44                    | . ,                   | 187.00                                       |                               | 7,472.12                        | 82,045.90           |            | 137,854.76              | 200.00  |
| Expenditures 59,940.67 15,700.68 1,966.38 4,500.00 3,678.00 2,859.19 1,764,564.60 111,116.95 197,119.00  | 3,676,024.73             | 1,336,558.58<br>116,253.41       | 44,457.50                  | 218,635.66<br>892,654.63 | 6,674.75                           | 9,372.11                        | 1,476.62                                      | 2,268.56                   | 21,000.00                                | 5,023.67 5,300.00                                | 600.00                   | 90.009                                      | 12,500.00        | 1,118.00           |                          | 7,500.00                | 2,742.56                  | 750.00                | 12,813.00                                    |                               | 1,5/4.28                        | 2,986,909.44        |            | 5,488,803.85            | 260,000.00<br>6,800.00  |
| Out  | 200,000.00               |                                  |                            |                          |                                    |                                 |   |                            |  |  |                          |   |                  |                    |                          |                         |                           |                       |  |                               |                                 |                     |            |                         |   |
| Final Budget 63,161.00 35,000.00 5,000.00 1,000.00 4,500.00 2,000.00 102,920.00 40,000.00 1,781,004.00 111,200.00  | 4,056,589.99             | 1,340,449.00<br>116,600.00       | 64,254.00                  | 245,949.00<br>899,063.00 | 6,674.75                           | 9,372.11                        | 1,476.62                                      | 5,000.00                   | 21,000.00                                | 5,200.00   | 600.00                   | 9,300.00                                    | 12,500.00        | 1,118.00           |                          | 7,500.00                | 3,000.00                  | 750 00                | 13,000.00                                    |                               | 4,000.00                        | 3,068,955.34        |            | 5,626,658.61            | 260,000.00  |
| Other  |                          |                                  |                            |                          |                                    |                                 |   |                            |  |  |                          |   |                  |                    |                          |                         |                           |                       |  |                               | •                               | ı                   |            |                         |   |
| Transfer Intra   | •                        |                                  |                            | 73,600.00                | 39,425.00                          | 9,372.11                        | 52 000 00                                     | 5,000.00                   | 30,000.00                                |  |                          |   |                  |                    |                          |                         |                           |                       |  |                               |                                 | 276,872.11          |            |                         |   |
| Inter   Inter   1000.00    1,200.00    1,200.00    1,700.00    1,700.00    1,700.00  | (15,588.00)              | 5,000.00                         |                            | ı                        |                                    |                                 |   |                            |  |  |                          |   |                  |                    |                          |                         |                           |                       |  |                               | •                               | •                   |            |                         |   |
| Reserve Fund 7,500.00 19,933.00  | (26,325.79)              | 2,000.00                         |                            | 30,000.00                |                                    |                                 |   |                            |  |  |                          |   |                  |                    |                          |                         |                           |                       | 6,000.00                                     |                               | -                               | 38,000.00           |            |                         |   |
| Free Cash 35,000.00 200,000.00   | 249,500.00               |                                  |                            |                          |                                    |                                 |   |                            |  |  |                          |   |                  |                    |                          |                         |                           |                       |  |                               | -                               |                     |            |                         |   |
| Tax Rate 55,661.00 5,000.00 4,500.00 10,000.00 611,069.00 82,987.00 40,000.00 1,787,004.00 1110,000.00 215,100.00  | 3,779,098.00             | 1,333,449.00                     |                            | 245,949.00<br>795,463.00 | 111,170.00                         |                                 |   |                            | 21,000.00                                | 5,200.00   | 600.00                   | 5,300.00                                    | 12,500.00        | 1,118.00           |                          | 7,500.00                | 3,000.00                  | 750 00                | 7,000.00                                     |                               | 4,000.00                        | 2,681,499.00        |            | 5,497,429.00            | 7,000.00  |
| Encumbered 6/30/2007 1,000.00 2,000.00   | 269,905.78               |                                  | 64,254.00                  |                          | 6,674.75                           |                                 | 1,476.62                                      |                            |  |  |                          |   |                  |                    |                          |                         | 0                         | 83.73                 |  |                               | •                               | 72,584.23           |            | 129,229.61              | 260,000.00  |
| Account Town Hall Expenses Town Hall Improv S08-7A Building Ins. Bucumb Town Reports Expense Bylaws S97/A14 Medicaid Pensions Workers compensation Unemployment Medicare Liability ins Expenses Stabilization - Expenses | government               | f:<br>PD Salary<br>PD Expenses   | Capital Outlay PD Encumber | Fire Dept. Salary        | Fire Dept. Expenses  FD Encumbered | FD Lease A08-10 FD Lease A08-12 | FD Emer Med Tech A07-35 FD EMS existem A08-17 | FD Mutual Aid reimb A08-19 | FU EM1 1 ram Avo-21 Building Insp Salary | Building Insp Expenses<br>Gas Inspector - Salary | Gas Inspector - Expenses | Plumbing Insp Salary Plumbing Insp Expenses | Wire Insp Salary | Wire Insp Expenses | Civil Defense - Sapenses | Animal Control - Salary | Animal Control - Expenses | Animal control-Encumb | Tree Warden - Salary  Tree Warden - Expenses | Local Emergency Plan - Salary | Local Emergency Plan - Expenses | afety               | ,          | School Dept. Encumbered | School Borters - Encumbered<br>Butter Windows 807-7<br>Butter Parking A08-13C |
| Acct<br>Code<br>192-2<br>192-6<br>193-1<br>193-7<br>195-2<br>195-2<br>195-6<br>195-6<br>191-1<br>912-1<br>913-1<br>913-1<br>913-1<br>914-1<br>916-1<br>945-2   | Total general government | Public Safety:<br>210-1<br>210-2 | 210-3                      | 215-1<br>220-1           | 220-2                              | 220-600<br>220-614              | 220-616                                       | 220-642                    | 241-1                                    | 241-2<br>242-1                                   | 242-2                    | 243-1<br>243-2                              | 245-1            | 245-2              | 291-2                    | 292-1                   | 292-2                     | 292-7                 | 294-1<br>294-2                               | 299-1                         | 299-2                           | Total public safety | Education: | 300-7                   | 300-593<br>300-692<br>300-647   |

Town of Avon Appropriations and Expenditures Fiscal 2008

| <b>Savings</b> 6,327.16                | 31,525.88       |              | 9,467.75   |  |                    |   |                   |  | (107,439.87) | 19,212.42        | 13 618 77                            | 1,566.23            | 0.12             | 33,31                  |  |                          | •                            | (57,504.52)        |              | 130.90                   | 2,053.97                   | 999.01          | 72 878                    |  | 240.00                       | 1,942.07                     | 6,214.29             |                         | 7,066.61 10,517.04 15.95            | 27.59  |                         | - 00 005               | 2/2/2009  |
|--|-----------------|--------------|--|--|--------------------|---|-------------------|--|--------------|------------------|--------------------------------------|---------------------|------------------|------------------------|--|--------------------------|------------------------------|--------------------|--------------|--------------------------|----------------------------|-----------------|---------------------------|--|------------------------------|------------------------------|----------------------|-------------------------|-------------------------------------|--|-------------------------|------------------------|---|
| Encumber                               | 112,856.04      |              | 166.90   | 14,469.70                                    | 2,823.00           | 1,487.20  | 1,021.07          | 355.00                                 |              | 1,182.75         |                                      |                     |                  |                        | 2,659.13   | 15,388.82                | 3,584.42                     | 67,211.34          |              |                          | 150.00                     |                 |                           |  |                              |                              | 150.00               |                         | 978.81                              |  | 9,000.00                |                        |   |
| <u>Variance</u><br>6,327.16            | 144,381.92      |              | 9,467.75<br>1,408.86   | 14,469.70                                    | 2,823.00           | 1,487.20 8,562.79                                   | 1,021.07          | 8,561,25                               | (107,439.87) | 20,395.17        | 13 618 77                            | 1,566.23            | 0.12             | 33.31                  | 2,659.13   | 15,388.82                | 3,584.42                     | 9,706.82           |              | 130.90                   | 2,203.97                   | 999.01          | - 649 34                  | 10.01  | 240.00                       | 1,942.07                     | 6,364.29             |                         | 7,066.61 11,495.85                  | 27.59  | 9,000.00                | - 00 005               | 85.57   |
| Expenditures 655,569.84                | 6,411,251.76    |              | 232,362.25 81,351.14 2 829.70  | 103 296 69                                   | 130,177.00         |   | 00'096            |  | 172,439.87   | 400,820.83       | 385 577 38                           | 256,276.77          | 6,907.88         | 4,300.96               | 25,641.87  | 14,076.48                | 246.06                       | 1,821,214.94       |              | 61,669.10                | 3,821.03                   | 7,500.99        | 68,737.00                 | 3.500.00   | 60.00                        | 8,757.93                     | 158,197.71           |                         | 202,874.18 110,731.15               | 21,570.41  | 4,025.00                | 4,461.00               | 14.43   |
| Transfers<br>Out                       | •               |              |  |  |                    |   |                   |  |              |                  |                                      |                     |                  |                        |  |                          | 1                            | •                  |              |                          |                            |                 |                           |  |                              | -                            | •                    |                         |                                     |  |                         |                        |   |
| Final Budget 661,897.00                | 6,555,633.68    |              | 241,830.00<br>82,760.00<br>2,829.70                                      | 14,469.70                                    | 133,000.00         | 1,487.20 8,562.79                                   | 1,981.07          | 355.00<br>8,561.25                     | 65,000.00    | 421,216.00       | 200 106 00                           | 257,843.00          | 6,908.00         | 4,334.27               | 28,301.00  | 29,465.30                | 3,830.48                     | 1,830,921.76       |              | 61,800.00                | 6,025.00                   | 8,500.00        | 68,737.00                 | 3 500 00   | 300.00                       | 10,700.00                    | 164,562.00           |                         | 209,940.79 122,227.00               | 21,598.00  | 9,000.00                | 4,461.00               | 100.00  |
| Other                                  | •               |              |  |  |                    |   |                   |  |              |                  |                                      |                     |                  |                        |  |                          |                              | •                  |              |                          |                            |                 |                           |  |                              |                              |                      |                         |                                     |  |                         |                        |   |
| Transfer<br><u>Infra</u>               |                 |              |  |  |                    |   |                   |  |              |                  |                                      |                     |                  |                        |  |                          | -                            | •                  |              |                          |                            |                 |                           |  |                              | •                            | •                    |                         |                                     |  |                         |                        |   |
| Transfers<br><u>Inter</u>              | •               |              |  |  |                    |   |                   |  |              |                  |                                      |                     |                  |                        |  |                          | •                            | •                  |              |                          |                            | 000             | 1,000.00                  |  |                              |                              | 1,000.00             |                         |                                     |  |                         |                        |   |
| Reserve<br>Fund                        |                 |              |  |  |                    |   |                   |  |              |                  |                                      |                     |                  |                        |  |                          | •                            | •                  |              |                          |                            |                 |                           |  |                              |                              | •                    |                         | 913.79                              | 2,000.00   |                         |                        |   |
| Free<br>Cash                           | •               |              |  |  | 133,000.00         |   |                   |  |              |                  |                                      |                     |                  |                        | 28,301.00  | 21,072.00                |                              | 185,393.00         |              |                          |                            |                 |                           |  |                              |                              |                      |                         |                                     |  | 9,000.00                |                        |   |
| Tax Rate<br>661,897.00                 | 6,166,326.00    |              | 241,830.00<br>82,760.00  |  |                    |   |                   |  | 65,000.00    | 421,216.00       | 790 196 000                          | 257,843.00          | 00'806'9         |                        |  |                          |                              | 1,463,453.00       |              | 61,800.00                | 6,025.00                   | 8,500.00        | 67,737.00                 | 3 500 00   | 300,00                       | 10,700.00                    | 163,562.00           |                         | 209,027.00<br>122,227.00            | 19,598.00  |                         | 4,461.00               | 100.00  |
| Encumbered 6/30/2007                   | 389,307.68      |              | 2 829 70   | 14,469.70                                    |                    | 1,487.20 8,562.79                                   | 1,981.07          | 355.00<br>8,561.25                     |              |                  |                                      |                     |                  | 4,334.27               |  | 29,465.30                | 3,830.48                     | 182,075.76         |              |                          |                            |                 |                           |  |                              |                              | •                    |                         | 03 003                              | 60.660   |                         |                        |   |
| Account Blue Hills Regional - Expenses | Ę               | ia.          | Highway Admin Salary<br>Highway Admin Expenses<br>Hishway Exn Encombered | Hgwy/Wtr Stormdrn A06-13<br>Hwy Sander S07-4 | Hwy Tractor S08-7B | Highway Refirb Gazebo<br>General Engineering A04-13 | Road improvements | General Drainage 504-10 TH Parking lot | Snow & Ice   | Waste Collection | Sewer Department Water Dent - Salary | Water Dept Expenses | Water Dept Lease | Water Dept. encumbered | Water Dept Truck S08-/E Water Dept Hydrants S08-7F | Water Dept Page St S07-5 | Water Dept Gate Valves S07-5 | vorks              | . <u>v</u> . | Board of Health - Salary | Board of Health - Expenses | Health Services | Council on Aging - Salary | Council on Aging - Expenses Veterans Services - Salary | Veterans Services - Expenses | Veterans Services - Expenses | services             | Recreation:             | Library - Salary Library - Expenses | Library - Encluiro<br>Park & recreation - Salary<br>Park & recreation - Exnenses | Park & Rec Sheds S08-7C | P&Rec Security Cameras | Historical Commission - Expenses<br>Cultural Council - Expenses |
| Acct<br>Code<br>390-2                  | Total education | Public Works | 421-1<br>421-2<br>421-7  | 421-621                                      | 422-601            | 421-623<br>422-625                                  | 422-632           | 422-671                                | 423-2        | 433-2            | 449-2<br>450-1                       | 450-2               | 450-3            | 450-7                  | 450-633  | 450-639                  | 450-636                      | Total public works | Human Servic | 510-1                    | 510-2                      | 529-1           | 541-1                     | 543-1  | 543-2                        | 549-2                        | Total human services | Culture and Recreation: | 610-1                               | 650-1<br>650-1<br>650-2  | 650-604                 | 650-644                | 691-2<br>695-2  |

Town of Avon Appropriations and Expenditures Fiscal 2008

| Acct<br>Code<br>699-2       | <u>Account</u><br>Memorial Day Parade - Expenses   | Encumbered 6/30/2007 | Tax Rate<br>3,000.00     | Free<br>Cash | Reserve<br>Fund | Transfers<br>Inter | Transfer<br>Intra | Other | Final<br>Budget<br>3,000.00 | Transfers<br>Out | Expenditures 3,000.00                       | Variance                         | Encumber                                   | Savings    |
|-----------------------------|--|----------------------|--------------------------|--------------|-----------------|--------------------|-------------------|-------|-----------------------------|------------------|---|----------------------------------|--|------------|
| Total culture               | Total culture and recreation   | 599.59               | 390,322.00               | 14,000.00    | 2,913.79        |                    |                   | •     | 407,835.38                  |                  | 378,550.12                                  | 29,285.26                        | 10,953.81                                  | 18,331.45  |
| Debt Service:               | انة  |                      |                          |              |                 |                    |                   |       |                             |                  |   |                                  |  |            |
| 710-2                       | Debt service - prin. Expense   |                      | 1,724,151.00             |              |                 |                    | 10,400.36         |       | 1,734,551.36                |                  | 1,734,514.64                                | 36.72                            |  | 36.72      |
| 752-2<br>760-2              | Debt service - st int expense<br>Debt service - st int expense<br>Debt Service Bond Issue Cost |                      | 2,000.00                 |              |                 |                    |                   |       | 2,000.00                    |                  | 2,333.97                                    | 2,000.00                         |  | 2,000.00   |
| Total debt service          | arvice   | •                    | 1,730,151.00             | •            |                 |                    | 10,400.36         |       | 1,740,551.36                | •                | 1,736,848.61                                | 3,702.75                         | •  | 3,788.32   |
| Grand Total                 |  | 914,473.04           | 914,473.04 16,374,411.00 | 448,893.00   | 14,588.00       | (14,588.00)        | 287,272.47        |       | 17,825,049.51               | 200,000.00       | 17,168,997.31                               | 456,052.20                       | 459,451.65                                 | 196,600.55 |
| Intergoverna<br>Grand Total | Intergovernmental Assessments<br>Grand Total All Expenditures                                  |                      | 16,374,411.00            |              |                 |                    |                   |       |                             | u.               | (140,095.00)<br>17,309,092.31               | 140,095.00 203,301.16            |  |            |
|                             | Free Cash Balance 7/1/07<br>Free Cash Certified  |                      | 640,313.00<br>640,313.00 | ı            |                 |                    |                   |       |                             |                  | 17,509,092.31<br>200,000.00<br>xfer to stab | 203,301.16<br>-<br>school encumb | 203,301.16 Bai A&E7/9/08<br>-<br>ol encumb |            |
|                             | Free Cash Balance after STM  |                      |                          | 191,420.00   |                 |                    |                   |       |                             |                  |   |                                  |  |            |

|   |                                   |                      |                       |        | Fiscal 2008           | 800          |                     |                          |                         |                   |                      |                    |              |
|---|-----------------------------------|----------------------|-----------------------|--------|-----------------------|--------------|---------------------|--------------------------|-------------------------|-------------------|----------------------|--------------------|--------------|
|   |                                   | Fd. 12               | Fd. 13                | 20-802 | 21-802                | 21-832       | 21-833              | 21-835                   | 21-836                  | 21-837            | 21-840               | 21-809             | 21-810       |
|   | Total                             | School               | State                 | School | Bldg Study            | PD 911 Grant | <b>Bullet Proof</b> | Community                | Police                  | Dare              | Police               | Fire               | Safety Equip |
| Cash - exnendable   | <u>SRF</u><br>3 215 337 58        | Lunch<br>12, 876, 88 | Hwy Fund<br>36 695 00 | E-rate | Committee<br>2 195 28 | <u>FY08</u>  | Vest Grt.<br>412 50 | Police Grt.<br>23 135 44 | Block Grt.<br>11 794 16 | Grant<br>9 532 41 | Law Enf.<br>8 924 86 | (SAFE)<br>2 145 12 | WMD          |
| Cash - non-expendable   | •                                 |                      |                       |        | Î                     |              |                     |                          |                         | i<br>i            | )<br>:<br>!          |                    |              |
| Investments   |                                   |                      |                       |        |                       |              |                     |                          |                         |                   |                      |                    |              |
| Due from Commonwealth Due from federal govt. Due from other govt. | , , , ,                           |                      |                       |        |                       |              |                     |                          |                         |                   |                      |                    |              |
| Departmental receivables  | 1,207,011.40                      |                      | 267,331.39            |        |                       |              |                     |                          |                         |                   |                      |                    |              |
| Other assets  |                                   |                      |                       |        |                       |              |                     |                          |                         |                   |                      |                    |              |
| Total assets  | 4,422,348.98 12,876.88 304,026.39 | 12,876.88            | 304,026.39            |        | 2,195.28              |              | 412.50              | 23,135.44                | 11,794.16               | 9,532.41          | 8,924.86             | 2,145.12           | 1            |
| Warrants payable<br>Salaries payable                              |                                   |                      |                       |        |                       |              |                     |                          |                         |                   |                      |                    |              |
| Due to Commonwealth<br>BANS payable<br>Other liabilities          | 1 1 1                             |                      |                       |        |                       |              |                     |                          |                         |                   |                      |                    |              |
| Deferred revenue  | 1,207,011.90                      |                      | 267,331.39            |        |                       |              |                     |                          |                         |                   |                      |                    |              |
| Fund balance  | 3,214,797.58                      | 12,876.88            | 36,695.00             |        | 2,195.28              | 4            | 412.50              | 23,135.44                | 11,794.16               | 9,532.41          | 8,924.86             | 2,145.12           | •            |
| Total liabilities and fund balance                                | 4,421,809.48                      | 12.876.88            | 304.026.39            | •      | 2.195.28              |              | 412.50              | 23.135.44                | 23.135.44 11.794.16     | 9.532.41          | 8.924.86             | 2.145.12           | •            |

|                                   |              |                  |                 |                  | Fiscal 2008          | 800                            |                        |                     |                  |                |                  |                |                        |
|-----------------------------------|--------------|------------------|-----------------|------------------|----------------------|--------------------------------|------------------------|---------------------|------------------|----------------|------------------|----------------|------------------------|
|                                   | Total        | Fd. 12<br>School | Fd. 13<br>State | 20-802<br>School | 21-802<br>Bldg Study | 21-832<br>PD 911 Grant<br>Evns | 21-833<br>Bullet Proof | 21-835<br>Community | 21-836<br>Police | 21-837<br>Dare | 21-840<br>Police | 21-809<br>Fire | 21-810<br>Safety Equip |
|                                   | Ž            |                  | O A             |                  |                      | 8                              | NESY CIT               | 5                   | DOCK OF          |                |                  |                |                        |
| Revenue                           |              |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Property taxes                    | •            |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Vessel and other excise           |              |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Penalties and interest            | 1            |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Licenses and permits              | •            |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Charges for services              | 659,440.69   | 134,861.82       |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Fines and forfeitures             | •            |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Investment income                 | 75,823.55    |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Contributions and donations PH.OT | 20,471.52    |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Denartmental and other            | C3 VV3 SV    |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Intergovernmental-federal         | 361 319 78   | 71 795 78        |                 |                  | ,                    |                                |                        |                     |                  |                |                  |                |                        |
| Intergovernmental-other           | 2,107,738.90 | 2,975.23         | 536,872.32      | •                | 22,500.00            | 4.322.48                       | ı                      | 40.019.00           | ,                | ,              | ,                | •              | ı                      |
| Total revenue                     | 3,270,439.06 | 209,632.83       | 536,872.32      |                  | 22,500.00            | 4,322.48                       |                        | 40,019.00           |                  |                | •                | •              | ,                      |
| ţ.                                |              |                  |                 |                  |                      |                                |                        | •                   |                  |                |                  |                |                        |
| Expenditures                      |              |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| General government                | 92,333.37    |                  |                 |                  | 22,324.50            |                                |                        |                     |                  |                |                  |                |                        |
| Public safety                     | 58,711.43    |                  |                 |                  |                      | 4,322.48                       | •                      | 41,338.81           |                  |                | 4,900.00         |                | 2,579.27               |
| Education                         | 2,194,473.64 | 215,870.33       |                 | 45.02            |                      |                                |                        |                     |                  |                |                  |                |                        |
| Public works                      | 537,114.11   |                  | 536,872.32      |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Comm & econ. Development          |              |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Health and numan services         | 23,295.03    |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Culture and france benefits       | 17,010,71    |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Property and liability insurance  | •            |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Claims and judgements             | •            |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Debt service-interest             | •            |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Debt service-principal            | •            |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| State and county assessments      |              | •                | •               | •                | 1                    | 1                              | •                      | 1                   | 1                |                | 1                | 1              | •                      |
| Total expenditures                | 2,985,743.29 | 215,870.33       | 536,872.32      | 45.02            | 22,324.50            | 4,322.48                       | •                      | 41,338.81           |                  |                | 4,900.00         | •              | 2,579.27               |
| OFS/(U)                           |              |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Transfers in                      | 200,000.00   |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Transfers out                     | (287,272.47) |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Bond proceeds                     |              |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |
| Sale of capital assets            | -            | -                |                 |                  |                      | •                              |                        | ı                   | 1                | 1              | •                | -              | -                      |
| Total ofs/(u)                     | (87,272.47)  | -                | -               | 1                | •                    | •                              |                        | 1                   | 1                |                |                  |                | 1                      |
| Net change                        | 197,423.30   | (6,237.50)       | •               | (45.02)          | 175.50               | •                              | 1                      | (1,319.81)          | 1                | 1              | (4,900.00)       | •              | (2,579.27)             |
| Find balance - h o v              | 3 017 374 28 | 19 114 38        | 36 695 00       | 45.02            | 2.019.78             | ,                              | 412.50                 | 24 455 25           | 11.794.16        | 9.532.41       | 13.824.86        | 2,145,12       | 2.579.27               |
| Fund balance - e.o.y.             | 3,214,797.58 | 12,876.88        | 36,695.00       | •                | 2,195.28             |                                | 412.50                 | 23,135.44           | 11,794.16        | 9,532.41       | 8,924.86         | 2,145.12       |                        |
|                                   | 3,214,797.58 |                  |                 |                  |                      |                                |                        |                     |                  |                |                  |                |                        |

| Combining WTB - SRF's | 0000                  |
|-----------------------|-----------------------|
|                       | Combining WTB - SRF's |

|                              |                     |              |            |        | Fiscal 2008 | 800          |              |             |            |        |          |          |              |
|------------------------------|---------------------|--------------|------------|--------|-------------|--------------|--------------|-------------|------------|--------|----------|----------|--------------|
|                              | :                   | Fd. 12       | Fd. 13     | 20-802 | 21-802      | 21-832       | 21-833       | 21-835      | 21-836     | 21-837 | 21-840   | 21-809   | 21-810       |
|                              | Total               | School       | State      | School | Bldg Study  | PD 911 Grant | Bullet Proof | Community   | Police     | Dare   | Police   | <u>=</u> | Sarety Equip |
|                              | SRF                 | Lunch        | Hwy Fund   | E-rate | Committee   | FY08         | Vest Grt.    | Police Grt. | Block Grt. | Grant  | Law Enf. | (SAFE)   | WMD          |
| Allocation of revenue:       |                     |              |            |        |             |              |              |             |            |        |          |          |              |
| Unallocated                  | •                   |              |            |        |             |              |              |             |            |        |          |          |              |
|                              |                     |              |            |        |             |              |              |             |            |        |          |          |              |
|                              | •                   |              |            |        |             |              |              |             |            |        |          |          |              |
|                              | •                   |              |            |        |             |              |              |             |            |        |          |          |              |
| General government:          | 1                   |              |            |        |             |              |              |             |            |        |          |          |              |
| Charge for service           |                     |              |            |        |             |              |              |             |            |        |          |          |              |
| Operating grant/contribution | 39,608.21           | i            | ı          |        | •           | i            | •            | •           |            |        |          | •        | •            |
| Public safety:               | 40,004.77           |              |            |        |             |              |              |             |            |        |          |          |              |
| Charge for service           | 348,164.32          |              |            | ,      | •           |              | •            | ٠           | 1          | ,      | ,        | ı        |              |
| Operating grant/contribution | 142,004.97          |              |            | ,      | 22,500.00   | 4,322.48     | •            | 40,019.00   | ,          | ,      |          |          | •            |
| Capital grant/contribution   | •                   |              |            |        |             |              |              | •           |            |        |          |          |              |
| Education:                   | •                   |              |            |        |             |              |              |             |            |        |          |          |              |
| Charge for service           | 202,557.56          | 134,861.82   | •          | •      |             | •            | •            | •           | ·          |        | •        |          | •            |
| Operating grant/contribution | 1,787,667.26        | 74,771.01    |            | •      | •           |              | •            | •           | ,          | ,      | ı        | •        | 1            |
| Capital grant/contribution   |                     |              |            |        |             |              |              |             |            |        |          |          |              |
| Public works:                | •                   |              |            |        |             |              |              |             |            |        |          |          |              |
| Charge for service           | •                   |              |            |        |             |              |              |             |            |        |          |          |              |
| Operating grant/contribution | 545,710.43          |              | 536,872.32 | •      | •           | ,            | •            | •           | •          |        | •        | •        | ı            |
| Capital grant/contribution   | •                   |              |            |        |             |              |              |             |            |        |          |          |              |
| Human services:              |                     |              |            |        |             |              |              |             |            |        |          |          |              |
| Charge for service           | 18,329.72           |              | •          |        | •           | į            | •            |             | ı          |        | į        | •        | ı            |
| Operating grant/contribution | 39,017.25           | •            | •          | •      | •           | Í            | 1            | •           | 1          | •      | į        | •        | ٠            |
| Capital grant/contribution   | •                   |              |            |        |             |              |              |             |            |        |          |          |              |
| Culture and recreation       |                     |              |            |        |             |              |              |             |            |        |          |          |              |
| Charge for service           | 71,898.48           | •            | •          | •      | ,           |              |              | •           | 1          | ,      | ,        | •        | ٠            |
| Operating grant/contribution | 34,921.59           | •            | •          | •      | •           | •            |              |             | ,          | •      | •        | 1        | •            |
| Capital grant/contribution   | 4                   |              |            |        |             |              |              |             |            |        |          |          |              |
| Total response               | 3 2 7 2 0 4 8 4 5 6 | - 200 637 83 | 616 877 37 | ı      | 22 500 00   | 4 322 48     |              | 40.019.00   | •          | ,      |          | ,        |              |
| Total tevenine               | 07.10,10,10         | 00.400,004   | 20,016,000 | •      | 77,000.00   | 4,744.4      | ı            | 10,017,00   | ı          |        |          |          |              |
| Variance                     | (45.50)             | •            | •          |        |             |              |              | •           |            |        |          |          | •            |

0.00

Fund balance variance

|  |                 |                  |           |            |                | Fiscal 2008 | 800             |               |              |              |              |          |            |                            |
|--|-----------------|------------------|-----------|------------|----------------|-------------|-----------------|---------------|--------------|--------------|--------------|----------|------------|----------------------------|
|  | 21-842          | 21-848           | 21-843    | 21-834     | 21-845         | 21-846      | 21-847          | 21-830        | 21-815       | 21-816       | 21-817       | 21-820   | 22         | 22                         |
|  | FD Amb          | Local            | LEPC      | Wtr Loss   | Septic         | Tobacco     | Recycling       | COA Office    | State Aid to | Matching Grt | Compact Disc | Arts     | RMV        | Ambulance                  |
| Cock eventable   | Task Force      | Prepardenss 5.06 | Car reimb | Prevention | Loan 02 244 65 | Control     | Grant<br>154 16 | Elder Affairs | Libraries    | Libraries    | Libraries    | Lotteny  | Receipts   | Rev. Acct.<br>466, 600, 64 |
| Cash - non-expendable                                    | •               | 00.0             | 70.700    | 05.555     | 73,44.00       | 4,500.00    | 01.401          | •             | 06.121,12    | 17.0.71      | 00.070       | 04.410,1 | 102,110.22 | to. 200, 00t               |
| Investments  |                 |                  |           |            |                |             |                 |               |              |              |              |          |            |                            |
| 3  |                 |                  |           |            |                |             |                 |               |              |              |              |          |            |                            |
| Due from federal govt.                                   |                 |                  |           |            |                |             |                 |               |              |              |              |          |            |                            |
| Due from other govt.                                     |                 |                  |           |            |                |             |                 |               |              |              |              |          |            |                            |
| Departmental receivables                                 |                 |                  |           |            | 25,383.33      |             |                 |               |              |              |              |          | 94,926.67  | 796,814.47                 |
| Other assets   |                 |                  |           |            |                |             |                 |               |              |              |              |          |            |                            |
| Total assets   |                 | 5.06             | 602.62    | 393.36     | 118,627.98     | 2,308.00    | 154.16          | •             | 21,127.50    | 498.31       | 325.86       | 1,572.20 | 197,037.66 | 1,263,424.11               |
| Warrants payable<br>Salaries payable                     |                 |                  |           |            |                |             |                 |               |              |              |              |          |            |                            |
| Due to Commonwealth<br>BANS payable<br>Other liabilities |                 |                  |           |            |                |             |                 |               |              |              |              |          |            |                            |
| Deferred revenue   |                 |                  |           |            | 25,383.83      |             |                 |               |              |              |              |          | 94,926.67  | 796,814.47                 |
| Fund balance   | •               | 5.06             | 602.62    | 393.36     | 93,244.65      | 2,308.00    | 154.16          | •             | 21,127.50    | 498.31       | 325.86       | 1,572.20 | 102,110.99 | 466,609.64                 |
| Total liabilities and fund balance                       | .  <br> -<br> - | 5.06             | 602.62    | 393.36     | 118,628.48     | 2,308.00    | 154.16          | ٠             | 21,127.50    | 498.31       | 325.86       | 1,572.20 | 197,037.66 | 1,263,424.11               |

|  |                             |                             |                          |                        |                       | Fiscal 2008        | 800                       |                             |   |                                  |                                  |                 |                 |                         |
|--|-----------------------------|-----------------------------|--------------------------|------------------------|-----------------------|--------------------|---------------------------|-----------------------------|---|----------------------------------|----------------------------------|-----------------|-----------------|-------------------------|
|  | 21-842                      | 21-848                      | 21-843                   | 21-834                 | 21-845                | 21-846             | 21-847                    | 21-830                      | 21-815                                  |                                  | 21-817                           | 21-820          | 22              | 22                      |
|  | FD Amb<br><u>Task Force</u> | Local<br><u>Prepardenss</u> | LEPC<br><u>Car reimb</u> | Wtr Loss<br>Prevention | Septic<br><u>Loan</u> | Tobacco<br>Control | Recycling<br><u>Grant</u> | COA Office<br>Elder Affairs | State Aid to<br><u>Libraries</u>        | Matching Grt<br><u>Libraries</u> | Compact Disc<br><u>Libraries</u> | Arts<br>Lottery | RMV<br>Receipts | Ambulance<br>Rev. Acct. |
| Revenue  |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Property taxes   |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Motor vehicle excise                                   |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Penalties and interest                                 |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Licenses and permits                                   |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Charges for services                                   |                             |                             |                          |                        | 1,380.97              |                    |                           |                             |   |                                  |                                  |                 |                 | 348,164.32              |
| Fines and forfeitures                                  |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Investment income                                      |                             |                             |                          |                        | 86.198                |                    |                           |                             |   |                                  |                                  | 105.00          |                 |                         |
| Contributions and donations                            |                             |                             |                          |                        |                       |                    | 299.00                    |                             |   |                                  |                                  |                 |                 |                         |
| PILOT  |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Departmental and other                                 |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Intergovernmental-tederal                              |                             |                             |                          |                        |                       |                    |                           | 00 002                      | 734000                                  | 1000                             | 70 200                           | 0000            | 60 101 00       |                         |
| mergoverimiemar-omer                                   | ,                           |                             | '                        | •                      | •                     | •                  | 1                         | 6,508.00                    | 6,349.03                                | 498.31                           | 972.80                           | 4,000.00        | 08,101.67       | -                       |
| Total revenue  |                             | ٠                           | •                        | ı                      | 2,042.95              | (1)                | 299.00                    | 6,508.00                    | 6,349.03                                | 498.31                           | 325.86                           | 4,105.00        | 68,161.67       | 348,164.32              |
| Expenditures   |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| General government                                     | ı                           |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Public safety  | 162.11                      |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Education  |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Public works   |                             |                             |                          | 112.50                 |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Comm & econ. Development                               |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Health and human services                              |                             |                             |                          |                        |                       |                    | 299.20                    | 6,508.00                    |   |                                  |                                  |                 |                 |                         |
| Culture and recreation                                 |                             |                             |                          |                        |                       |                    |                           |                             | 2,715.00                                |                                  |                                  | 4,168.00        |                 |                         |
| Pension and fringe benefits                            |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Property and liability insurance                       |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Claims and judgements                                  |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Debt service-interest                                  |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Debt service-principal<br>State and county assessments |                             | ,                           | •                        | •                      | •                     |                    |                           | •                           | •                                       | •                                | •                                |                 |                 |                         |
| Total expenditures                                     | 162.11                      | •                           |                          | 112.50                 |                       | •                  | 299.20                    | 6,508.00                    | 2,715.00                                |                                  |                                  | 4,168.00        |                 | •                       |
| OFFERITIO  |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Transfers in   | 1                           |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Transfers out  |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 | 1               | (276,872.11)            |
| Bond proceeds  |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  |                                  |                 |                 |                         |
| Sale of capital assets                                 | -                           |                             | •                        | •                      | •                     | •                  | •                         | •                           | -                                       | •                                | -                                | 1               |                 | 4                       |
| Total ofs/(u)  | •                           |                             |                          |                        | •                     | •                  | 1                         | •                           |   | •                                | •                                |                 | •               | (276,872.11)            |
|  |                             |                             |                          |                        |                       |                    |                           |                             |   |                                  | ,                                | ;               | ;               |                         |
| Net change   | (162.11)                    |                             |                          | (112.50)               | 2,042.95              | ı                  | (0.20)                    |                             | 3,634.03                                | 498.31                           | 325.86                           | (63.00)         | 68,161.67       | 71,292.21               |
| Fund balance - b.o.v.                                  | 162.11                      | 5.06                        | 602.62                   | 505.86                 | 91,201.70             | 2,308.00           | 154.36                    | ı                           | 17,493.47                               | •                                | •                                | 1,635.20        | 33,949.32       | 395,317.43              |
| Fund balance - e o v                                   | 1                           | 5.06                        | 602 62                   | 393 36                 | 93.244.65             | 2.308.00           | 154.16                    |                             | 21,127,50                               | 498.31                           | 325.86                           | 1,572.20        | 102,110.99      | 466,609.64              |
| · franco common or or or                               |                             |                             |                          |                        |                       |                    |                           |                             | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                                  |                                  |                 |                 |                         |

| Massachusetts | VTB - SRF's |
|---------------|-------------|
| fown of Avon, | Combining V |

|   | 04 040     | 040                                   | 670       | 200        | 94 946   | riscai 2008 | .08<br>24 947 | 000           | 10 10        | 24 046       | 71 017       | 000      | ç         | ç          |
|---|------------|---------------------------------------|-----------|------------|----------|-------------|---------------|---------------|--------------|--------------|--------------|----------|-----------|------------|
|   | ED Amb     | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | FPC       | Wirloss    | Septic   | Tohaco      | Recycling     | COA Office    | State Aid to | Matching Grt | Compact Disc | Arts     | RMY       | Ambulance  |
|   | Task Force | Prepardenss                           | Car reimb | Prevention | Loan     | Control     | Grant         | Elder Affairs | Libraries    | Libraries    | Libraries    | Lottery  | Receipts  | Rev. Acct. |
| <u>Allocation of revenue:</u><br>Unallocated            |            |                                       |           |            |          |             |               |               |              |              |              |          |           |            |
| General government:                                     |            |                                       |           |            |          |             |               |               |              |              |              |          |           |            |
| Charge for service                                      |            |                                       |           |            |          |             |               |               |              |              |              |          |           |            |
| Operating grant/contribution Capital grant/contribution | •          |                                       |           |            | •        | 1           | •             | •             | •            | •            |              | •        | •         |            |
| rublic sarety: Charge for service                       | ,          |                                       |           | •          |          | ,           |               |               |              | •            |              |          |           | 348 164 32 |
| Operating grant/contribution                            | •          | ı                                     | ,         |            | 1        | ,           |               | •             | •            | •            | •            |          | 68,161.67 | 76:101:010 |
| Capital grant/contribution Education:                   |            |                                       |           |            |          |             |               |               |              |              |              |          |           |            |
| Charge for service                                      |            | •                                     |           | 1          | ı        |             | •             | ı             |              | ٠            | •            |          | i         | •          |
| Operating grant/contribution                            | •          |                                       | •         |            | •        | •           | 1             | •             | •            |              |              | •        |           |            |
| Capital grant/contribution Public works:                |            |                                       |           |            |          |             |               |               |              |              |              |          |           |            |
| Charge for service                                      |            |                                       |           |            |          |             |               |               |              |              |              |          |           | •          |
| Operating grant/contribution                            | •          | •                                     | •         | •          |          | •           | •             | ٠             | i            | •            | •            | •        | 1         | 1          |
| Capital grant/contribution Human services:              |            |                                       |           |            |          |             |               |               |              |              |              |          |           |            |
| Charge for service                                      | 1          | 1                                     |           |            | 1,380.97 |             | 299.00        |               |              |              |              |          |           |            |
| Operating grant/contribution                            | į          | 1                                     | 1         | ,          | 661.98   |             |               | 6,508.00      | 6,349.03     | 498.31       | 325.86       | 4,105.00 |           |            |
| Capital grant/contribution                              |            |                                       |           |            |          |             |               |               |              |              |              |          |           |            |
| Charge for service                                      | ı          | •                                     | ,         | 1          | •        |             |               | •             | •            | •            |              |          | ı         | ı          |
| Operating grant/contribution                            | •          | •                                     | 1         | •          | •        | ı           |               | •             | •            | •            |              | •        | •         | •          |
| Capital grant/contribution                              |            |                                       |           |            |          |             |               |               |              |              |              |          |           |            |
| Total revenue   | •          |                                       | ٠         |            | 2,042.95 | •           | 299.00        | 6,508.00      | 6,349.03     | 498.31       | 325.86       | 4,105.00 | 68,161.67 | 348,164.32 |
| Variance  | 1          | •                                     | •         | •          |          |             | •             | •             | •            | 1            | •            | 1        |           | •          |
| Fund balance variance                                   |            |                                       |           |            | •        |             | •             | •             |              | •            |              | •        | •         | •          |

|   | ;                       | ;                             | ;                  | ;            | ;                         | riscai 2008      |                        |                                |                               |                             |                     |                          |  |
|---|-------------------------|-------------------------------|--------------------|--------------|---------------------------|------------------|------------------------|--------------------------------|-------------------------------|-----------------------------|---------------------|--------------------------|--|
|   | 22                      | 23                            | 23-858             | 23-860       | 24-878                    | 24-874           | 24-873                 | 24-885                         | 24-896                        | 24-888                      | 24-879              | 24-889                   |  |
|   | Title V                 | Settlement                    | Insurance          | Park & Rec.  | Holiday Décor             | Bond Prem        | Gif                    | Police Gift                    | Triad                         | Police                      | SPREED              | Fire                     |  |
| Cash - expendable<br>Cash - non-expendable                        | WPAT Loan<br>142,047.88 | <u>Champ City</u><br>2,941.31 | Reimb.<br>9,321.37 | Civic Center | <u>Selectmen</u><br>48,42 | <u>Treasurer</u> | Media One<br>26,582.24 | <u>Youth/Adult</u><br>6,216.95 | <u>Pol/Fire/COA</u><br>681.64 | Fed Forteiture<br>21,127.56 | Fire Grant<br>45.50 | <u>Gifts</u><br>1,000.00 |  |
| Investments   |                         |                               |                    |              |                           |                  |                        |                                |                               |                             |                     |                          |  |
| Due from Commonwealth Due from federal govt. Due from other govt. |                         |                               |                    |              |                           |                  |                        |                                |                               |                             |                     |                          |  |
| Departmental receivables  | 22,555.54               |                               |                    |              |                           |                  |                        |                                |                               |                             |                     |                          |  |
| Other assets  |                         |                               |                    |              |                           |                  |                        |                                |                               |                             |                     |                          |  |
| Total assets  | 164,603.42              | 2,941.31                      | 9,321.37           | 1            | 48.42                     |                  | 26,582.24              | 6,216.95                       | 681.64                        | 21,127.56                   | 45.50               | 1,000.00                 |  |
| Warrants payable<br>Salaries payable                              |                         |                               |                    |              |                           |                  |                        |                                |                               |                             |                     |                          |  |
| Due to Commonwealth<br>BANS payable<br>Other liabilities          |                         |                               |                    |              |                           |                  |                        |                                |                               |                             |                     |                          |  |
| Deferred revenue  | 22,555.54               |                               |                    |              |                           |                  |                        |                                |                               |                             |                     |                          |  |
| Fund balance  | 142,047.88              | 2,941.31                      | 9,321.37           | -            | 48.42                     | 1                | 26,582.24              | 6,216.95                       | 681.64                        | 21,127.56                   | 45.50               | 1,000.00                 |  |
| Total liabilities and fund balance 164,603.42                     | ice 164,603.42          | 2,941.31                      | 9,321.37           | •            | 48.42                     | •                | 26,582.24              | 6,216.95                       | 681.64                        | 21,127.56                   | 45.50               | 1,000.00                 |  |

|   |             |                          |                     |                             |                                   | Fiscal 2008            |                   |             |                       |                          |                      |          |                      |
|---|-------------|--------------------------|---------------------|-----------------------------|-----------------------------------|------------------------|-------------------|-------------|-----------------------|--------------------------|----------------------|----------|----------------------|
|   | 22          | 23                       | 23-858              | 23-860                      | 24-878                            | 24-874                 | 24-873            | 24-885      | 24-896                | 24-888                   | 24-879               | 24-889   | 24-886               |
|   | WPAT Loan   | Settlement<br>Champ City | Insurance<br>Reimb. | Park & Rec.<br>Civic Center | Holiday Decor<br><u>Selectmen</u> | Bond Prem<br>Treasurer | Giff<br>Media One | Youth/Adult | I nad<br>Pol/Fire/COA | Folice<br>Fed Forteiture | SPREED<br>Fire Grant | Gifts    | Fire<br>Walmart Gift |
| Revenue   |             |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Property taxes  |             |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Vessel and other excise                                       |             |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Penalties and interest  |             |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Licenses and permits  |             |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Charges for services  | 18,488.36   |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Filles and forfeithres Investment income                      | 7 080 7     |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Contributions and donations                                   | 10000       |                          |                     | •                           | 1,200.00                          |                        |                   | 2.613.12    |                       | 4.343.20                 | •                    | ,        | 1.000.00             |
| PILOT   |             |                          |                     |                             |                                   |                        |                   |             |                       | •                        |                      |          |                      |
| Departmental and other  |             |                          | 39,404.77           |                             |                                   | •                      |                   |             |                       |                          |                      |          |                      |
| Intergovernmental-tederal<br>Intergovernmental-other          | ,           | ,                        |                     |                             |                                   |                        | ,                 |             | ,                     |                          |                      | ,        | ,                    |
| Total revenue   | 20,569.07   |                          | 39,404.77           |                             | 1,200.00                          |                        |                   | 2,613.12    |                       | 4,343.20                 |                      |          | 1,000.00             |
| 7   |             |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Ceneral conserment  |             |                          | 28 508 87           |                             | 1 500 00                          |                        |                   |             |                       |                          |                      |          |                      |
| Public safety   |             |                          | 10.000,00           |                             | 1,500.00                          |                        | •                 | 669 44      |                       | 1                        |                      | ,        |                      |
| Education   |             |                          |                     |                             |                                   |                        |                   | 1           |                       |                          |                      |          |                      |
| Public works  |             |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Comm & econ. Development                                      |             |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Health and human services                                     | •           |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Culture and recreation  |             |                          |                     | 300.57                      |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Pension and fringe benefits  Deposity and liability incurance |             |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Claims and indoements   |             |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Debt service-interest   |             |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Debt service-principal  | i           |                          |                     | •                           | •                                 |                        |                   |             | ,                     |                          | ,                    | ,        | ,                    |
| Total expenditures  | 1           |                          | 68,508.87           | 300.57                      | 1,500.00                          | 1                      | •                 | 669.44      |                       |                          |                      |          |                      |
| OFS/(U)   |             |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Transfers in  |             |                          |                     |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Transfers out   | (10,400.36) |                          |                     |                             |                                   | •                      |                   |             |                       |                          |                      |          |                      |
| Bond proceeds Sale of carries assets                          |             |                          | ١                   |                             |                                   |                        | ,                 | •           |                       | ,                        |                      | ٠        | ,                    |
| Total of (1)  | (10,400,35) |                          |                     |                             |                                   |                        |                   |             |                       |                          | -                    |          |                      |
| 10tat 015/(u)   | (10,400.30) |                          | •                   |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |
| Net change  | 10,168.71   | •                        | (29,104.10)         | (300.57)                    | (300.00)                          | 1                      | •                 | 1,943.68    | ı                     | 4,343.20                 | 1                    | •        | 1,000.00             |
| Fund balance - b.o.y.   | 131,879.17  | 2,941.31                 | 38,425.47           | 300.57                      | 348.42                            | •                      | 26,582.24         | 4,273.27    | 681.64                | 16,784.36                | 45.50                | 1,000.00 | 886.40               |
| Fund balance - e.o.y.   | 142,047.88  | 2,941.31                 | 9,321.37            |                             | 48.42                             | 1                      | 26,582.24         | 6,216.95    | 681.64                | 21,127.56                | 45.50                | 1,000.00 | 1,886.40             |
| •   |             |                          | -                   |                             |                                   |                        |                   |             |                       |                          |                      |          |                      |

|                                       |           |            |           |              |               | Fiscal 2008 |           |             |              |                |            |              |              |
|---------------------------------------|-----------|------------|-----------|--------------|---------------|-------------|-----------|-------------|--------------|----------------|------------|--------------|--------------|
|                                       | 23        | 23         | 23-858    | 23-860       | 24-878        | 24-874      | 24-873    | 24-885      | 24-896       | 24-888         | 24-879     | 24-889       | 24-886       |
|                                       | Title V   | Settlement | Insurance | Park & Rec.  | Holiday Décor | Bond Prem   | # ·       | Police Gift | Triad        | Police         | SPREED     | Elle<br>Elle | Fire         |
|                                       | WPAT Loan | Champ City | Reimb.    | Civic Center | Selectmen     | Treasurer   | Media One | Youth/Adult | Pol/Fire/COA | Fed Forteiture | Fire Grant | Silts        | Walmart Gift |
| Allocation of revenue:<br>Unallocated |           |            |           |              |               |             |           |             |              |                |            |              |              |
|                                       |           |            |           |              |               |             |           |             |              |                |            |              |              |
| General government:                   |           |            |           |              |               |             |           |             |              |                |            |              |              |
| Charge for service                    |           |            |           |              |               |             |           |             |              |                |            |              |              |
| Operating grant/contribution          |           | •          | 20 404 77 | •            | 00 000 1      |             | •         | •           | •            | •              | •          |              |              |
| Public safety:                        |           |            | 33,404.77 |              | 1,200.00      |             |           |             |              |                |            |              |              |
| Charge for service                    | •         | •          | ,         | •            | ı             |             |           |             | ı            | ı              | 1          | •            |              |
| Operating grant/contribution          | ı         | ı          | ı         | •            | i             | •           | ٠         | 2,613.12    | •            | 4,343.20       | 45.50      | į            | ı            |
| Capital grant/contribution            |           |            |           |              |               |             |           |             |              |                |            |              |              |
| Education:                            |           |            |           |              |               |             |           |             |              |                |            |              |              |
| Charge for service                    | •         | 1          | 1         | 1            | ı             |             |           | •           | ı            | •              |            | ı            | ٠            |
| Operating grant/contribution          | į         | 1          | •         | •            | •             | 1           |           |             | •            |                | •          | 1            | •            |
| Capital grant/contribution            |           |            |           |              |               |             |           |             |              |                |            |              |              |
| Charge for service                    |           |            |           |              |               |             |           |             |              |                |            |              |              |
| Operating grant/contribution          | ,         | ı          | •         | ٠            |               | •           | ,         | •           | •            | 1              | ,          | ı            | 1,000.00     |
| Capital grant/contribution            |           |            |           |              |               |             |           |             |              |                |            |              |              |
| Human services:                       |           |            |           |              |               |             |           |             |              |                |            |              |              |
| Charge for service                    |           |            |           |              |               |             |           |             |              |                |            |              |              |
| Operating grant/contribution          | 20,569.07 |            |           |              |               |             |           |             |              |                |            |              |              |
| Culture and recreation                |           |            |           |              |               |             |           |             |              |                |            |              |              |
| Charge for service                    | ı         | •          | ,         | ı            | 1             |             | •         | 1           | ı            | ı              | ı          | ٠            | •            |
| Operating grant/contribution          | ı         |            |           | •            | •             | •           |           | •           | •            | 1              |            | 1            | 1            |
| Capital grant/contribution            |           |            |           |              |               |             |           |             |              |                |            |              |              |
| Total revenue                         | 20,569.07 | ,          | 39,404.77 | i            | 1,200.00      | •           |           | 2,613.12    | •            | 4,343.20       | 45.50      | ı            | 1,000.00     |
| Variance                              |           | •          | •         | ı            | •             | ,           | •         | 1           | į            | •              | (45.50)    | i            | •            |
| Fund balance variance                 | •         |            | •         | 1            | 1             |             | •         |             | •            | 1              | 1          | ı            | •            |

|   |           |            |        |             |            | Fiscal 2008 |            |             |          |             |           |              |          |
|---|-----------|------------|--------|-------------|------------|-------------|------------|-------------|----------|-------------|-----------|--------------|----------|
|   | 24-897    | 24-851     | 24-852 | 24-869      | 24-866     | 24-867      | 24-870     | 24-871      | 24-872   | 24-876      | 24-873    | 24-893       | 24-894   |
|   | Fire      | Radio Gift | LEPC   | Cross       | Composting | COA Gift    | COA        | COA         | COA      | COA         | Giff      | Library/Vets | Library  |
|   | Alarms    | LEPC       | 뜅      | Connections | Bins       | Tolson      | Lunch Rev. | Van Revolv. | Giffs    | Spec. Trips | Media One | Giff         | Gifts    |
| Cash - expendable<br>Cash - non-expendable                        | 18,405.99 | 200.00     | •      | 7,647.72    | 595.00     | 448.29      | 2,950.08   | 209.10      | 1,842.14 | 347.60      | 0.28      | 1,002.31     | 3,389.31 |
| Investments   |           |            |        |             |            |             |            |             |          |             |           |              |          |
| Due from Commonwealth Due from federal govt. Due from other govt. |           |            |        |             |            |             |            |             |          |             |           |              |          |
| Departmental receivables  |           |            |        |             |            |             |            |             |          |             |           |              |          |
| Other assets  |           |            |        |             |            |             |            |             |          |             |           |              |          |
| Total assets  | 18,405.99 | 500.00     | -      | 7,647.72    | 595.00     | 448.29      | 2,950.08   | 209.10      | 1,842.14 | 347.60      | 0.28      | 1,002.31     | 3,389.31 |
| Warrants payable<br>Salaries payable                              |           |            |        |             |            |             |            |             |          |             |           |              |          |
| Due to Commonwealth<br>BANS payable<br>Other liabilities          |           |            |        |             |            |             |            |             |          |             |           |              |          |
| Deferred revenue  |           |            |        |             |            |             |            |             |          |             |           |              |          |
| Fund balance  | 18,405.99 | 500.00     | •      | 7,647.72    | 595.00     | 448.29      | 2,950.08   | 209.10      | 1,842.14 | 347.60      | 0.28      | 1,002.31     | 3,389.31 |
| Total liabilities and fund balance 18,405.99                      | 18,405.99 | 500.00     | 1      | 7,647.72    | 595.00     | 448.29      | 2,950.08   | 209.10      | 1,842.14 | 347.60      | 0.28      | 1,002.31     | 3,389.31 |

|  |                        |                      |        |             |        | Fiscal 2008 |            |             |          |             |           |          |          |
|--|------------------------|----------------------|--------|-------------|--------|-------------|------------|-------------|----------|-------------|-----------|----------|----------|
|  | 24-897                 | 24-851<br>Dodin Cita | 24-852 | 24-869      | 24-866 | 24-867      | 24-870     | 24-871      | 24-872   | 24-876      | 24-873    | 24-893   | 24-894   |
|  | Alams                  | LEPC                 |        | Connections | Bins   | Tolson      | Lunch Rev. | Van Revolv. | Gifts    | Spec. Trips | Media One | Giff     | Gifts    |
| Property taxes Motor vehicle excise Vessel and other excise Penalties and interest Licenses and permits Charges for services Fines and forfeitures   |                        |                      |        | 7,085.00    |        |             | 6,834.00   | 3,032.00    |          |             |           |          |          |
| Investment income Contributions and donations PILOT Departmental and other Intergovernmental-federal Intergovernmental-other   |                        | ,                    | 360.00 | ,           | ,      | ,           | 3,211.00   | 1,913.00    | 600.00   | 1,059.75    | ,         | ,        | 393.11   |
| Total revenue  |                        |                      | 360.00 | 7,085.00    | '      |             | 10,045.00  | 4,945.00    | 00.009   | 1,059.75    |           |          | 393.11   |
| General government Public safety Education Public works Comm & econ. Development Health and human services Culture and recreation Pension and fringe benefits Property and liability insurance Claims and judgements Debt service-interest Debt service-principal State and county assessments | 4,379.32               |                      | 360.00 | 129.29      | ,      | 37.99       | 9,441.95   | 4,829.39    | 944.40   | 1,234.10    |           |          | 48.72    |
| Total expenditures   | 4,379.32               | •                    | 360.00 | 129.29      | •      | 37.99       | 9,441.95   | 4,829.39    | 944.40   | 1,234.10    | •         | •        | 48.72    |
| OFS/(U) Transfers in Transfers out Bond proceeds Sale of capital assets Total ofs/(u)  |                        |                      |        |             |        |             |            |             |          |             |           | 1        | 1        |
| Net change   | (4,379.32)             | •                    | ı      | 6,955.71    | ,      | (37.99)     | 603.05     | 115.61      | (344.40) | (174.35)    | •         | •        | 344.39   |
| Fund balance - b.o.y. Fund balance - e.o.y.  | 22,785.31<br>18,405.99 | 500.00               |        | 7,647.72    | 595.00 | 486.28      | 2,347.03   | 93.49       | 2,186.54 | 347.60      | 0.28      | 1,002.31 | 3,044.92 |

|  |        |            |                |             |            | Fiscal 2008 |            |             |        |             |           |              |              |
|--|--------|------------|----------------|-------------|------------|-------------|------------|-------------|--------|-------------|-----------|--------------|--------------|
|  | 24-897 | 24-851     | 24-852         | 24-869      | 24-866     | 24-867      | 24-870     | 24-871      | 24-872 | 24-876      | 24-873    | 24-893       | 24-894       |
|  | Fire   | Radio Gift | LEPC           | Cross       | Composting | COA Gift    | COA        | COA         | COA    | COA         | Gift      | Library/Vets | Library      |
|  | Alarms | IEPC       | <del>[</del> ] | Connections | Bins       | Tolson      | Lunch Rev. | Van Revolv. | Gifts  | Spec. Trips | Media One | <b>5</b>     | <u>Giffs</u> |
| Allocation of revenue:<br>Unallocated      |        |            |                |             |            |             |            |             |        |             |           |              |              |
|  |        |            |                |             |            |             |            |             |        |             |           |              |              |
| General government:                        |        |            |                |             |            |             |            |             |        |             |           |              |              |
| Charge for service                         |        |            |                |             |            |             |            |             |        |             |           |              |              |
| Operating grant/contribution               | •      | 1          |                | 1           | 1          | 1           | 1          |             | ı      | •           | •         |              | •            |
| Capital grant/contribution  Public safety: |        |            |                |             |            |             |            |             |        |             |           |              |              |
| Charge for service                         | ,      | •          |                |             | ,          | ,           |            |             |        |             |           |              |              |
| Operating grant/contribution               | •      | •          |                | . 1         |            |             |            |             | , ,    |             |           |              |              |
| Capital grant/contribution                 |        |            |                |             |            |             |            |             |        |             | 1         | •            | 1            |
| Education:                                 |        |            |                |             |            |             |            |             |        |             |           |              |              |
| Charge for service                         | ı      |            | ,              | ,           |            | •           | ı          |             | ,      | •           |           | ٠            | •            |
| Operating grant/contribution               |        |            |                | •           | ,          | ,           | •          | ,           |        | •           | ,         | ,            | 1            |
| Capital grant/contribution                 |        |            |                |             |            |             |            |             |        |             |           |              |              |
| Public works:                              |        |            |                |             |            |             |            |             |        |             |           |              |              |
| Charge for service                         |        |            |                |             |            |             |            |             |        |             |           |              |              |
| Operating grant/contribution               | •      |            | 360.00         | 7,085.00    | ,          | ,           |            |             | •      | 1           | •         | ٠            | 393.11       |
| Capital grant/contribution                 |        |            |                |             |            |             |            |             |        |             |           |              |              |
| Human services:                            |        |            |                |             |            |             |            |             |        |             |           |              |              |
| Charge for service                         |        |            |                |             |            |             | 10,045.00  | 4,945.00    | 00.009 | 1,059.75    |           |              |              |
| Operating grant/contribution               |        |            |                |             |            |             |            |             | •      |             |           |              |              |
| Capital glass/contribution                 |        |            |                |             |            |             |            |             |        |             |           |              |              |
| Culture and recreation                     |        |            |                |             |            |             |            |             |        |             |           |              |              |
| Charge for service                         |        |            |                |             |            | 1           | ,          |             |        |             | ı         | ı            | •            |
| Operating grant/contribution               | •      | •          |                | •           | •          |             | •          |             | •      | •           | •         |              | •            |
| Capital grant/contribution                 |        |            |                |             |            |             |            |             |        |             |           |              |              |
| Total revenue                              | •      | ,          | 360.00         | 7.085.00    |            |             | 10 045 00  | 4 945 00    | 00 009 | 1 059 75    |           | •            | 393.11       |
| Variance                                   | ,      | •          | •              | '           | ,          | •           |            |             | '      |             | •         |              | ,            |
| Fund balance variance                      | 1      | •          |                |             | •          | ,           | ,          | (0.00)      | •      | •           | ı         |              | •            |
|  |        |            |                |             |            |             |            |             |        |             |           |              |              |

|   |            |             |                 |        |          | FISCAI 2006 |           |               |              |                 |               |           |          |
|---|------------|-------------|-----------------|--------|----------|-------------|-----------|---------------|--------------|-----------------|---------------|-----------|----------|
|   | 24-895     | 24-880      | 24-881          | 24-882 | 24-884   | 24-890      | 26-708    | 26-709        | 26-711       | 26-712          | 26-713        | 26-793    | 26-794   |
|   | Lib. Gifts | P&R         | P&R             | P&R    | P&R      | P&R         | Kindergtn | Kinder Enhanc | APS          | Circuit-Breaker | Summer        | SE Tech   | ESHS     |
|   | Moelaney   | Spec. Trips | Spec Trip Child | Giffs  | Theatre  | Summer Prgm | Full Day  | FY08          | 50/50 Reimb. | Gramt           | Academic Supp | Prep Grt. | EY08     |
| cash - expendable<br>Cash - non-expendable                        | 35,361.10  | 1,326.90    | 5.23            | 200:00 | 2,059.50 | 6,382.00    | 2,236.71  | •             | (70,755.85)  | •               | 698.76        | /80.81    | 3,887.00 |
| Investments   |            |             |                 |        |          |             |           |               |              |                 |               |           |          |
| Due from Commonwealth Due from federal govt. Due from other govt. |            |             |                 |        |          |             |           |               |              |                 |               |           |          |
| Departmental receivables  |            |             |                 |        |          |             |           |               |              |                 |               |           |          |
| Other assets  |            |             |                 |        |          |             |           |               |              |                 |               |           |          |
| Total assets  | 35,361.10  | 1,326.90    | 5.23            | 200.00 | 2,059.50 | 6,382.00    | 2,236.71  |               | (70,755.85)  |                 | 698.76        | 780.81    | 3,887.00 |
| Warrants payable<br>Salaries payable                              |            |             |                 |        |          |             |           |               |              |                 |               |           |          |
| Due to Commonwealth<br>BANS payable<br>Other liabilities          |            |             |                 |        |          |             |           |               |              |                 |               |           |          |
| Deferred revenue  |            |             |                 |        |          |             |           |               |              |                 |               |           |          |
| Fund balance  | 35,361.10  | 1,326.90    | 5.23            | 200.00 | 2,059.50 | 6,382.00    | 2,236.71  | ı             | (70,755.85)  | •               | 92.869        | 780.81    | 3,887.00 |
| Total liabilities and fund balance 35,361.10                      | 35,361.10  | 1,326.90    | 5.23            | 200.00 | 2,059.50 | 6,382.00    | 2,236.71  | ·             | (70,755.85)  |                 | 698.76        | 780.81    | 3,887.00 |

|  |   |                              |                                  |                               |                                 | Fiscal 2008                  |                                 |  |                               |   |                                   |                                       |                        |
|--|---|------------------------------|----------------------------------|-------------------------------|---------------------------------|------------------------------|---------------------------------|--|-------------------------------|---|-----------------------------------|---------------------------------------|------------------------|
|  | 24-895<br>Lib. Gifts<br><u>Moelaney</u> | 24-880<br>P&R<br>Spec. Trips | 24-881<br>P&R<br>Spec Trip Child | 24-882<br>P&R<br><u>Gifts</u> | 24-884<br>P&R<br><u>Theatre</u> | 24-890<br>P&R<br>Summer Pram | 26-708<br>Kindergtn<br>Full Day | 26-709<br>Kinder Enhanc<br><u>FY08</u> | 26-711<br>APS<br>50/50 Reimb. | 26-712<br>Circuit-Breaker<br><u>Gramt</u> | 26-713<br>Summer<br>Academic Supp | 26-793<br>SE Tech<br><u>Prep Grt.</u> | 26-794<br>ESHS<br>FY08 |
| Revenue Property taxes Motor vehicle excise Vessel and other excise Penalties and interest Licenses and permits Charges for services Fines and forfeitures Investment income Contributions and donations PILOT | •                                       | 59,034.00                    |                                  | •                             | 3,233.41                        | 9,631.07                     |                                 |  |                               |   |                                   |                                       |                        |
| Departmental and other<br>Intergovernmental-federal<br>Intergovernmental-other<br>Total revenue  | ,                                       | 59 034 00                    | 1                                |                               | 3 233 41                        | 9 631 07                     | 15,000.00                       | 14,900.00                              | 259,446.00                    |   | 5,700.00                          | 2,500.00                              | 58,052.00              |
| Expenditures General government Public safety Education  |   |                              |                                  |                               |                                 |                              | 12,763.29                       | 14,900.00                              | 330,201.85                    | 24,002.65                                 | 5,001.24                          | 2,774.55                              | 54,165.00              |
| Public works Comm & econ. Development Health and human services Culture and recreation Pension and fringe benefits Property and liability insurance Claims and judgements                                      | 296.33                                  | 60,257.38                    | 1,192.64                         |                               | 1,800.00                        | 9,037.07                     |                                 |  |                               |   |                                   |                                       |                        |
| Debt service-interest Debt service-principal State and county assessments Total expenditures   | 296.33                                  | 60,257.38                    | 1,192.64                         |                               | 1,800.00                        | 9,037.07                     | 12,763.29                       | 14,900.00                              | 330,201.85                    | 24,002.65                                 | 5,001.24                          | 2,774.55                              | 54,165.00              |
| OFS/(U) Transfers in Transfers out Bond proceeds Sale of capital assets  | 4                                       |                              | ,                                | •                             |                                 | 1                            | •                               |  | •                             |   | •                                 | ,                                     | 1                      |
| Total ofs/(u)  | 1                                       | •                            |                                  |                               |                                 | •                            | •                               | 1                                      |                               | 4   | •                                 |                                       | 1                      |
| Net change   | (296.33)                                | (1,223.38)                   | (1,192.64)                       |                               | 1,433.41                        | 594.00                       | 2,236.71                        |  | (70,755.85)                   | (24,002.65)                               | 98.76                             | (274.55)                              | 3,887.00               |
| Fund balance - b.o.y. Fund balance - e.o.y.  | 35,657.43                               | 2,550.28                     | 1,197.87                         | 200.00                        | 626.09                          | 5,788.00 6,382.00            | 2,236.71                        |  | (70,755.85)                   | 24,002.65                                 | 698.76                            | 1,055.36                              | 3,887.00               |

|  |            |             |                 |        |          | Fiscal 2008 |           |               |              |                 |               |           |              |
|--|------------|-------------|-----------------|--------|----------|-------------|-----------|---------------|--------------|-----------------|---------------|-----------|--------------|
|  | 24-895     | 24-880      | 24-881          | 24-882 | 24-884   | 24-890      | 26-708    | 26-709        | 26-711       | 26-712          | 26-713        | 26-793    | 26-794       |
|  | Lib. Giffs | P&R         | P&R             | P&R    | P&R      | P&R         | Kindergtn | Kinder Enhanc | APS          | Circuit-Breaker | Summer        | SE lech   | ESHS         |
|  | Moelaney   | Spec. Trips | Spec Trip Child | SIII   | Theatre  | Summer Prgm | Full Day  | <u>F</u>      | 50/50 Reimb. | Gramt           | Academic Supp | Prep Grt. | F <u>Y08</u> |
| Allocation of revenue:<br>Unallocated                      |            |             |                 |        |          |             |           |               |              |                 |               |           |              |
|  |            |             |                 |        |          |             |           |               |              |                 |               |           |              |
| General government:<br>Charge for service                  |            |             |                 |        |          |             |           |               |              |                 |               |           |              |
| Operating grant/contribution                               | •          | •           | •               | 1      | ŧ        | ı           |           |               | •            | 1               | •             | 1         |              |
| Public safety:   |            |             |                 |        |          |             |           |               |              |                 |               |           |              |
| Charge for service   | •          | •           | ,               | •      |          | •           |           |               | •            | •               | •             | •         |              |
| Operating grant/contribution                               | 1          | 1           | 1               |        |          |             |           | 1             | •            | •               | •             | •         | •            |
| Education:   |            |             |                 |        |          |             |           |               |              |                 |               |           |              |
| Charge for service   | •          | 1           | ,               |        | 1        | ı           | •         | •             | •            | •               | •             |           | ı            |
| Operating grant/contribution                               | ı          | •           | •               |        | ٠        |             | 15,000.00 | 14,900.00     | 259,446.00   | 1               | 5,700.00      | 2,500.00  | 58,052.00    |
| Capital grant/contribution Public works:                   |            |             |                 |        |          |             |           |               |              |                 |               |           |              |
| Charge for service   |            |             |                 |        |          |             |           |               |              |                 |               |           |              |
| Operating grant/contribution                               | •          | ı           | ı               | •      | ,        | •           | 1         | 1             | 1            | •               |               | ı         | 1            |
| Capital grant/contribution                                 |            |             |                 |        |          |             |           |               |              |                 |               |           |              |
| Charge for service   |            |             |                 |        |          |             |           |               |              |                 |               |           |              |
| Operating grant/contribution                               |            |             |                 |        |          |             |           |               |              |                 |               |           |              |
| Culture and recreation                                     |            |             |                 |        |          |             |           |               |              |                 |               |           |              |
| Charge for service   |            | 59,034.00   | •               | •      | 3,233.41 | 9,631.07    |           |               |              | •               | •             | •         |              |
| Operating grant/contribution<br>Capital grant/contribution | í          | •           |                 | •      | •        | ı           | 1         |               | 1            | •               |               | 1         | 1            |
| Total revenue  | •          | 59,034.00   | ŧ               | 1      | 3,233.41 | 9,631.07    | 15,000.00 | 14,900.00     | 259,446.00   | •               | 5,700.00      | 2,500.00  | 58,052.00    |
| Variance   | •          | •           |                 |        | •        | ,           | •         | 1             | •            | •               | i             | •         | •            |
| Fund balance variance                                      | •          | 0.00        | (0.00)          | •      | •        | 1           | •         | •             | •            | •               | ı             |           |              |

|   | 26-795                       | 26-796      | 26-798       | 26-799                  | 26-730             | Fiscal 2008<br>26-731 | 26-732                 | 26-736       | 26-737      | 26-742               | 26.746   | 26-747                       | 26-751    |
|---|------------------------------|-------------|--------------|-------------------------|--------------------|-----------------------|------------------------|--------------|-------------|----------------------|----------|------------------------------|-----------|
|   | School                       |             | Minimum Aid  | Enhanced                | Title I            | Teacher               | Teacher                | Spec Ed Prgm | Title I     | Sped Early           | Sped Pgm | SPED Pgm                     | Drug Free |
| Cash - expendable<br>Cash - non-expendable                        | <u>To Career</u><br>6,101.17 | er Heath 07 | 200 <u>6</u> | Sch. Health<br>1,540.00 | 2006<br>(2,197.03) | Quality 07            | Quality 06<br>1,424.94 | Review       | <u>FY07</u> | Childhd 07<br>915.06 | Imp 2007 | <u>Imp. 2008</u><br>2,085.00 | ري<br>ال  |
| Investments   |                              |             |              |                         |                    |                       |                        |              |             |                      |          |                              |           |
| Due from Commonwealth Due from federal govt. Due from other govt. |                              |             |              |                         |                    |                       |                        |              |             |                      |          |                              |           |
| Departmental receivables  |                              |             |              |                         |                    |                       |                        |              |             |                      |          |                              |           |
| Other assets  |                              |             |              |                         |                    |                       |                        |              |             |                      |          |                              |           |
| Total assets  | 6,101.17                     | .17         |              | 1,540.00                | (2,197.03)         | •                     | 1,424.94               |              | ·           | 915.06               | £        | 2,085.00                     |           |
| Warrants payable<br>Salaries payable                              |                              |             |              |                         |                    |                       |                        |              |             |                      |          |                              |           |
| Due to Commonwealth<br>BANS payable<br>Other liabilities          |                              |             |              |                         |                    |                       |                        |              |             |                      |          |                              |           |
| Deferred revenue  |                              |             |              |                         |                    |                       |                        |              |             |                      |          |                              |           |
| Fund balance  | 6,101.17                     |             |              | 1,540.00                | (2,197.03)         |                       | 1,424.94               |              | ٠           | 915.06               | •        | 2,085.00                     | 1         |
| Total liabilities and fund balance                                | ce 6.101.17                  | - 11        | •            | 1.540.00                | (2.197.03)         |                       | 1.424.94               |              | •           | 915.06               | •        | 2.085.00                     |           |

Town of Avon, Massachusetts Combining WTB - SRF's Fiscal 2008

|   |                               |                                |                                      |                                   |                           | Fiscal 2008                     |                                 |   |                           |   |                                       |  |   |
|---|-------------------------------|--------------------------------|--------------------------------------|-----------------------------------|---------------------------|---------------------------------|---------------------------------|---|---------------------------|---|---------------------------------------|--|---|
|   | 26-795<br>School<br>To Career | 26-796<br>ESS Sch<br>Hea;th 07 | 26-798<br>Minimum Aid<br><u>2006</u> | 26-799<br>Enhanced<br>Sch. Health | 26-730<br>Title I<br>2006 | 26-731<br>Teacher<br>Quality 07 | 26-732<br>Teacher<br>Quality 06 | 26-736<br>Spec Ed Prgm<br><u>Review</u> | 26-737<br>Title I<br>EY0Z | 26-742<br>Sped Early<br><u>Childhd 07</u> | 26.746<br>Sped Pgm<br><u>Imp 2007</u> | 26-747<br>SPED Pgm<br><u>Imp. 2008</u> | 26-751<br>Drug Free<br><u>Sch. 2007</u> |
| Revenue Property taxes Motor vehicle excise Vessel and other excise Penalties and interest  | ı                             |                                |                                      |                                   |                           |                                 |                                 |   |                           |   |                                       |  |   |
| Licenses and permits Charges for services Fines and forfeitures Investment income Contributions and donations   |                               |                                |                                      |                                   |                           |                                 |                                 |   |                           |   |                                       |  |   |
| Departmental and other Intergovernmental-federal Intergovernmental-other  | , ,                           | ı                              | 1                                    | ı                                 | 100,777.00                |                                 | 22,520.00                       |   |                           | 4,673.00                                  | , ,                                   | 4,800.00                               |   |
| Total revenue   |                               |                                |                                      |                                   | 100,777.00                |                                 | 22,520.00                       |   |                           | 4,673.00                                  | ,                                     | 4,800.00                               |   |
| Expenditures General government Public safety Education   | 770.01                        | 7,977.01                       | 2,584.07                             | ,                                 | 102,974.03                | 2,856.95                        | 21,095.06                       | 3,000.00                                | 3,042.14                  | 3,757.94                                  | 2,633.76                              | 2,715.00                               | 3,885.00                                |
| Public works Comm & econ. Development Health and human services Culture and recreation  |                               |                                |                                      |                                   |                           |                                 |                                 |   |                           |   |                                       |  |   |
| Pension and tringe benefits Property and liability insurance Claims and judgements Debt service-interest Debt service-principal Nahe and county assessments |                               |                                |                                      |                                   |                           |                                 |                                 | ,                                       |                           |   |                                       | ,                                      | ,                                       |
| Total expenditures  | 770.01                        | 7,977.01                       | 2,584.07                             | ,                                 | 102,974.03                | 2,856.95                        | 21,095.06                       | 3,000.00                                | 3,042.14                  | 3,757.94                                  | 2,633.76                              | 2,715.00                               | 3,885.00                                |
| OFS/(U) Transfers in Transfers out Bond proceeds  | 1                             |                                | j.                                   |                                   |                           |                                 |                                 |   |                           |   |                                       |  |   |
| Sale of capital assets<br>Total ofs/(u)   | 1 1                           | 1                              |                                      | 1                                 |                           |                                 |                                 |   |                           |   |                                       |  | 1                                       |
| Net change  | (770.01)                      | (7,977.01)                     | (2,584.07)                           | ,                                 | (2,197.03)                | (2,856.95)                      | 1,424.94                        | (3,000.00)                              | (3,042.14)                | 915.06                                    | (2,633.76)                            | 2,085.00                               | (3,885.00)                              |
| Fund balance - b.o.y.<br>Fund balance - e.o.y.  | 6,871.18                      | 7,977.01                       | 2,584.07                             | 1,540.00                          | (2,197.03)                | 2,856.95                        | 1,424.94                        | 3,000.00                                | 3,042.14                  | 915.06                                    | 2,633.76                              | 2,085.00                               | 3,885.00                                |
|   |                               |                                |                                      |                                   |                           |                                 |                                 |   |                           |   |                                       |  |   |

Town of Avon, Massachusetts Combining WTB - SRFs Fiscal 2008

| Charge for service Operating grant/contribution Capital grant/contribution Departing grant/contribution Capital grant/contribution Departing grant/contribution Capital grant/contribution Capital grant/contribution Capital grant/contribution Capital grant/contribution Charge for service Operating grant/contribution Charg | Allocation of revenue;<br>Unallocated   | 26-795<br>School<br>To Career | 26-796<br>ESS Sch<br>Hea:th 07 | 26-798 Minimum Aid 2006 | 26-799<br>Enhanced<br>Sch. Health | 26-730<br>Title I<br>2006 | 26-731<br>Teacher<br>Quality 07 | 26-732<br>Teacher<br>Quality 06 | 26-736<br>Spec Ed Prgm<br>Review | 26-737<br>Title I<br>EY0Z | 26-742<br>Sped Early<br>Childhd 07 | 26.746<br>Sped Pgm<br>Imp 2007 | ଅ ≒। | 26-747<br>SPED Pgm<br>Imp. 2008 |
|--|---|-------------------------------|--------------------------------|-------------------------|-----------------------------------|---------------------------|---------------------------------|---------------------------------|----------------------------------|---------------------------|------------------------------------|--------------------------------|------|---------------------------------|
| ibution  | General government:<br>Charge for service   |                               |                                |                         |                                   |                           |                                 |                                 |                                  |                           |                                    |                                |      |                                 |
| ibution  | Operating grant/contribution<br>Capital grant/contribution<br>iblic safety:   | •                             | ı                              | 1                       | •                                 | 1                         | •                               | •                               | •                                | •                         | •                                  |                                | •    | •                               |
| ibution 100,777,00 - 22,520,00   | Charge for service  | •                             | •                              | ı                       | •                                 |                           |                                 |                                 | •                                | •                         |                                    |                                | 1    |                                 |
| tition ti | Operating grant/contribution<br>Capital grant/contribution<br>lucation:   | •                             | •                              | •                       | •                                 | i                         | 1                               | 1                               | i                                | •                         | •                                  |                                | •    | •                               |
| ibution  | Charge for service  | ٠                             | •                              | 1                       | 1                                 | ٠                         |                                 | •                               |                                  | •                         | •                                  |                                | ,    |                                 |
| tition ti | Operating grant/contribution Capital grant/contribution tblic works:  | •                             | 1                              | •                       | •                                 | 100,777.00                | •                               | 22,520.00                       | ı                                | 1                         | 4,673.00                           |                                |      | - 4,800.00                      |
| Tibution  Ition  | Charge for service  |                               |                                |                         |                                   |                           |                                 |                                 |                                  |                           |                                    |                                |      |                                 |
| ibution  | Operating grant/contribution Capital grant/contribution uman services: Charge for service Operating grant/contribution Capital grant/contribution |                               | 1                              | t                       | ,                                 | '                         |                                 | 1                               |                                  | ,                         | •                                  |                                | 1    |                                 |
| grant/contribution   | Charge for service  | 1                             | ı                              | •                       | •                                 | ı                         | ٠                               |                                 | ,                                | 1                         | •                                  |                                |      |                                 |
| - 100,777.00 - 22,520.00   | Operating grant/contribution<br>Capital grant/contribution  | ,                             | 1                              | •                       |                                   | •                         | •                               | •                               | •                                | •                         | ı                                  |                                |      |                                 |
| unce variance  | otal revenue  | •                             | •                              | •                       | •                                 | 100,777.00                | •                               | 22,520.00                       | •                                | ,                         | 4,673.00                           |                                | ,    | - 4,800.00                      |
|  | anance<br>ind balance variance  |                               |                                |                         |                                   |                           |                                 |                                 | : 1                              |                           |                                    |                                |      |                                 |

Town of Avon, Massachusetts Combining WTB - SRF's Fiscal 2008

|   |           |               |         |         |             | Fiscal 2008 |        |                |              |        |           |              |           |
|---|-----------|---------------|---------|---------|-------------|-------------|--------|----------------|--------------|--------|-----------|--------------|-----------|
|   | 26-752    | 26-753        | 26-755  | 26-756  | 26-773      | 26-774      | 26-775 | 26-760         | 26-702       |        | 26-705    | 26-706       | 26-707    |
|   | Drug Free | Title II Pt D | Title V | Title V | Entlmnt     | 94-142      | 94-142 | School Library | Ardiu Enviro |        | Athletic  | Fiona Miller | Preschool |
|   | Sch. 2008 | FY08          | 2007    | FY08    | FY08        | 2006        | 2007   | Technology 08  | "Splash"     |        | Revolving | 튕            | Tutitions |
| Cash - expendable<br>Cash - non-expendable                        | 1,990.30  | 22.61         | ,       | 299.70  | (18,176.44) | •           | •      | 2,141.54       | 1.47         | 636.99 | 43.10     | 640.00       | 28,299.22 |
|   |           |               |         |         |             |             |        |                |              |        |           |              |           |
| Investments   |           |               |         |         |             |             |        |                |              |        |           |              |           |
| Due from Commonwealth Due from federal govt. Due from other govt. |           |               |         |         |             |             |        |                |              |        |           |              |           |
| Denortmental receivables  |           |               |         |         |             |             |        |                |              |        |           |              |           |
| Departmental receivances  |           |               |         |         |             |             |        |                |              |        |           |              |           |
| Other assets  |           |               |         |         |             |             |        |                |              |        |           |              |           |
| Total assets  | 1,990.30  | 22.61         |         | 299.70  | (18,176.44) | •           |        | 2,141.54       | 1.47         | 636.99 | 43.10     | 640.00       | 28,299.22 |
| Warrants payable<br>Salaries payable                              |           |               |         |         |             |             |        |                |              |        |           |              |           |
| Due to Commonwealth<br>BANS payable<br>Other liabilities          |           |               |         |         |             |             |        |                |              |        |           |              |           |
| Deferred revenue  |           |               |         |         |             |             |        |                |              |        |           |              |           |
| Fund balance  | 1,990.30  | 22.61         |         | 299.70  | (18,716.44) | 1           | •      | 2,141.54       | 1.47         | 636.99 | 43.10     | 640.00       | 28,299.22 |
| Total liabilities and fund balance 1,990.30                       | 1,990.30  | 22.61         |         | 299.70  | (18,716.44) |             | •      | 2,141.54       | 1.47         | 636,99 | 43.10     | 640.00       | 28,299.22 |

Town of Avon, Massachusetts Combining WTB - SRFs Fiscal 2008

|  | 26-752<br>Drug Free<br>Sch. 2008 | 26-753<br>Title II Pt D<br><u>FY08</u> | 26-755<br>Title V<br>2007 | 26-756<br>Title V<br>FY08 | 26-773<br>Entlmnt<br>EY08 | Fiscal 2008<br>26-774<br>94-142<br>200 <u>6</u> | 26-775<br>94-142<br>2007 | 26-760<br>School Library<br>Technology 08 | 26-702<br>Ardiu Enviro<br>"Splash" | 26-703<br>McElaney<br>Sch. Gift | 26-705<br>Athletic<br>Revolving | 26-706<br>Fiona Miller<br><u>Gift</u> | 26-707<br>Preschool<br><u>Tuttions</u> |
|--|----------------------------------|--|---------------------------|---------------------------|---------------------------|---|--------------------------|---|------------------------------------|---------------------------------|---------------------------------|---------------------------------------|--|
| Revenue Property taxes Motor vehicle excise Vessel and other excise Penalties and interest Licenses and permits Charges for services Fines and forfeitures Investment income Contributions and donations   |                                  |  |                           |                           |                           |   |                          |   |                                    |                                 |                                 |                                       | 35,417.50                              |
| PILOT Departmental and other Intergovernmental-federal Intergovernmental-other   | 3,347.00                         | 1,595.00                               |                           | 1,302.00                  | 150,510.00                |   |                          | 5,000.00                                  |                                    |                                 | 6,239.85                        | •                                     | •                                      |
| Total revenue  Expenditures  General government  Public safety  Education  | 3,347.00                         | 1,595.00                               | . 60'806                  | 1,302.00                  | 150,510.00                | - 08.0  | 8,558.42                 | 5,000.00                                  | 162.93                             | 1,074.23                        | 6,239.85                        | 1                                     | 35,417.50                              |
| Public works  Comm & econ. Development  Health and human services Culture and recreation Pension and fringe benefits  Property and liability insurance Claims and judgements Debt service-interest Debt service-principal State and county assessments |                                  |  | ı                         | ,                         | •                         |   |                          | ,   | ,                                  | ,                               | ,                               |                                       |  |
| Total expenditures  OFS/(U)  Transfers in  Transfers out Bond proceeds   | 1,356.70                         | 1,572.39                               | 60.806                    | 1,002.30                  | 169,226.44                | 0.80  | 8,558.42                 | 2,858.46                                  | 162.93                             | 1,074.23                        | 6,972.62                        | ı                                     | 25,258.44                              |
| Sale of capital assets<br>Total ofs/(u)  |                                  |  |                           | 1                         |                           | 1 4   |                          | •   |                                    |                                 |                                 | •                                     |  |
| Net change   | 1,990.30                         | 22.61                                  | (608.06)                  | 299.70                    | (18,716.44)               | (0.80)  | (8,558.42)               | 2,141.54                                  | (162.93)                           | (1,074.23)                      | (732.77)                        | ,                                     | 10,159.06                              |
| Fund balance - b.o.y.<br>Fund balance - e.o.y.   | 1,990.30                         | 22.61                                  | 60.806                    | 299.70                    | (18,716.44)               | 0.80  | 8,558.42                 | 2,141.54                                  | 164.40                             | 636.99                          | 43.10                           | 640.00                                | 18,140.16<br>28,299.22                 |

Town of Avon, Massachusetts Combining WTB - SRF's Fiscal 2008

|  |           |               |             |          |            | Fiscal 2008 |        |                |              |           |           |              |           |
|--|-----------|---------------|-------------|----------|------------|-------------|--------|----------------|--------------|-----------|-----------|--------------|-----------|
|  | 26-752    | 26-753        | 26-755      | 26-756   | 26-773     | 26-774      | 26-775 | 26-760         | 26-702       | 26-703    | 26-705    | 26-706       | 26-707    |
|  | Drug Free | Title II Pt D | Title V     | Title V  | Entlmnt    | 94-142      | 94-142 | School Library | Ardiu Enviro | McElaney  | Athletic  | Fiona Miller | Preschool |
|  | Sch. 2008 | F 708         | <u>2007</u> | F Y 08   | F 708      | <u> </u>    | 7007   | echnology 08   | Splasn       | Sch. Gitt | Kevolving | 튕            | LUTHOUS   |
| Allocation of revenue:<br>Unallocated                      |           |               |             |          |            |             |        |                |              |           |           |              |           |
|  |           |               |             |          |            |             |        |                |              |           |           |              |           |
| General government:  |           |               |             |          |            |             |        |                |              |           |           |              |           |
| Charge for service   |           |               |             |          |            |             |        |                |              |           |           |              |           |
| Operating grant/contribution<br>Capital grant/contribution |           | •             |             |          |            |             | ı      |                | •            | •         | •         | 1            | •         |
| Public safety:   |           |               |             |          |            |             |        |                |              |           |           |              |           |
| Charge for service   | 1         | ı             | ı           |          |            | •           | •      |                |              | ı         | 1         |              | i         |
| Operating grant/contribution                               | 1         | •             |             | •        | •          | •           |        | •              | •            | • '       | 1         |              |           |
| Education:   |           |               |             |          |            |             |        |                |              |           |           |              |           |
| Charge for service   | •         | ,             |             | •        |            | •           | •      |                | •            | 1         | 1         | 1            | 35,417.50 |
| Operating grant/contribution                               | 3,347.00  | 1,595.00      | •           | 1,302.00 | 150,510.00 | •           | •      | 5,000.00       | •            | •         | 6,239.85  |              |           |
| Capital grant/contribution Public works:                   |           |               |             |          |            |             |        |                |              |           |           |              |           |
| Charge for service   |           |               |             |          |            |             |        |                |              |           |           |              |           |
| Operating grant/contribution                               | •         | •             | •           | •        | •          | •           | •      |                | ,            | ,         |           |              | •         |
| Capital grant/contribution                                 |           |               |             |          |            |             |        |                |              |           |           |              |           |
| Charge for service   |           |               |             |          |            |             |        |                |              |           |           |              |           |
| Operating grant/contribution                               |           |               |             |          |            |             |        |                |              |           |           |              |           |
| Culture and recreation                                     |           |               |             |          |            |             |        |                |              |           |           |              |           |
| Charge for service   | ٠         | •             | •           |          | •          |             | ٠      | ,              | •            | ij        | a         | •            | ı         |
| Operating grant/contribution<br>Capital grant/contribution |           | •             |             |          |            | ı           | 1      | 1              | ı            |           |           | 1            |           |
| )  |           |               |             |          |            |             |        |                |              |           |           |              |           |
| Total revenue  | 3,347.00  | 1,595.00      | •           | 1,302.00 | 150,510.00 |             |        | 5,000.00       | •            |           | 6,239.85  |              | 35,417.50 |
| Fund balance variance                                      |           | (0.00)        |             |          | 1 1        |             |        |                |              | •         | 0.00      |              | •         |

Town of Avon, Massachusetts Combining WTB - SRF's Fiscal 2008

|   | 26-710   | 26-715       | 26-716   | 26-717  | 26-718      | 26-855    | 26-720        | 58          |            |               |            |            |            |
|---|----------|--------------|----------|---------|-------------|-----------|---------------|-------------|------------|---------------|------------|------------|------------|
|   | School   | After School | Textbook | Jordans | MA Software | Community | School Choice | All Other   |            | Clapp Library | Morse&Murp | ET Packard | ET Packard |
| Cash - expendable<br>Cash - non-expendable                        | 1,733.98 | 6,832.56     | 550.97   | 140.00  | 5.42        | 5,170.60  | 627,003.57    | SAL PARTIES | 224,919.16 | 5,720.79      | 2,836.65   | 21,388.44  | 8,636.01   |
| Investments   |          |              |          |         |             |           |               |             | 1          |               |            |            |            |
| Due from Commonwealth Due from federal govt. Due from other govt. |          |              |          |         |             |           |               |             |            |               |            |            |            |
| Departmental receivables  |          |              |          |         |             |           |               |             |            |               |            |            |            |
| Other assets  |          |              |          |         |             |           |               |             |            |               |            |            |            |
| Total assets  | 1,733.98 | 6,832.56     | 550.97   | 140.00  | 5.42        | 5,170.60  | 627,003.57    | £           | 224,919.16 | 5,720.79      | 2,836.65   | 21,388.44  | 8,636.01   |
| Warrants payable<br>Salaries payable                              |          |              |          |         |             |           |               |             |            |               |            |            |            |
| Due to Cornnonwealth<br>BANS payable<br>Other liabilities         |          |              |          |         |             |           |               |             |            |               |            |            |            |
| Deferred revenue  |          |              |          |         |             |           |               |             |            |               |            |            |            |
| Fund balance  | 1,733.98 | 6,832.56     | 550.97   | 140.00  | 5.42        | 5,170.60  | 627,003.57    |             | 224,919.16 | 5,720.79      | 2,836.65   | 21,388.44  | 8,636.01   |
| Total liabilities and fund balance                                | 1,733.98 | 6,832.56     | 550.97   | 140.00  | 5.42        | 5,170.60  | 627,003.57    | \$          | 224,919.16 | 5,720.79      | 2,836.65   | 21,388.44  | 8,636.01   |

Town of Avon, Massachusetts Combining WTB - SRFs Fiscal 2008

|  |                                       |                                     |                                |                                    |   | Fiscal 2008                           |  |                                 |                                   |                                   |                       |                             |                           |
|--|---------------------------------------|-------------------------------------|--------------------------------|------------------------------------|---|---------------------------------------|--|---------------------------------|-----------------------------------|-----------------------------------|-----------------------|-----------------------------|---------------------------|
|  | 26-710<br>School<br><u>User Fee's</u> | 26-715<br>After School<br>Revolving | 26-716<br>Textbook<br>Recovery | 26-717<br>Jordans<br>Athletic Gift | 26-718<br>MA Software<br><u>Council</u> | 26-855<br>Community<br><u>Service</u> | 26-720<br>School Choice<br><u>Fund</u> | 26<br>All Other<br>Fund 26 Eds. | HL Blanchard<br><u>Trust Fund</u> | Clapp Library<br><u>Trust Fd.</u> | Morse&Murp<br>Cem. TF | ET Packard<br><u>School</u> | ET Packard<br>Athletic TE |
| Revenue Property taxes Motor vehicle excise Vessel and other excise Penalties and interest   |                                       |                                     |                                |                                    |   |                                       |  |                                 |                                   |                                   |                       |                             |                           |
| Licenses and permits Charges for services Fines and forfeitures Investment income Contributions and donations  | 14,625.00                             | 8,490.00                            | 476.99                         |                                    |   | 8,686.25                              |  |                                 | 31,027.72                         | 194.23                            | 96.31                 | 1,398.06                    | 301.59                    |
| PILOT Departmental and other Intergovernmental-federal Intergovernmental-other   | •                                     | •                                   | •                              |                                    |   | •                                     | 1,054,609.00                           |                                 |                                   | •                                 |                       |                             |                           |
| Total revenue  | 14,625.00                             | 8,490.00                            | 476.99                         |                                    |   | 8,686.25                              | 1,054,609.00                           |                                 | 34,507.06                         | 194.23                            | 96.31                 | 1,398.06                    | 301.59                    |
| Expenditures General government Public safety Education Public works   | 13,419.30                             | 10,351.37                           | 74.93                          |                                    |   | 7,221.10                              | 7,221.10 1,121,539.25                  |                                 |                                   |                                   |                       | 5,550.97                    | 250.00                    |
| Collin & Con. Develophen. Health and human services Culture and recreation Pension and firinge benefits Property and liability insurance Claims and indeements |                                       |                                     |                                |                                    |   |                                       |  |                                 |                                   |                                   |                       |                             |                           |
| Debt service-interest Debt service-principal State and county assessments  |                                       | •                                   |                                | •                                  | •                                       | •                                     |  |                                 | •                                 |                                   |                       |                             | •                         |
| Total expenditures   | 13,419.30                             | 10,351.37                           | 74.93                          |                                    |   | 7,221.10                              | 1,121,539.25                           |                                 | 1                                 | 1                                 | 1                     | 5,550.97                    | 250.00                    |
| OFS/(U) Transfers in Transfers out Rond proceeds   |                                       |                                     |                                |                                    | 1                                       |                                       |  |                                 |                                   | t                                 |                       |                             |                           |
| Sale of capital assets   | •                                     | •                                   | •                              |                                    | •                                       |                                       |  |                                 |                                   |                                   | •                     | •                           |                           |
| Total ofs/(u)  | •                                     | •                                   | •                              | •                                  |   | -                                     | •                                      |                                 |                                   |                                   |                       | •                           |                           |
| Net change   | 1,205.70                              | (1,861.37)                          | 402.06                         | •                                  | •                                       | 1,465.15                              | (66,930.25)                            | •<br>•                          | 34,507.06                         | 194.23                            | 96.31                 | (4,152.91)                  | 51.59                     |
| Fund balance - b.o.y<br>Fund balance - e.o.y.  | 528.28                                | 8,693.93                            | 148.91                         | 140.00                             | 5.42                                    | 3,705.45                              | 693,933.82                             |                                 | 190,412.10<br>224,919.16          | 5,526.56                          | 2,740.34              | 25,541.35                   | 8,584.42                  |

Town of Avon, Massachusetts Combining WTB - SRF's Fiscal 2008

| Machine freezing   25-70   25-15   25-70   25-15   25-70   2   |  |                  |                        |                    |                   |                       | riscal 2008         |                         |                 |              |        |            |            |             |
|--|--|------------------|------------------------|--------------------|-------------------|-----------------------|---------------------|-------------------------|-----------------|--------------|--------|------------|------------|-------------|
| Mark Fee   Receiving   Receive   Athlete Cef   Council   Service   Ends 26 Eag   Took Ends   Took End   Took End   Service   Ends 26 Eag   Took End   Service   Ends 26 Eag   Took End   Service   Ends 26 Eag   Took End   Service   Servic   |  | 26-710<br>School | 26-715<br>After School | 26-716<br>Textbook | 26-717<br>Jordans | 26-718<br>MA Software | 26-855<br>Community | 26-720<br>School Choice | 26<br>All Other | HL Blanchard |        | Morse&Muro | ET Packard | ET Packard  |
| Thutton  Thu |  | User Fee's       | Revolving              | Recovery           | Athletic Giff     | Council               | Service             | Fund                    | Fund 26 Fds.    | Trust Fund   |        | Cem. TF    | School     | Athletic TF |
| heurion 14,625.00 8,490.00 476.99 8,686.23 1,054,609.00 1 34,507.06 194.23 96.31 heurion itom itom itom itom itom itom itom itom   | Allocation of revenue:<br>Unallocated  |                  |                        |                    |                   |                       |                     |                         |                 |              |        |            |            |             |
| tion the bring that the bring that the bring that the bring the bring that the br | General government: Charge for service   |                  |                        |                    |                   |                       |                     |                         |                 |              |        |            |            |             |
| Hydrion 14,625.00 8,490.00 476.99 . 8,686.25 . 1,054,609.00 . 34,507.06 194.23 96.31   | Operating grant/contribution  Capital grant/contribution  Public safety:         | ı                | 1                      | ı                  |                   |                       | 1                   | •                       |                 |              |        |            |            |             |
| 14,625.00  | Charge for service   | •                | •                      | •                  | •                 | •                     | •                   | å                       |                 |              |        |            |            |             |
| Hution H4,625 00 8,490,00 476.99 B. 8,686.25 1,054,609.00 B. 1 | Operating grant/contribution Capital grant/contribution Education:               | •                |                        |                    |                   | ı                     | ı                   |                         | •               | 1            | 1      | •          | •          | •           |
| tion the black of the control of the | Charge for service   | 14,625.00        | 8,490.00               | 476.99             | 1                 | •                     | 8,686.25            | 1                       | ,               |              | •      |            | ,          | ,           |
| ibution tion bluttion from the bluttion from 14,625,000 8,490,000 476,99 8,686,25 1,054,609,00 34,507,06 194,23 96,31  | Operating grant/contribution<br>Capital grant/contribution<br>Public works:      |                  |                        | 1                  |                   |                       |                     | 1,054,609.00            | •               | 1            | •      | •          | 1,398.06   | 301.59      |
| bibution tition bibution fibution fibution fibution fibution fibution 14,625.00 8,490.00 476.99 . 8,686.25 1,034,609.00 . 34,507.06 194.23 96.31   | Charge for service   |                  |                        |                    |                   |                       |                     |                         |                 |              |        |            |            |             |
| ibution  14,625.00 8,490.00 476.99 8,686.25 1,054,609.00 34,507.06 194.23 96.31  | Operating grant/contribution<br>Capital grant/contribution                       |                  | 1                      | İ                  | i                 | 1                     | ı                   | i                       | •               |              | •      | •          | •          | •           |
| Ibution tion ibution - 34,507.06 194.23 96.31 Hiton 14,625.00 8,490.00 476.99 - 8,686.25 1,054,609.00 - 34,507.06 194.23 96.31   | Human services: Charge for service   |                  |                        |                    |                   |                       |                     |                         |                 |              |        |            |            |             |
| hution  14,625.00 8,490.00 476.99 . 8,686.25 1,054,609.00 . 34,507.06 194.23 96.31   | Operating grant/contribution  Capital grant/contribution  Culture and recreation |                  |                        |                    |                   |                       |                     |                         |                 |              |        |            |            |             |
| 14,625.00 8,490.00 476.99 - 8,686.25 1,054,609.00 - 34,507.06 194.23 96.31   | Charge for service   | ı                | 1                      | ı                  | 1                 | •                     | 1                   | •                       |                 | •            | •      | •          | 1          |             |
| 14,625.00 8,490.00 476.99 - 8,686.25 1,054,609.00 - 34,507.06 194.23 96.31   | Operating grant/contribution<br>Capital grant/contribution                       | 1                | •                      | •                  | •                 |                       | •                   |                         | ı               | 34,507.06    | 194.23 | 96.31      | •          |             |
|  | Total revenue  | 14,625.00        | 8,490.00               | 476.99             | ı                 | i i                   | 8,686.25            | 1,054,609.00            | •               | 34,507.06    | 194.23 | 96.31      | 1,398.06   | 301.59      |
|  | Fund balance variance  | 1                |                        |                    |                   |                       |                     |                         |                 |              |        | . 1        |            | ı           |
|  |  |                  | 1                      |                    |                   |                       |                     | 1                       |                 |              |        | 1          |            |             |
|  |  |                  |                        |                    |                   |                       |                     |                         |                 |              |        |            |            |             |
|  |  |                  |                        |                    |                   |                       |                     |                         |                 |              |        |            |            |             |
|  |  |                  |                        |                    |                   |                       |                     |                         |                 |              |        |            |            |             |

Town of Avon, Massachusetts Combining WTB - SRFs Fiscal 2008

|                       | COA      | AC Reid   | Stabilization |
|-----------------------|----------|-----------|---------------|
|                       | Trust Fd | Trust Fd. | Fund          |
| Cash - expendable     | 3,652.07 | 6,545.28  | 1,246,351.20  |
| Cash - non-expendable |          |           |               |

Investments

Due from Commonwealth Due from federal govt. Due from other govt.

Departmental receivables

Other assets

Total assets

3,652.07 6,545.28 1,246,351.20

Warrants payable Salaries payable

Due to Commonwealth BANS payable Other liabilities

Deferred revenue

6,545.28 1,246,351.20 3,652.07 Fund balance

6,545.28 1,246,351.20 Total liabilities and fund balance 3,652.07

|                                  | COA<br>Trust Ed | AC Reid<br>Trust Fd. | Stabilization<br><u>Fund</u>            |
|----------------------------------|-----------------|----------------------|---|
| Revenue                          |                 |                      |   |
| Property taxes                   |                 |                      |   |
| Motor vehicle excise             |                 |                      |   |
| Vessel and other excise          |                 |                      |   |
| Penalties and interest           |                 |                      |   |
| Licenses and permits             |                 |                      |   |
| Charges for services             |                 |                      |   |
| Fines and forfeitures            |                 |                      |   |
| Investment income                | 123.99          | 225.75               | 39,608.21                               |
| Contributions and donations      |                 |                      |   |
| PILOT                            |                 |                      |   |
| Departmental and other           |                 |                      |   |
| Intergovernmental-federal        |                 |                      |   |
| Intergovernmental-other          | •               | •                    | 1                                       |
| Total revenue                    | 123.99          | 225.75               | 39,608.21                               |
| Expenditures                     |                 |                      |   |
| General government               |                 |                      |   |
| Public safety                    |                 |                      |   |
| Education                        |                 | 100.00               |   |
| Public works                     |                 |                      |   |
| Comm & econ. Development         |                 |                      |   |
| Health and human services        |                 |                      |   |
| Culture and recreation           |                 |                      |   |
| Pension and fringe benefits      |                 |                      |   |
| Property and liability insurance |                 |                      |   |
| Claims and judgements            |                 |                      |   |
| Debt service-interest            |                 |                      |   |
| Debt service-principal           |                 |                      |   |
| Total county assessments         |                 | 100 001              |   |
|                                  | •               | 00:00                | •                                       |
| Orov(U)                          |                 |                      | 200 000 00                              |
| Transfers out                    |                 |                      | ,                                       |
| Bond proceeds                    |                 |                      |   |
| Sale of capital assets           | •               | •                    | •                                       |
| Total ofs/(u)                    | •               | r                    | 200,000.00                              |
| Net change                       | 123.99          | 125.75               | 239,608.21                              |
| Eural holonoo how                | 3 578 08        | 6 410 53             | 1 006 747 00                            |
| Find balance - 6.0.3.            | 3 652 07        | 6 545 28             | 1 246 351 20                            |
| A Mile Constant Control          |                 |                      | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |

|  | COA<br>Trust Fd | AC Reid<br>Trust Fd. | Stabilization<br><u>Fund</u> |
|--|-----------------|----------------------|------------------------------|
| Allocation of revenue:<br>Unallocated  |                 |                      |                              |
| General government:<br>Charge for service  |                 |                      |                              |
| Operating grant/contribution Capital grant/contribution Public safety:   |                 |                      | 39,608.21                    |
| Capital grant/contribution Capital grant/contribution Education:   | ı               | •                    | •                            |
| Charge for service<br>Operating grant/contribution   |                 | 225.75               |                              |
| Public works: Charge for service Operating grant/contribution  | •               | ı                    | ,                            |
| Capital grant/contribution  Human services: Charge for service Operating grant/contribution Capital grant/contribution |                 |                      |                              |
| Charge for service Charge for service Operating grant/contribution Capital grant/contribution                          | 123.99          | 1 1                  |                              |
| Total revenue<br>Variance<br>Fund balance variance   | 123.99          | 225.75               | 39,608.21                    |

## Town of Avon Combining Working Trial Balance Special Revenue Funds 6/30/07

|                                    | Client       | <u>Adjusti</u> | <u>ments</u> | Adjusted     |
|------------------------------------|--------------|----------------|--------------|--------------|
|                                    | Balance      |                |              | Balance      |
|                                    | 6/30/07      | DR             | <u>CR</u>    | 6/30/07      |
| Cash - expendable                  | 3,215,337.58 |                |              | 3,215,337.58 |
| Cash - non-expendable              |              |                |              | -            |
| Investments                        | -            |                |              | -            |
| Due from Commonwealth              | -            |                |              | -            |
| Due from federal govt.             | -            |                |              | -            |
| Due from other govt.               | -            |                |              | -            |
| CH 90                              | -            |                |              | -            |
| Departmental receivables           | 1,207,011.40 |                |              | 1,207,011.40 |
| Other assets                       |              |                |              | -            |
| Total assets                       | 4,422,348.98 |                |              | 4,422,348.98 |
| Warrants payable                   | -            |                |              | -            |
| Salaries payable                   | -            |                |              | -            |
| Due to Commonwealth                | -            |                |              | -            |
| BANS payable                       | -            |                |              | -            |
| Other liabilities                  | -            |                |              | -            |
| Deferred revenue                   | 1,207,011.90 |                |              | 1,207,011.90 |
| Fund balance                       | 3,214,797.58 |                |              | 3,214,797.58 |
| Total liabilities and fund balance | 4,421,809.48 |                |              | 4,421,809.48 |

## Town of Avon Combining Working Trial Balance Special Revenue Funds 6/30/07

|                                  |              | <u>Adjust</u> | <u>ments</u> |              |
|----------------------------------|--------------|---------------|--------------|--------------|
|                                  | Client       |               |              | Adjusted     |
|                                  | Balance      |               |              | Balance      |
|                                  | 6/30/07      | DR            | CR           | 6/30/07      |
|                                  |              |               |              |              |
| Revenue                          |              |               |              |              |
| Property taxes                   | -            |               |              | -            |
| Motor vehicle excise             | -            |               |              | -            |
| Vessel and other excise          | -            |               |              | -            |
| Penalties and interest           | -            |               |              | -            |
| Licenses and permits             | -            |               |              | -            |
| Charges for services             | 659,440.69   |               |              | 659,440.69   |
| Fines and forfeitures            | -            |               |              | -            |
| Investment income                | 75,823.55    |               |              | 75,823.55    |
| Contributions and donations      | 20,471.52    |               |              | 20,471.52    |
| PILOT                            | -            |               |              | -            |
| Departmental and other           | 45,644.62    |               |              | 45,644.62    |
| Intergovernmental-federal        | 361,319.78   |               |              | 361,319.78   |
| Intergovernmental-other          | 2,107,738.90 |               |              | 2,107,738.90 |
| Total revenue                    | 3,270,439.06 |               |              | 3,270,439.06 |
|                                  |              |               |              |              |
| Expenditures                     |              |               |              |              |
| General government               | 92,333.37    |               |              | 92,333.37    |
| Public safety                    | 58,711.43    |               |              | 58,711.43    |
| Education                        | 2,194,473.64 |               |              | 2,194,473.64 |
| Public works                     | 537,114.11   |               |              | 537,114.11   |
| Comm & econ. Development         | -            |               |              | -            |
| Health and human services        | 23,295.03    |               |              | 23,295.03    |
| Culture and recreation           | 79,815.71    |               |              | 79,815.71    |
| Pension and fringe benefits      | -            |               |              | -            |
| Property and liability insurance | -            |               |              | -            |
| Claims and judgements            | •            |               |              | -            |
| Debt service-interest            | -            |               |              | -            |
| Debt service-principal           | -            |               |              | -            |
| State and county assessments     |              |               |              |              |
| Total expenditures               | 2,985,743.29 |               |              | 2,985,743.29 |
|                                  |              |               |              |              |
| OFS/(U)                          |              |               |              |              |
| Transfers in                     | 200,000.00   |               |              | 200,000.00   |
| Transfers out                    | (287,272.47) |               |              | (287,272.47) |
| Bond proceeds                    | -            |               |              | -            |
| Sale of capital assets           | <del>-</del> |               |              |              |
| Total ofs/(u)                    | (87,272.47)  |               |              | (87,272.47)  |
| Net change                       | 197,423.30   |               |              | 197,423.30   |
| Fund balance - b.o.y.            | 3,017,374.28 |               |              | 3,017,374.28 |
| Fund balance - e.o.y.            | 3,214,797.58 |               |              | 3,214,797.58 |
| i ulit outuitee v.v.j.           |              |               |              |              |

## Town of Avon Combining Working Trial Balance Special Revenue Funds 6/30/07

|                              |              | <u>Adjus</u> | tments |              |
|------------------------------|--------------|--------------|--------|--------------|
|                              | Client       |              |        | Adjusted     |
|                              | Balance      |              |        | Balance      |
|                              | 6/30/07      | DR           | CR     | 6/30/07      |
| Allocation of revenue:       |              |              |        | <del></del>  |
| Unallocated                  | -            |              |        | -            |
|                              |              |              |        | -            |
|                              |              |              |        | -            |
|                              |              |              |        | -            |
| General government:          |              |              |        | -            |
| Charge for service           | -            |              |        | -            |
| Operating grant/contribution | 39,608.21    |              |        | 39,608.21    |
| Capital grant/contribution   | 40,604.77    |              |        | 40,604.77    |
| Public safety:               |              |              |        | -            |
| Charge for service           | 348,164.32   |              |        | 348,164.32   |
| Operating grant/contribution | 142,004.97   |              |        | 142,004.97   |
| Capital grant/contribution   | -            |              |        | -            |
| Education:                   |              |              |        | -            |
| Charge for service           | 202,557.56   |              |        | 202,557.56   |
| Operating grant/contribution | 1,787,667.26 |              |        | 1,787,667.26 |
| Capital grant/contribution   | -            |              |        | -            |
| Public works:                |              |              |        | -            |
| Charge for service           | -            |              |        | -            |
| Operating grant/contribution | 545,710.43   |              |        | 545,710.43   |
| Capital grant/contribution   | -            |              |        | -            |
| Human services:              |              |              |        | -            |
| Charge for service           | 18,329.72    |              |        | 18,329.72    |
| Operating grant/contribution | 39,017.25    |              |        | 39,017.25    |
| Capital grant/contribution   | •            |              |        | _            |
| Culture and recreation       |              |              |        | -            |
| Charge for service           | 71,898.48    |              |        | 71,898.48    |
| Operating grant/contribution | 34,921.59    |              |        | 34,921.59    |
| Capital grant/contribution   | -            |              |        | -            |
| Total revenue                | 3,270,484.56 |              |        | 3,270,484.56 |
| Variance                     | (45.50)      |              |        | 45.50        |

Fund balance variance

Town of Avon, Massachusetts Combining WTB - CPF's Fiscal 2008

| Cash - expendable<br>Cash - non-expendable                        | Total<br><u>CPF</u><br>2,912,335.80 | 30-868<br>Water Tower<br><u>Repair</u><br>392,949.72 | 30-989 Water Pump & Filtration 2,097,812.33 | 30-991 Corrosion Control 2,245.83 | 30-992<br>Water<br><u>Mains</u><br>350.64 | 30-993<br>Hwy<br><u>Water</u><br>411,591.98 | 30-996<br>South/Central<br>Water Main<br>7,277.17 | 30-997 Avon M/H Renovations | 30-988<br>W.Spring<br>Water Proj<br>108.13 |
|---|-------------------------------------|--|---|-----------------------------------|---|---|---|-----------------------------|--|
| Investments   | 1 1                                 |  |   |                                   |   |   |   |                             |  |
| Due from Commonwealth Due from federal govt. Due from other govt. |                                     |  |   |                                   |   |   |   |                             |  |
| Departmental receivables  |                                     |  |   |                                   |   |   |   |                             |  |
| Other assets  |                                     | 3  | •   | ·                                 | 1   | 4   | •   | •                           |  |
| Total assets  | 2,912,335.80                        | 392,949.72   | 2,097,812.33                                | 2,245.83                          | 350.64                                    | 411,591.98                                  | 7,277.17  | -                           | 108.13                                     |
| Warrants payable<br>Salaries payable                              |                                     |  |   |                                   |   |   |   |                             |  |
| Due to Commonwealth<br>BANS payable<br>Other liabilities          | 1 1 1 1                             | •  |   |                                   |   |   |   |                             |  |
| Deferred revenue  |                                     |  |   |                                   |   |   |   |                             |  |
| Fund balance  | 2,912,335.80                        | 392,949.72   | 2,097,812.33                                | 2,245.83                          | 350.64                                    | 411,591.98                                  | 7,277.17  | •                           | 108.13                                     |
| Total liabilities and fund balance                                | 2,912,335.80                        | 392,949.72   | 2,097,812.33                                | 2,245.83                          | 350.64                                    | 411,591.98                                  | 7,277.17  | ı                           | 108.13                                     |
| Revenue   |                                     |  |   |                                   |   |   |   |                             |  |
| Property taxes  | •                                   |  |   |                                   |   |   |   |                             |  |
| Motor vehicle excise Vessel and other excise                      |                                     |  |   |                                   |   |   |   |                             |  |
| Penalties and interest  | •                                   |  |   |                                   |   |   |   |                             |  |
| Licenses and permits  | •                                   |  |   |                                   |   |   |   |                             |  |
| Charges for services  | •                                   |  |   |                                   |   |   |   |                             |  |
| Fines and forfeitures   | •                                   |  |   |                                   |   |   |   |                             |  |
| Investment income   |                                     |  |   |                                   |   |   |   |                             |  |
| Columbine and donations PH OT                                     | 1 1                                 |  |   |                                   |   |   |   |                             |  |
| Departmental and other  | •                                   |  |   |                                   |   |   |   |                             |  |
| Intergovernmental-federal   | •                                   |  |   |                                   |   |   |   |                             |  |
| Intergovernmental-other   | 1                                   |  | •   | •                                 | •   |   | •   |                             | •  |
| Total revenue   | •                                   |  | •   | •                                 | •   |   | •   | •                           | •  |

Town of Avon, Massachusetts Combining WTB - CPF's Fiscal 2008

|  | Total<br>CPF | 30-868<br>Water Tower<br>Repair | 30-989<br>Water Pump &<br>Filtration | 30-991<br>Corrosion<br>Control | 30-992<br>Water<br>Mains | 30-993<br>Hwy<br>Water | 30-996<br>South/Central<br>Water Main | 30-997<br>Avon M/H<br>Renovations | 30-988<br>W.Spring<br>Water Proi |
|--|--------------|---------------------------------|--------------------------------------|--------------------------------|--------------------------|------------------------|---------------------------------------|-----------------------------------|----------------------------------|
| Expenditures General government Public safety Education Public works   | 17,785.37    | 1,050.28                        | 1,114,908.93                         |                                |                          | 751.056.74             | 1.279.98                              | 17,785.37                         | 512.527.24                       |
| Comm & econ. Development Health and human services Culture and recreation Pension and fringe benefits Property and liability insurance Claims and judgements Debt service-interest |              |                                 |                                      |                                |                          |                        |                                       |                                   |                                  |
| Debt service-principal<br>State and county assessments<br>Total expenditures   | 2,398,608.54 | 1,050.28                        | 1,114,908.93                         |                                |                          | 751,056.74             | 1,279.98                              | 17,785.37                         | 512,527.24                       |
| OFS/(U) Transfers in Transfers out Bond proceeds   | 3,802,000.00 | 394,000.00                      | 3,144,060.00                         |                                |                          |                        |                                       |                                   | 263,940.00                       |
| Sale of capital assets<br>Total ofs/(u)  | 3,802,000.00 | 394,000.00                      | 3,144,060.00                         |                                |                          | 1                      | 1                                     | •                                 | 263,940.00                       |
| Net change   | 1,403,391.46 | 392,949.72                      | 2,029,151.07                         | ı                              | •                        | (751,056.74)           | (1,279.98)                            | (17,785.37)                       | (248,587.24)                     |
| Fund balance - b.o.y.<br>Fund balance - e.o.y.   | 2,912,335.80 | 392,949.72                      | 68,661.26 2,097,812.33               | 2,245.83                       | 350.64                   | 1,162,648.72           | 8,557.15                              | 17,785.37                         | 248,695.37                       |
| Allocation of revenue:<br>Unallocated  |              |                                 |                                      |                                |                          |                        |                                       |                                   |                                  |
| General government: Charge for service Operating grant/contribution Capital grant/contribution Public safety:  |              |                                 |                                      |                                |                          |                        |                                       |                                   |                                  |
| Charge for service Operating grant/contribution Capital grant/contribution Education: Charge for service Operating grant/contribution  |              |                                 |                                      |                                |                          |                        |                                       |                                   |                                  |

Town of Avon, Massachusetts Combining WTB - CPF's Fiscal 2008

|                              | Total | 30-868<br>Water Tower | 30-989<br>Water Pump & | 30-991<br>Corrosion | 30-992<br>Water | 30-993<br>Hwy | 30-996<br>South/Central | 30-997<br>Avon M/H | 30-988<br>W.Spring |
|------------------------------|-------|-----------------------|------------------------|---------------------|-----------------|---------------|-------------------------|--------------------|--------------------|
|                              | CPF   | Repair                | Filtration             | Control             | Mains           | Water         | Water Main              | Renovations        | Water Proj         |
| Capital grant/contribution   | •     |                       |                        |                     |                 |               |                         |                    |                    |
| Public works:                | •     |                       |                        |                     |                 |               |                         |                    |                    |
| Charge for service           | •     |                       |                        |                     |                 |               |                         |                    |                    |
| Operating grant/contribution |       |                       |                        |                     |                 |               |                         |                    |                    |
| Capital grant/contribution   | •     |                       |                        |                     |                 |               |                         |                    |                    |
| Human services:              | •     |                       |                        |                     |                 |               |                         |                    |                    |
| Charge for service           | •     |                       |                        |                     |                 |               |                         |                    |                    |
| Operating grant/contribution | •     |                       |                        |                     |                 |               |                         |                    |                    |
| Capital grant/contribution   | •     |                       |                        |                     |                 |               |                         |                    |                    |
| Culture and recreation       | •     |                       |                        |                     |                 |               |                         |                    |                    |
| Charge for service           | •     |                       |                        |                     |                 |               |                         |                    |                    |
| Operating grant/contribution | •     |                       |                        |                     |                 |               |                         |                    |                    |
| Capital grant/contribution   | •     |                       |                        |                     |                 |               |                         |                    |                    |
|                              |       |                       |                        |                     |                 |               |                         |                    |                    |
| Total revenue                | •     |                       | •                      | •                   | •               |               | •                       | •                  |                    |
| Variance                     | •     |                       | •                      | •                   |                 |               | •                       | •                  |                    |

## Town of Avon Combined Working Trial Balance Capital Projects Fund 6/30/07

|   |   |      | 4  |    | 4  |  |
|---|---|------|----|----|----|--|
| A | a | 1115 | tm | en | ts |  |

|                                    |              | 114140 | CRARCARCO |   |
|------------------------------------|--------------|--------|-----------|---|
|                                    | Client       |        |           | Adjusted                                |
|                                    | Balance      |        |           | Balance                                 |
|                                    | 6/30/07      | DD     | CD        | 6/30/07                                 |
|                                    | 0/50/07      | DR     | CR        | 0/30/0/                                 |
| Cash - expendable                  | 2,912,335.80 |        |           | 2,912,335.80                            |
|                                    | 2,712,333.00 |        |           | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Cash - non-expendable              | -            |        |           | -                                       |
| Investments                        | _            |        |           | -                                       |
| m v osamena                        |              |        |           |   |
| Due from Commonwealth              | -            |        |           | -                                       |
| Due from federal govt.             | •            |        |           | -                                       |
| Due from MWPAT                     |              |        |           | -                                       |
|                                    |              |        |           |   |
| Departmental receivables           | -            |        |           | -                                       |
|                                    |              |        |           |   |
| Other assets                       | -            |        |           |   |
|                                    |              |        |           |   |
| Total assets                       | 2,912,335.80 |        |           | 2,912,335.80                            |
|                                    |              |        |           |   |
| Warrants payable                   | •            |        |           | -                                       |
| Salaries payable                   | •            |        |           | -                                       |
|                                    |              |        |           |   |
| Due to Commonwealth                | -            |        |           | -                                       |
| BANS payable                       | -            |        |           | -                                       |
| Other liabilities                  | -            |        |           | -                                       |
|                                    |              |        |           |   |
| Deferred revenue                   | -            |        |           | -                                       |
|                                    |              |        |           |   |
| Fund balance                       | 2,912,335.80 |        |           | 2,912,335.80                            |
|                                    |              |        |           |   |
| Total liabilities and fund balance | 2,912,335.80 |        |           | 2,912,335.80                            |
|                                    |              |        |           |   |

# Town of Avon Combined Working Trial Balance Capital Projects Fund 6/30/07

| Ad | justm | ents |
|----|-------|------|
|    |       |      |

|                                  |              | 114141 | rements |              |
|----------------------------------|--------------|--------|---------|--------------|
|                                  | Client       |        |         | Adjusted     |
|                                  | Balance      |        |         | Balance      |
|                                  | 6/30/07      | DR     | CR      | 6/30/07      |
| <b>n</b>                         |              |        |         | 0/20/01      |
| Revenue                          |              |        |         |              |
| Property taxes                   | -            |        |         | -            |
| Motor vehicle excise             | -            |        |         | -            |
| Vessel and other excise          | -            |        |         | -            |
| Penalties and interest           | -            |        |         | •            |
| Licenses and permits             | -            |        |         | -            |
| Charges for services             | -            |        |         | -            |
| Fines and forfeitures            | -            |        |         | -            |
| Investment income                | -            |        |         | -            |
| Contributions and donations      | -            |        |         | -            |
| PILOT                            | -            |        |         | -            |
| Departmental and other           | -            |        |         | -            |
| Intergovernmental-federal        | -            |        |         | -            |
| Intergovernmental-other          |              |        |         |              |
| Total revenue                    | -            |        |         | -            |
| Expenditures                     |              |        |         |              |
| General government               | -            |        |         | -            |
| Public safety                    | -            |        |         | -            |
| Education                        | 17,785.37    |        |         | 17,785.37    |
| Public works                     | 2,380,823.17 |        |         | 2,380,823.17 |
| Comm & econ. Development         | _            |        |         | , ,<br>-     |
| Health and human services        | _            |        |         | -            |
| Culture and recreation           | _            |        |         | _            |
| Pension and fringe benefits      | _            |        |         | _            |
| Property and liability insurance |              |        |         | _            |
| Claims and judgements            | _            |        |         | _            |
| Debt service-interest            | -            |        |         | _            |
|                                  | -            |        |         | <u>-</u>     |
| Debt service-principal           | -            |        |         | -            |
| State and county assessments     | <u> </u>     |        |         |              |
| Total expenditures               | 2,398,608.54 |        |         | 2,398,608.54 |
| OFS/(U)                          |              |        |         |              |
| Transfers in                     | -            |        |         | -            |
| Transfers out                    | -            |        |         |              |
| Bond proceeds                    | 3,802,000.00 |        |         | 3,802,000.00 |
| Sale of capital assets           |              |        |         |              |
| Total ofs/(u)                    | 3,802,000.00 |        |         | 3,802,000.00 |
| Net change                       | 1,403,391.46 |        |         | 1,403,391.46 |
| Fund balance - b.o.y.            | 1,508,944.34 |        |         | 1,508,944.34 |
| Fund balance - e.o.y.            | 2,912,335.80 |        |         | 2,912,335.80 |
| -                                |              |        |         | -            |

Town of Avon, Massachusetts Combining WTB - Fiduciary Funds Fiscal 2008

|   | •            |   | •                                |                                    | •   |
|---|--------------|---|----------------------------------|------------------------------------|---|
| '   |              |   | •                                |                                    | •   |
| •   | •            |   | 1                                |                                    |   |
|   |              |   | •                                |                                    | •   |
| 89 Agency Accounts 71,002.58  | 71,002.58    | 71,002.58   | 1                                | 71,002.58                          | 164,126.11  |
| 82 Student Act. Funds 25,885.40   | 25,885.40    | 25,885.40   | 1                                | 25,885.40                          | 558.18 31,964.44  |
| Maria Marino Trust Fund 107,014.05  | 107,014.05   |   | 107,014.05                       | 107,014.05                         | 5,528.77  |
| Total  Fiduciary 203,902.03   | 203,902.03   | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 107,014.05                       | 203,902.03                         | 6,086.95 31,964.44  |
| Cash - expendable Cash - non-expendable Investments Due from Commonwealth Due from federal govt. Due from other govt. Departmental receivables Other assets | Total assets | Warrants payable Salaries payable Due to Commonwealth BANS payable Other liabilities        | Deferred revenue<br>Fund balance | Total liabilities and fund balance | Property taxes Motor vehicle excise Vessel and other excise Penalties and interest Licenses and permits Charges for services Fines and forfeitures Investment income Contributions and donations PILOT Departmental and other Intergovernmental-federal Intergovernmental-other |

Expenditures

Town of Avon, Massachusetts Combining WTB - Fiduciary Funds Fiscal 2008

|                             |                                     |                           |                          |                           |                        |                             |                                  |                       |                       |                        |                              | •                  |         |              |               |               |                        | •             |                |                       |                       |
|-----------------------------|-------------------------------------|---------------------------|--------------------------|---------------------------|------------------------|-----------------------------|----------------------------------|-----------------------|-----------------------|------------------------|------------------------------|--------------------|---------|--------------|---------------|---------------|------------------------|---------------|----------------|-----------------------|-----------------------|
|                             |                                     |                           |                          |                           |                        |                             |                                  |                       |                       |                        |                              | 1                  |         |              |               |               |                        | •             | •              |                       |                       |
|                             |                                     |                           |                          |                           |                        |                             |                                  |                       |                       |                        |                              | ,                  |         |              |               |               |                        | •             |                |                       | •                     |
| 89<br>Agency<br>Accounts    | 165,300.50                          |                           |                          |                           |                        |                             |                                  |                       |                       |                        | 1                            | 165,300.50         |         |              |               |               | •                      | •             | (1,1/4.39)     | 72,176.97             | 71,002.58             |
| 82<br>Student Act.<br>Funds |                                     | 21,000.00                 |                          |                           |                        |                             |                                  |                       |                       |                        | •                            | 21,000.00          |         |              |               |               | •                      |               | 11,522.62      | 14,362.78             | 25,885.40             |
| Maria Marino<br>Trust Fund  |                                     |                           |                          |                           | 5,863.25               |                             |                                  |                       |                       |                        |                              | 5,863.25           |         |              |               |               | 1                      | •             | (334.48)       | 107,348.53            | 107,014.05            |
| Total<br>Fiduciary          | 165,300.50                          | 21,000.00                 |                          | •                         | 5,863.25               |                             | :                                | •                     | •                     | •                      |                              | 192,163.75         |         | •            | •             |               | •                      | •             | 10,013.75      | 193,888.28            | 203,902.03            |
|                             | General government<br>Public safety | Education<br>Public works | Comm & econ. Development | Health and human services | Culture and recreation | Pension and fringe benefits | Property and liability insurance | Claims and judgements | Debt service-interest | Debt service-principal | State and county assessments | Total expenditures | OFS/(U) | Transfers in | Transfers out | Bond proceeds | Sale of capital assets | Total ofs/(u) | <br>Net change | Fund balance - b.o.y. | Fund balance - e.o.y. |

## Town of Avon Combined Working Trial Balance Fiduciary Funds 6/30/07

| Adi | ustments |
|-----|----------|
|     |          |

|                                    | Client<br>Balance<br>6/30/07 | DR | CR | Adjusted Balance 6/30/07 |
|------------------------------------|------------------------------|----|----|--------------------------|
| Cash - expendable                  | 203,902.03                   |    |    | 203,902.03               |
| Cash - non-expendable              | -                            |    |    | -                        |
| Investments                        | -                            |    |    | -                        |
| Due from Commonwealth              | -                            |    |    | -                        |
| Due from federal govt.             | -                            |    |    | •                        |
| Due from other govt.               | -                            |    |    | -                        |
| Departmental receivables           | -                            |    |    | -                        |
| Other assets                       |                              |    |    | •                        |
| Total assets                       | 203,902.03                   |    |    | 203,902.03               |
| Warrants payable                   | -                            |    |    | -                        |
| Salaries payable                   | -                            |    |    | -                        |
| Due to Commonwealth                | -                            |    |    | -                        |
| BANS payable                       | -                            |    |    | -                        |
| Other liabilities                  | 96,887.98                    |    |    | 96,887.98                |
| Deferred revenue                   | -                            |    |    | -                        |
| Fund balance                       | 107,014.05                   |    |    | 107,014.05               |
| Total liabilities and fund balance | 203,902.03                   |    |    | 203,902.03               |

## Town of Avon Combined Working Trial Balance Fiduciary Funds 6/30/07

| Revenue                          |            |            |
|----------------------------------|------------|------------|
| Property taxes                   | -          | -          |
| Motor vehicle excise             | -          | -          |
| Vessel and other excise          | -          | -          |
| Penalties and interest           | -          | -          |
| Licenses and permits             | -          | -          |
| Charges for services             | -          | -          |
| Fines and forfeitures            | -          | -          |
| Investment income                | 6,086.95   | 6,086.95   |
| Contributions and donations      | 31,964.44  | 31,964.44  |
| PILOT                            | -          | -          |
| Departmental and other           | 164,126.11 | 164,126.11 |
| Intergovernmental-federal        | -          | -          |
| Intergovernmental-other          | <u> </u>   |            |
| Total revenue                    | 202,177.50 | 202,177.50 |
| 100011010100                     | <b>,</b>   | ŕ          |
| Expenditures                     |            |            |
| General government               | 165,300.50 | 165,300.50 |
| Public safety                    | -          | -          |
| Education                        | 21,000.00  | 21,000.00  |
| Public works                     | -          | -          |
| Comm & econ. Development         | -          | -          |
| Health and human services        | -          | -          |
| Culture and recreation           | 5,863.25   | 5,863.25   |
| Pension and fringe benefits      | -          | -          |
| Property and liability insurance | -          | -          |
| Claims and judgements            | -          | -          |
| Debt service-interest            | -          | -          |
| Debt service-principal           | -          | -          |
| State and county assessments     |            |            |
| Total expenditures               | 192,163.75 | 192,163.75 |
| OFS/(U)                          |            |            |
| Transfers in                     | -          | -          |
| Transfers out                    | -          | -          |
| Bond proceeds                    | -          | -          |
| Sale of capital assets           |            |            |
| Total ofs/(u)                    | -          | -          |
| Net change                       | 10,013.75  | 10,013.75  |
| Fund balance - b.o.y.            | 193,888.28 | 193,888.28 |
| Fund balance - e.o.y.            | 203,902.03 | 203,902.03 |
|                                  |            |            |

Town of Avon, Massachusetts
Changes in Accounts Held in Trust Fund Investments
Fiscal 2008

| Account  | Balance<br>6/30/2007 | Receipts     | Interest    | Transfers<br>In | Expenditures  | Transfer<br>Out | Market Value<br>Change | Balance<br>6/30/2008 |
|--|----------------------|--------------|-------------|-----------------|---------------|-----------------|------------------------|----------------------|
| Town Trust Funds:  | \$ 190.412.10        | \$ 31 027 72 | \$ 3.479.34 |                 |               |                 |                        | \$ 224 010 16        |
| HL Blanchard-Avon Co-op  | 01.71,417.10         | 4).170,1C &  | t           |                 |               |                 |                        |                      |
| HL Blanchard - Stock - Mkt. Value<br>HL Blanchard - Stock - Cost | ,                    | ı            |             | •               |               | 1               | ı                      |                      |
| Total HL Blanchard   | 190,412.10           | 31,027.72    | 3,479.34    | •               |               | 1               | 1                      | 224,919.16           |
| Clapp Library  | 5,526.56             |              | 194.23      |                 |               |                 |                        | 5,720.79             |
| Morse & Murphy Cemetry   | 2,740.34             |              | 96.31       |                 |               |                 |                        | 2,836.65             |
| ET Packard School  | 25,541.35            |              | 1,398.06    |                 | \$ (5,550.97) |                 |                        | 21,388.44            |
| ET Athletic  | 8,584.42             |              | 301.59      |                 | (250.00)      |                 |                        | 8,636.01             |
| COA  | 3,528.08             |              | 123.99      |                 |               |                 |                        | 3,652.07             |
| AC Reid  | 6,419.53             | •            | 225.75      |                 | (100.00)      |                 |                        | 6,545.28             |
| Stabilization  | 1,006,742.99         |              | 39,608.21   | \$ 200,000.00   | •             | •               | •                      | 1,246,351.20         |
| Total Town Trust Funds   | 1,059,083.27         | •            | 41,948.14   | 200,000.00      | (5,900.97)    | •               | •                      | 1,295,130.44         |
| Non-Town Trust Funds Held by                                     |                      |              |             |                 |               |                 |                        |                      |
| Treasurer:   | 107 248 52           | 1            | 77 873 3    | ı               | (\$6.2.78.2)  | ı               | 1                      | 107 014 05           |
|  | 107,348.53           | 1            | 5,528.77    | '               | (5,863.25)    |                 |                        | 107,014.05           |
| Agency accounts held in trust                                    |                      |              |             |                 | •             |                 |                        |                      |
| fund Investments: Avon Middle School                             | 12,736.12            | 27.757.27    | 488.54      |                 | (17,000.00)   |                 |                        | 23,981.93            |
| Butler Elem. School  | 1,626.66             | 4,207.17     | 69.64       | '               | (4,000.00)    | 1               | •                      | 1,903.47             |
| Total agency accounts  | 14,362.78            | 31,964.44    | 558.18      | 4               | (21,000.00)   | 1               | 8                      | 25,885.40            |
| Total Amount Held in Trust Fund<br>Accounts                      | \$1,371,206.68       | \$ 62,992.16 | \$51,514.43 | \$ 200,000.00   | \$(32,764.22) | -<br>-          | 69                     | \$1,652,949.05       |

| Bal 6/30/08          | 0.00<br><b>0.00</b>                                | 6116.49<br><b>6116.49</b>                  | 334.26 1758.84                              | 2531.93<br>2531.93<br>8536.24<br>3000.00                 | 368.00<br>17068.30<br>500.00<br>3863.55<br>140.60   | 38601.72<br>0.00<br>0.00                       | 22106.92<br>0.00<br>-120.00  | 4290.62<br>0.00<br>0.00<br>0.00  | 0.00<br>0.00<br>0.00  | 6.83<br>6.83<br>71,002.58                 |
|----------------------|--|--|---|--|---|--|--|--|---|---|
| DISBURSEMENTS        | 127.79<br><u>127.79</u>                            | 0.00<br><b>0.00</b>                        | 0.00  | 3,707.16<br>0.00<br>0.00                                 | 0.00 0. | 3,707.16<br>1,537.74<br>1,537.74               | 141,662.81<br>2,212.50<br>2,130.00<br>146,005.31                                   | 7,970.91<br>1,898.93<br>500.00<br>1,482.88<br>11,852.72                    | 0.00<br>0.00<br>1,818.00<br>1,818.00                              | 379.57<br><u>379.57</u><br>165,300.50     |
| RECEIPTS             | 127.79<br>127.79                                   | 0.00<br><b>0.00</b>                        | 0.00  | 2,944.56<br>0.00<br>0.00                                 | 0.00<br>100.00<br>0.00<br>1,000.00  | 4,044.56<br>1,537.74<br>1,537.74               | 150,634.03<br>2,212.50<br>2,010.00<br>154,856.53                                   | 0.00<br>0.00<br>0.00<br>1,482.88   | 0.00<br>0.00<br>1,818.00<br>1,818.00                              | 386.40<br>386.40<br>164,126.11            |
| 6/30/2007            | 0.00<br><b>0.00</b>                                | 6116.49<br><u>6116.49</u>                  | 334.26<br>1758.84<br>500.00                 | 3294.53<br>8536.24<br>3000.00                            | 368.00<br>16968.30<br>500.00<br>2863.55<br>140.60   | 38264.32<br>0.00<br>0.00                       | 13135.70<br>0.00<br>0.00<br>13135.70   | 12261.53<br>1898.93<br>500.00<br>0.00                                      | 0.00<br>0.00<br>0.00<br>0.00                                      | 0.00<br><u>0.00</u><br>72,176.97          |
| SCHED ACCOUNT/ DEPT. | SELECTMEN/122 1004 G.D. Selectmen CONSERVATION/171 | 1001 G.D. Conservation  PI ANNING ROADMITS | 1007 Hearings<br>1008 Carrell<br>1009 Kamco | 1013 Site Plan Review<br>1014 Messina<br>1017 South Park | 1018 Colonial Const<br>1031 107 Highland Bertocci<br>1036 DHL<br>1037 Parkview<br>1040 120 Stockwell  | BOARD OF APPEALS/176<br>1000 G.D Appeals Board | PUBLIC SAFETY/210-220 975 Police Details 977 Police Firearms Fees 976 Fire Details | WATER DEPT/450 1020 Can-Four Corp 1023 55 Bodwell 1024 #72 1028 G.D. Water | B.O.H. /510 1029 Howland Disposal TOWN CLERK/161 970 Dog Licenses | SCHOOL DEPT./300 980 Meal Tax GRAND TOTAL |

### Town of Avon, Massachusetts Transfer Schedule FY2008

|  | General<br>Fund | Special Revenue Fund                    | Capital Project Fund | Trust<br>Fund |
|--|-----------------|---|----------------------|---------------|
| ATM 5/1/07<br>Amb Receipts to<br>Gen Fund Art.   | 9,372.11        | (9,372.11)                              |                      |               |
| ATM 5/1/07<br>Amb Receipts to<br>Gen Fund Art    | 67,475.00       | (67,475.00)                             |                      |               |
| ATM 5/1/07<br>Amb Receipts to<br>Gen Fund Art    | 52,000.00       | (52,000.00)                             |                      |               |
| ATM 5/1/07<br>Amb Receipts to<br>Gen Fund Art    | 5,000.00        | (5,000.00)                              |                      |               |
| ATM 5/1/07<br>Amb Receipts to<br>Gen Fund Art    | 30,000.00       | (30,000.00)                             |                      |               |
| ATM 5/1/07<br>Amb Receipts to<br>Gen Fund Art    | 113,025.00      | (113,025.00)                            |                      |               |
| ATM 5/1/07<br>WPAT receipts to<br>Gen Fund Art   | 10,400.36       | (10,400.36)                             |                      |               |
| STM 10/9/(Free Cash<br>Gen Fund to Stabilization | (200,000.00)    |   |                      | 200,000.00    |
|  | <del></del>     | AND |                      |               |
| TOTAL  | 87,272.47       | -287,272.47                             |                      | 200,000.00    |
| Transfers In                                     | 287,272.47      |   | -                    | 200,000.00    |
| Transfers Out                                    | 200,000.00      | -287,272.47                             | _                    | 0.00          |
|  | 487,272.47      | -287,272.47                             | -                    | 200,000.00    |

### Town of Avon, Massachusetts Changes in Debt Schedule Fiscal 2008

## **LONG TERM DEBT**

|            | ISSUE   | Balance<br>6/30/2007   |           | Change                 | Balance<br>6/30/2008 |
|------------|---|------------------------|-----------|------------------------|----------------------|
| 1. (2958)  | W/Spring Water Proj<br>Dated 10/3/07<br>Due date                                      | 0.00                   |           | 263,940.00             | 263,940.00           |
| 2. (2957)  | Water Filtration & Wells<br>Dated 2/6/06,10/3/07<br>Due Date                          | -                      |           | 3,144,060.00           | 3,144,060.00         |
| 3. (2959)  | Water Tower Repair<br>Dated 10/3/07<br>Due Date                                       | -                      |           | 394,000.00             | 394,000.00           |
| 4. (2951)  | General Obligation Bonds<br>dated 7/22/98<br>due date 7/15/2008 int. rate 4.239       | 360,000.00             |           | -180,000.00            | 180,000.00           |
| 5. (2950)  | MWPAT Septic Loan<br>dated 2/1/99<br>due date 8/1/2018, subsidized                    | 145,401.64             |           | -10,400.36             | 135,001.28           |
| 6. (2949)  | WMPAT Water Loan<br>dated 2/2/2000<br>due date 2/1/2019 , subsidized                  | 526,102.00             |           | -25,659.85             | 500,442.15           |
| 7. (2953)  | MWPAT So/Central Street<br>dated 6/14/02<br>due 8/1/2022 int rate 1.09%               | 960,494.76             |           | -37,342.99             | 923,151.77           |
| 8. (2954)  | MWPAT Waste Water Study dated 8/1/2002  | 79,198.32<br>50,824.00 | 16<br>16A | -9,612.05<br>-3,214.59 |                      |
|            | due date 8/1/2022 int rate 1.09%  | 130,022.32             | 10, (     | -12,826.64             | 117,195.68           |
| 9. (2955)  | Butler Modular<br>dated   | 1,390,000.00           |           | -120,000.00            | 1,270,000.00         |
| 10. (2952  | ) M/H Renovation New Debt<br>Dated 6/11/01&9/6/01<br>Due Date 3/5/2003 int.rate 1.62% | 5,565,000.00           |           | -295,000.00            | 5,270,000.00         |
| 11. (2956) | General Obligation Bonds<br>Hwy/Water Project<br>dated 6/8/04<br>due date             | 1,785,000.00           |           | -550,000.00            | 1,235,000.00         |
| TOTALS     |   | 10,862,020.72          |           | -1,231,229.84          | 13,432,790.88        |

Henry Dormitzer, Commissioner

Robert G. Nunes, Deputy Commissioner & Director of Municipal Affairs



August 8, 2008

To the Town Accountant: Town of Avon

Based upon the unaudited balance sheet submitted by the Town, I hereby certify that the amount of available funds or "free cash" as of July 1, 2008 for the Town of Avon is:

General Fund

\$ 933,437

This certification is in accordance with the provisions of the Massachusetts General Laws Chapter 59, Section 23, as amended.

Please forward copies to the Board of Selectmen/Town Manager, Treasurer, Board of Assessors.

Sincerely,

Guard D. Pury

Gerard D. Perry Director of Accounts

GDP:ccg

### REPORT OF THE TAX COLLECTOR

#### To the Honorable Board of Selectmen:

The fiscal year of 2008 was a challenging economic period for both the business and residential community. I want to take this opportunity to thank each taxpayer for recognizing their responsibly in making tax payments in a timely fashion. The quarterly billing process and tax collection is vital to the cash flow of our small community. The 2008 fiscal year ended with greater than 98% of Real Estate and Personal Property Taxes collected.

The daily efforts of Sandy Cain in the Tax Collector's office provided consistency and diligence to the process of tax collection. Sandy's cheerful personality has made it easy for me to manage the department and actively work together to further develop our collection systems. We have instituted all reasonable methods to process the bills, collect the taxes and track down the delinquent accounts.

We have developed a good working relationship with our suppliers, banks and system providers. Our new relationship with the Kelly & Ryan organization as our Deputy Tax Collector has exceeded our expectations. They are efficiently processing the Excise Tax files, printing and mailing bills and actively assisting with collections. Kelly & Ryan have demonstrated the ability to chase down all outstanding bills and increase the excise revenue. Their ability to process information in a timely fashion has encouraged us to use their services to print, fold, stuff and mail Real Estate and Personal Property Tax bills during the last week of the calendar year.

During this fiscal year we have put into place "on-line" tax collection. Any members of our community can visit the Avon town web-site <a href="www.avonmass.org">www.avonmass.org</a> to access the link to Unibank and follow instructions to electronically process the Real Estate and Personal Property Tax payments. During the fourth quarter of FY 08 we worked through the learning curve and resolved a few issues. We do expect, based on Unibank's payment process history with neighboring towns and cities, that the on-line revenue process activity will increase. This proven system will benefit our community, increase cash flow and reduce manual processing of payments.

Once again, an aggressive effort is currently being made to pursue the outstanding receivables. It is in the best interest of our community for the Tax Collector to make every effort to actively pursue delinquent taxpayers. We can appreciate that some individuals may have difficulty paying their taxes in a timely fashion. We are compassionate enough to enter into special payment arrangements in an effort to secure the taxes.

Please note—it is the responsibility of the taxpayer to pay their taxes and bring to our attention any change of address and special situations. We will continue to aggressively

pursue the individuals that ignore tax bills, past due notices, follow-up letters and calls from the Tax Collector's office.

I want to thank Sandy Cain for her personal effort in embracing progressive technology, which allowed us to continue to process payments from Real Estate Tax Services and remote lock boxes. With Sandy's assistance, we launched our on-line service to process payments and actively respond to many questions from our community via e-mail.

Sandy has made me aware of her desire to retire next year and we will take the necessary steps to hire a replacement.

I want to thank the Board of Selectmen for its support and vision for the future of our small community. Our Town Administrator, Michael McCue, has assisted us in coordinating the efforts of all departments and his efforts are very much appreciated.

Our Treasurer, Jean Kopke, and our Town Accountant, Debra Morin, have once again provided me assistance, personal support and expert guidance with our fiscal matters. Jean and Debra are devoted individuals and we are indeed fortunate to have them serve our Town. I want to thank you both for your cooperation and help.

Respectfully submitted,

Michael DePesa Tax Collector

TAX COLLECTOR JULY 1, 2007 TO JUNE 30, 2008

PERSONAL PROPERTY TAXES:

| COLLECTIONS OUTSTANDING 06/30/08 | \$407.88<br>\$364.16<br>\$2,549.39<br>\$2,914.45<br>\$878,990.76<br>\$882,191.03<br>\$41,038.22 | COLLECTIONS OUTSTANDING 06/30/08 | \$6,205.79<br>\$0.00<br>\$14,550.72<br>\$1,716.87<br>\$1,716.87<br>\$263,544.19<br>\$33,788.55<br>\$230,611.35<br>\$12,581,005.99<br>\$330,530.32 | ADJUSTMENT COLLECTIONS OUTSTANDING 06/30/08 | \$0.00 \$3,514.26<br>\$455.64 \$3,800.33<br>\$2,868.15 \$4,925.42<br>\$15,697.87 \$10,945.71<br>\$209,303.18 \$209,303.18<br>\$618,956.55 \$77,736.90<br>\$618,956.55 \$77,736.90 |  |
|----------------------------------|---|----------------------------------|---|---|---|--|
| TAX TITLE                        | 00:0\$  | TAX TITLE                        | \$30,717.39<br>\$20,850.71<br><b>\$51,568.10</b>  | ADJUSTMEN                                   | \$12,089.35<br>\$12,089.35  |  |
| ABATEMENTS                       | \$2,455.67<br><b>\$2,455.67</b>   | ABATEMENTS                       | \$120,219.94<br>\$128,511.09<br>\$92,555.50<br>\$132,521.09   | ABATEMENTS                                  | \$35.00<br>\$1,868.50<br>\$9,320.87<br>\$11,143.99<br>\$22,368.36   | \$ 66,270.31<br>\$ 9,004.00<br>\$ 472.00   |
| REFUNDS<br>& ADJUSTMENTS         | \$12,498.36<br>\$2,605.01<br><b>\$15,103.37</b>   | REFUNDS<br>& ADJUSTMENTS         | \$120,219.94<br>\$135,310.96<br>\$118,785.73<br>\$87,140.28   | REFUNDS<br>& ADJUSTMENTS                    | -\$721.35<br>-\$22.65<br>\$1,673.30<br>\$7,643.15<br>\$1,560.50<br>\$4,370.82<br>\$5,704.78   |  |
| COMMITMENTS                      | \$907,921.13<br>\$907,921.13  | COMMITMENTS                      | \$12,602,650.65<br><b>\$12,602,650.65</b>   | COMMITMENTS                                 | \$72,934.24<br>\$174,361.19<br>\$696,504.19<br>\$943,799.62   | & EXCISE<br>AFTER ABATED   |
| OUTSTANDING<br>07/01/07          | \$407.88<br>\$364.16<br>\$2,549.39<br>\$4,855.63<br>-\$5,516.64<br>\$0.00<br>\$2,660.42         | TAXES: OUTSTANDING 07/01/07      | \$6,205.79<br>\$2,390.69<br>\$14,390.51<br>\$301,819.90<br>-\$3,570.52  | CLE EXCISE: OUTSTANDING 07/01/07            | \$4,235.61<br>\$4,278.62<br>\$6,120.27<br>\$19,035.43<br>\$37,346.96<br>\$67,628.94<br>\$0.00<br>\$138,445.83   | ALL OTHER RECEIPTS: INTEREST & CHARGES ON TAXES & EXCISE MUNICIPAL LIEN CERTIFICATES PRIOR YEARS TAXES COLLECTED AFTER ABATED CHARGE FOR BILL COPIES |
| YEAR                             | 2001<br>2004<br>2005<br>2006<br>2007<br>2008<br><b>TOTAL</b>                                    | REAL ESTATE TAXES: YEAR OUTS' 07 | 2003<br>2004<br>2005<br>2006<br>2007<br>2008<br><b>TOTAL</b>  | MOTOR VEHICLE EXCISE  YEAR OUTSTAN 07/01    | 2002<br>2003<br>2004<br>2005<br>2006<br>2007<br>2008<br><b>TOTAL</b>  | ALL OTHER RECEIPTS: INTEREST & CHARGES MUNICIPAL LIEN CERTII PRIOR YEARS TAXES C CHARGE FOR BILL COF   |



## **Avon Fire Department**

## 150 Main Street Avon, MA 02322



The annual report of the Fire Department for the year ending December 31, 2008 is hereby submitted to the Honorable Board of Selectmen:

The Avon Fire Department continues to deliver excellent emergency service to the residents and businesses in town through dedicated and highly trained members. The department currently has 25 members; 8 are full-time Firefighter /EMT's, 16 Call Firefighters, and the Chief.

The Fire Department responded to 1511 incidents in 2008. The Department handled 887 medical emergency calls, which constituted 59% of the total, and fire and assistance calls were 624 or 41%.

The department's ambulance license is currently issued with a waiver, which allows us to operate with fewer paramedics than the current state standards require. The department must continue to work toward meeting the state standard of two paramedics on each call.

The Fire and Police Department building, as reported in the past, continues to be an issue. Space for administrative, storage, training, appropriate bunk-room, medical supplies, and apparatus are extremely inadequate. The replacement of the Public Safety building should be a priority and planned for in the near future. It should be designed to meet the needs of both fire and police agencies for many years to come. The Building Committee has been very helpful in our efforts to realize this goal.

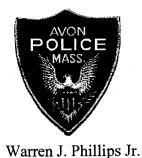
The department takes firefighter safety very seriously and our training program is key to making sure our personnel are properly trained. During the year the department conducted over 40 inhouse training classes totaling 125 hours per person, with approximately 3500 firefighter/hours of total training for the year.

The department must continue with its program of replacing old and unsafe equipment. Engine 1 and Combination 1 (brush truck) are both in need of replacement. Engine 1 is a 1981 Mack with an open cab and numerous leaks. Combination 1 is a 1973 International; replacing it has been discussed for the last decade. Both of these trucks are well beyond their expected life. The safety of our personnel depends on safe equipment, and having good dependable equipment allows our firefighters to do their job effectively and efficiently.

As Fire Chief, I am proud of each of the members—they do an excellent job of delivering service to the community. The department thanks all of its members for their time and their service to the town.

Respectfully submitted,

Robert Spurr Chief of Department



## **Town Of Avon**

## Police Department

150 Main Street, Avon, MA 02322 Telephone 508 583-6677 Fax 508 587-8727



David G. Martineau Deputy chief of Police

Chief of Police

The Annual Report for the Avon Police Department, for the year ending December 31, 2008, is hereby submitted to the Honorable Board of Selectmen:

The Avon Police Department once again received a Community Policing Grant. However, due to economic hardships, the grant was cut by 23.8% to \$30,494. The grant will be utilized to fund as many police sponsored community and holiday events as possible, as well as annual officer training and membership fees. We are also looking into replacing one of the motorcycles. These expenses will use up the grant we received for fiscal 09.

The Police Department has applied for a State Public Safety Answering Point and Regional Emergency Communication Center Support and Incentive Grant, in the amount of \$9,451. If we receive this funding, it will be used to support the Enhanced 911 System.

The Avon Police Department now utilizes SWISS (Statewide Information Sharing System). This program is being implemented by CJIS (Criminal Justice Information System). At the present time, approximately thirty-six cities and towns contribute information, with another one hundred forty-seven communities agreeing to contribute in the future. There are currently five hundred thousand records in the system and it continues to grow. This will enable departments utilizing the SWISS system to share information on criminal activity that would otherwise not be readily available.

We have two recruits graduating in February, 2009 from the MBTA Police Academy in Quincy. They will start as full-time officers on the Police Department immediately following their graduation.

Because of the current economy, larceny and similar crimes have a tendency to rise. The department relies heavily on community input and we appreciate any calls regarding such activity. In this past year alone, a number of cases were resolved thanks to community involvement.

I would like to once again commend my officers and dispatchers for their hard work. It's through their diligent work and excellent effort that Avon has remained a safe town for its residents.

Respectfully Submitted,

Warren Phillips Chief of Police

### AVON EMERGENCY MANAGEMENT TOWN REPORT

Avon Emergency Management Agency is the Town's coordinating agency when our local resources (Police, Fire, and Public Works) have been overwhelmed. This coordination can be from an extensive incident such as a hurricane, or a pandemic. The emergency may involve a declaration from the State and/or Federal Government to manage emergency services and funding.

A Presidential Declaration can open up funds that reimburse for equipment expense and labor costs that city and towns incur. A Public Assistance declaration did occur in 2008 for Massachusetts, due to the severe ice storm in the western part of the State. Individual assistance helped homeowners who were reimbursed when extensive flooding occurred in Avon a few years ago.

Communication during an emergency is vital. Avon Emergency Management Agency has the ability to communicate electronically with the Massachusetts Emergency Management Agency with Web EOC (Emergency Operations Center). The web format includes our status, our request for help, the status of resources to arrive, and information on the status of area towns. This can be vitally important information.

With the help of the Police and Fire Department, training in the Incident Command System and creation of emergency management policy brought the Town into NIMS (National Information Management System) compliance. This compliance was required to be eligible for Federal funding.

The CEM (Comprehensive Emergency Management Plan) is an electronic plan on the WEB and can be accessed by Emergency Managers and Department Heads to update or refer to during an emergency.

Justin Cronin
Emergency Management Director

Carl Fischer
Deputy Emergency Management Director

### REPORT OF THE BOARD OF HEALTH

The Avon Board of Health is pleased to submit its report for the calendar year 2008.

In July, the Board said "Good bye' to Barry Perkins, Avon's Health Agent for the past eighteen (18) years. We all wish him well as he sails off into his retirement! The Board welcomed Jeanmarie Kent Joyce as the new Health Agent.

The Board of Health and staff administer the rules and regulations of the Commonwealth of Massachusetts and the Federal Government as set forth by the Massachusetts Department of Environmental Protection (DEP) in the areas of wastewater disposal, solid waste, recycling, noise, odor, and hazardous waste regulations; and the Department of Public Health (DPH) through its community sanitation program in the areas of food protection, lead abatement, camps, pools, housing, infectious waste, tanning, and infectious and contagious diseases; and the Food and Drug Administration (FDA) through the food protection program. This office responded to numerous complaints in a variety of areas—three (3) trash, one (1) aquifer protection/wetlands, two (2) noise, two (2) odor, five (5) overflowing septic, five (5) unsafe/unsanitary living conditions(housing), (1) nuisance, and two (2) unsafe site conditions. There were two (2) court cases which resulted in favorable findings for the Town.

#### Food

The Board of Health maintains an active food protection program. Federal Food Code requires that all food establishments be inspected at least every six (6) months. The Board of Health continues to emphasize the important concepts of safe food handling, good personal hygiene, site security and food labeling. The Agent responded to four (4) emergencies in food establishments this year—1 potential food bourn illness, 2 trash/unsanitary conditions and in October—a large food warehouse fire at Versa Cold on Murphy Drive. The Board approved one (1) new food establishment.

### Septic

The number of homes transferring ownership has remained steady during the year. The number of new construction has sharply decreased this year. The result is that there have been fewer septic system inspections and repairs than in recent years. Each time a home or business is transferred or upgraded, the septic system serving that building is inspected. Any septic systems that fail to meet the inspection criteria are required to be upgraded or repaired within two (2) years of the inspection. The Board of Health monitors on a monthly basis three (3) groundwater discharge permits for systems over 10,000 gallons per day, two (2) alternative treatment systems and two (2) non-industrial holding tanks. The continuous improvements of the septic systems serve to guarantee that Avon and Brockton have a protected, safe and reliable aquifer. Avon residents rely on the ground water for both the public drinking water supply and for individual private drinking water supply.

### Solid Waste and Recyclables

The Town continues to be successful with its current curbside Waste Disposal program with Howland Disposal Services. There is weekly trash pick-up, biweekly recyclable pick-up and six (6) times per year bulk pick-up. Changes in solid waste regulations by the Department of Environmental Protection (DEP) now allow all recyclables to be co-mingled and it is no longer required to separate the types of recyclables. The town is still reimbursed for recyclables although the value of the recycled material fluctuated with changes in the recycle market. The Board of Health would like to thank all the residents for their participation in the Recycling Program. It is only through your efforts that we can continue to increase the volume of material being reused and decrease the amount and resulting cost of solid waste that is being sent to the Waste to Energy facility for burning. A Hazardous Waste Day was held with Randolph the first Saturday in October. The Board also maintains a seasonal compost site for residential use on Wales Avenue.

#### Disease

The Board is also responsible for the investigation and control of infectious and contagious diseases in humans, animals and insects. Our office provides vaccine to the medical practices in Avon and partners with a local health care provider to offer adult immunizations clinics for flu and pneumonia. The Flu Clinic costs are supported by reimbursements from private individual insurance and Medicare claims. 248 flu and pneumonia shots were administered through the clinics this year. The Board of Health continues to sponsor a monthly blood pressure clinic, flu clinic services to homebound elders and follow-ups to reports of infectious or contagious diseases. Margaret Mennino and Florence Stetson provide these local services for the Board. Remember that good diet, exercise and personal hygiene, such as frequent hand washing, are the most important ways to maintain your personal good health.

We also partner with local pet retailers to provide Rabies Clinic for cats and dogs in the spring. We work closely with the Animal Control Officer—Michael Pylypink—to monitor the health of domestic animals, livestock and wildlife.

Norfolk County Mosquito Control has an active program to control for mosquitoes in the Town of Avon. Larvaciding is done in the late winter and early spring. Aerial spraying (fogging) is done in the summer and early fall. These insects are known carriers of Eastern Equine Encephalitis and West Nile Virus. Positive insect samples for West Nile Virus in adjacent towns in September resulted in the Board issuing an alert and precautions to the schools and the public.

### **Emergency Preparedness**

The Board is actively involved in Emergency Preparedness plans for the Town and receives money from a grant from the Department of Public Health (DPH) to upgrade or purchase new equipment to improve communication with our partners at the local, state and federal level. A town-wide emergency plan is in development. This plan provides contacts, assessments and procedures to be used in case of an infectious or contagious disease incident. A key component of the plan is the creation and operation of an Emergency Dispensing site. The Avon Board of Health has partnered with the Holbrook Board of Health to set up a joint site.

Community volunteers to staff and assist at the site are being recruited and trained through the Medical Reserve Corp (MRC), another joint effort by the Avon, Holbrook, Randolph and Stoughton Boards of Health.

The Board of Health section of the Town of Avon's website has been upgraded. Current information concerning upcoming clinics, training, events and programs, recent food recalls, current fee schedules, applications forms, procedures, agendas and minutes are all available at this site.

The Board of Health would like to thank the other Town departments for their continued cooperation throughout the year.

| SANITARY ENGINEERING                    |    |            |
|---|----|------------|
| Disposal works repair permits           | 17 | \$ 850.00  |
| Disposal works new construction permits | 5  | \$ 650.00  |
| Percolation tests (new const.)          | 5  | \$ 950.00  |
| (repair)                                | 29 | \$1450.00  |
| LICENSES                                |    |            |
| Septic installer                        | 20 | \$ 3000.00 |
| Septic or trash hauler                  | 23 | \$ 2300.00 |
| FOOD                                    |    |            |
| Food Licenses                           | 44 | \$ 4670.00 |
| Milk & cream                            | 14 | \$ 70.00   |
| TOBACCO                                 |    |            |
| Licenses                                | 10 | \$ 300.00  |

Respectfully submitted,

Gerald E. Picardi - Chairman Jackson Macomber - Clerk Ralph Jensen - Member



# The Commonwealth of Massachusetts The State Reclamation & Mosquito Control Board



## Norfolk County Mosquito Control Project

Commissioners

Robin L. Chapell Norman P. Jacques

Maureen P. MacEachern Linda R. Shea

Richard J. Pollack, PhD

61 Endicott St, Bldg #34 Norwood, MA 02062 (781) 762-3681 Fax (781) 769-6436 www.massnrc.org/ncmcp Director

John J. Smith

Assistant Director

David A. Lawson

### Town of Avon

### 2008 REPORT OF THE NORFOLK COUNTY MOSQUITO CONTROL PROJECT

The operational program of the Project integrates all proven technologies into an Integrated Pest Management (IPM) system of mosquito control and vector management that is rational, environmentally sensitive and cost effective.

Surveillance: Surveys, inspections, and monitoring in support of our program include GIS mapping of breeding areas, larval and adult collections, and fieldwork evaluations leading to better water management. West Nile virus and Eastern Equine Encephalitis have been active in Norfolk County over the past several years which has resulted in an expansion of the surveillance program in collaboration with the Massachusetts Department of Public Health (MDPH), State Laboratory Institute. MDPH has requested that the Norfolk County Mosquito Control Project expand mosquito surveillance across the county for the purpose of detecting viruses in collected mosquitoes as an early warning system for the residents of the county. Considerable manpower has been reallocated to these efforts, which is not reflected in this report.

All mosquito eggs need water to hatch and to sustain larval growth.

Water Management Activities: An important component of our IPM approach is the management of shallow, standing, stagnant water, and the maintenance of existing flow systems which if neglected can contribute to mosquito breeding. Site visits, pre and post monitoring, photographic documentation, survey measurements, flagging, accessing assessors information, maintenance of paperwork and electronic forms, communication with and/or meeting on site with residents, town/state/federal officials and maintaining regulatory compliance are all important aspects of this program. In addition to normal drainage system maintenance, Project personnel advise residents on removal of water holding artificial containers on their property for the purpose of eliminating potential West Nile virus mosquito breeding habitat.

Drainage ditches checked/cleaned

1,500 feet

Culverts checked /cleaned

13 culverts

Larval Control: Treatment of mosquito larvae during aquatic development is the next most effective control effort. These applications were conducted after devoting many man hours to collecting larval data which is used for targeting purposes as well as for determining efficacy of these applications. The products used during these applications were Bti (Bacillus thuringiensis israelensis) and Methoprene.

Aerial larvicide applications

157 acres

Larval control - briquette & granular applications by hand

1.6 acres

Rain Basin treatments – briquettes by hand (West Nile virus control)

477 basins

Adult Control: The suppression of flying adult mosquitoes becomes necessary when they are numerous, annoying, and/or threaten public health. These applications are conducted based on residential complaints as well as by analyzing adult mosquito population data collected from light traps. Additional applications may have occurred following identification of mosquito born viruses such as West Nile virus and Eastern Equine Encephalitis. The product used during these applications was Sumithrin.

Adult control aerosol applications from trucks

766 acres

Respectfully submitted,

John J. Smith, Director

140

### REPORT OF THE PLANNING BOARD

To the Honorable Board of Selectmen:

The Avon Planning Board submits the following annual report for the year 2008:

The Avon Planning Board conducted numerous meetings with Town Boards, Committees, and Departments throughout the year.

Public Hearings were held concerning the following:

- 69 Memorial Drive, 675 Bodwell Street, 20-24 Memorial Drive
- 100 Wales Ave, 40 Ledin Ave

### **Building Permits:**

- Anisa Lane
- Crescent Ridge

### Certificate of Action:

- 41 Ledin Ave
- 100 Wales Ave

Continued discussion with OCPC to review and rewrite Zoning By-Laws. The Planning Board wishes to thank our secretary, Laura Coots, for her efficiency and dedication to the Board.

In conclusion, the members of the Planning Board are committed to the following:

Encourage the most appropriate use of land throughout the town, including consideration of the recommendations of the Master Plan adopted by the Planning Board.

We are committed to conserve the value of lands and buildings, including the conservation of natural resources and prevention of blight and pollution of the environment.

Respectfully submitted,

Charles Comeau, Chairman Robert Pillarella, Vice-Chairman Dolores Daigle, Clerk Matthew Curley, Associate Charles Marinelli, Associate

### REPORT OF THE OLD COLONY PLANNING COUNCIL

To the Honorable Board of Selectmen and the Citizens of the Town of Avon:

As your representatives to the Old Colony Planning Council (OCPC), we are pleased to present this report on behalf of the Council for 2008.

The Old Colony Planning Council was established in 1967 by state statute and is authorized to prepare plans for the physical, social and economic development of the fifteen-member community region. OCPC is designated as: an Economic Development District by the U.S. Department of Commerce for the coordination of regional economic development activities; an Area Agency on Aging (AAA) by the Executive Office of Elder Affairs to plan, manage and coordinate elder services in a twenty-three community service area; and, the Metropolitan Planning Organization (MPO) to plan and program transportation and transit improvements for the region.

In addition to the above-designated responsibilities, the Council is also involved in a wide variety of area-wide and inter-municipal events as they pertain to the development of the Planning District. The Council also assists its member municipalities with technical planning, grant application preparation and current local and regional trends socioeconomic information.

During the past year, the Council completed work on the Bridgewater, Easton, Plympton and West Bridgewater Open Space and Recreation Plans; the Council also completed work on the Area Agency on Aging (AAA) 2008 Elderly Needs Plan Update; the Old Colony 2008 Comprehensive Economic Development Strategy (CEDS); the FFY 2008-2011 Transportation Improvement Program (TIP); the Plympton GIS parcel mapping; the Route 27 Corridor Study in Stoughton, Brockton and Whitman; Safety Audits for Route 24, Thatcher Street in Brockton/East Bridgewater and Landing Road in Kingston; The Bourne Road Corridor Study in Plymouth; the OCPC 2008 DataBook; The Annual Regional Traffic Volume Report; the BAT - FY 2008 Ridership Analysis, Old Colony Human Service Coordination Plan Update, System Time Study and Route 2A Study; and numerous Intersection/Technical Studies. This past year, the Council also provided technical assistance to member communities on expedited permitting; conducted traffic counts at approximately 225 locations throughout the region; and continued participation in the New Bedford/Fall River Commuter Rail Taskforce. OCPC is also working with the Massachusetts Department of Environment Protection (DEP), the towns of Abington, Avon, Bridgewater, East Bridgewater, Easton, West Bridgewater Whitman and the City of Brockton on the Upper Taunton Basin Regional Wastewater Evaluation Study which the Council initiated. OCPC also administered the Septic Loan Program for the towns of Hanson, Pembroke and Kingston. The Area Agency on Aging provided approximately 121,000 vehicle miles of volunteer Transportation; 2,000 hours of legal services; and approximately 520,000 meals to the seniors. The OCPC Ombudsman Staff and Volunteers made 1,576 visits to nursing homes, provided 292 consultations to individuals and 128 to nursing homes.

Each member community of the Council is represented by one delegate and one alternate member. The Council members establish policy, develop the work program, and employ and oversee the activities of the professional staff. The Council meets on the last Wednesday of each month at 7:30 PM in the OCPC offices located at 70 School Street, Brockton, MA. In 2008, the Council elected Jeanmarie Kent Joyce of Easton as Council President; Robert G. Moran, Jr., of Brockton as Council Treasurer; and, Lee Hartmann of Plymouth as Council Secretary. Pasquale Ciaramella serves as Executive Director of the Council.

The Council gratefully acknowledges the generous support and cooperation of its member communities and the participation and involvement of the many individuals who participate as members of committees. Special thanks are extended to Joint Transportation Committee Chair Noreen O'Toole; Comprehensive Economic Development Committee Chair Mary Waldron; and, the Area Agency on Aging Advisory Committee Chair James Taylor for their dedication, commitment and leadership during the year. The Council also recognizes the work of local boards and commissions and the government agencies, public and private institutions and individuals who assisted the Council in its efforts.

Respectfully submitted, Frank Staffier, Delegate Charles Marinelli, Alternate Matthew Striggles, Delegate At-Large

### REPORT OF THE ZONING BOARD OF APPEALS

To the Honorable Board of Selectmen, Voters, Residents and Taxpayers of the Town of Avon:

The Town of Avon Zoning Board of Appeals submits this report to the Town of Avon for the year ending December 31, 2008.

The composition of the Town of Avon Zoning Board of Appeals consists of five members and two associate members. All members are appointed by the Avon Board of Selectmen as provided in Section 12 of Chapter 40A of the General Laws. The five-member board consists of representatives from the Avon Planning Board, Avon Board of Health and Avon Fire Department with two members at large (Section 12-8, Paragraph C of the Avon Zoning Bylaw as amended).

The Town of Avon Board of Appeals hears and acts on applications for special permits and variances which are exceptions to the Town of Avon Zoning Bylaws to allow the applicant to make use of his land, erect and maintain buildings or other structures as provided in the Table for Use Regulations in said bylaw and terms of the applicable portions of the Town of Avon Zoning Bylaws, always adhering the provisions of the law (Chapter 40A, G.L.).

For the benefit of the Town of Avon, petitioner(s)/applicants wishing to appeal mandates of the current Zoning Bylaws, and taxpayers the Board continues its **Procedures for Applicant(s)/Petitioner(s), as Implemented January 1, 2001\*\***. A definitive revision to the Procedures was enacted on August 6, 2007:

- Application with Town Clerk, including denial notice by the Zoning Officer (Building Inspector).
- 2. Application Fee of \$200.00 submitted to the Town Clerk at the time of application along with:
  - a. Plan provided by a Commonwealth of Massachusetts Registered Land Surveyor of the property in question; showing clearly any existing conditions and dimensions, along with the requested structure changes, use changes, and or dimension changes. Three (3) copies of said plan required.
  - b. All architectural drawings or sketches that show existing conditions, as well as proposed conditions/addition(s) and change(s).
- 3. Application will be forwarded to the Board of Appeals Secretary who will render an advertisement (Notice of Public Hearing) suitable for publication. The secretary will provide the advertisement to a suitable publisher for publication, two (2) times, in consecutive weeks, with the first publication at least 14 days prior to the Public Hearing and present the tear sheet, the evening of the Public Hearing. The expense incurred through the publications will be covered by the Application Fee.
- 4. <u>By mail</u>, the applicant will receive the certified copy of the abutters to the petitioned property from the Board Secretary, as provided by the Board of Assessors' Clerk.
- 5. By mail, the applicant will be provided a Notice of Public Hearing from the Board Secretary which will be duplicated by the applicant and the applicant will prepare envelopes addressed to each abutter, and the Towns of Holbrook, Stoughton, Randolph and City of Brockton Planning Boards, containing the duplicated Notice of Public Hearing. A list of abutters to the petitioned property will be provided to the applicant, as certified by the Town of Avon Board of Assessors. A copy of the Notice will also be contained within each of the unsealed envelopes to the abutters and First Class Postage Stamp) is to be affixed to each envelope WITH THE RETURN ADDRESS PROVIDED ON THE ENVELOPES, AS FOLLOWS: "Town of Avon, Board of Appeals, Buckley Center, Avon, MA 02322-1496. After the applicant has prepared this mailing, the mailing will be returned to the Board

**Secretary, without sealing the envelopes to the front desk at the Avon Town Hall**. The expense for this mailing to all abutters and abutting Town/City Planning Boards, of the petitioned property will be the responsibility of the applicant.

- 6. The <u>Board Secretary</u> will notify all <u>Town of Avon Boards and Commissions</u> of the applicant's Public Hearing, as well as request the Town Clerk post of the Notice of Public Hearing on the Official Town of Avon Bulletin Board.
- 7. The applicant will provide a type written, or neatly **hand printed**, explanation of all Special Permit and, or, Variance requests that will come before the Board.
- 8. The applicant will provide any other forms of documentation and or data that will assist the Board of Appeals in its determination for granting approval of said requested Special Permits; and, or Variances.

If the applicant(s) requires further information or have any questions pertaining to these procedures as described, the Clerk of the Board of Appeals, may be contacted through the Town Hall front desk. Revised- 8/6/2007\*\*

(Board of Appeals Approval: December 18, 2000 / Filing with Town Clerk V. Jean Kopke).

The Board of Appeals is fully staffed and conducts its regular business meetings on the first Monday of each month at 7:30 p.m. As needed, the first Monday of the month will also ordinarily be the evening that Public Hearings are heard.

During the course of 2008 the Board was presented 20 cases for its review. A quorum was always met. The Board looks forward to using the town website to publish future approved minutes.

The Board of Appeals deliberates on all matters that come before it, striving to keep The Town of Avon the special place it is to reside and operate a successful business. The Town of Avon Community continues to be one of the best-kept secrets on the South Shore and is a municipality that is run by caring and competent employees and officials. The Town of Avon is a safe and affordable place to bring up a family. The majority of the cases heard by the Board this year involved homeowners wishing to improve and expand their residences.

In closing, this Board wishes to thank the Board of Selectmen, Zoning Enforcer/Building Inspector Robert Borden, Town Clerk and Treasurer V. Jean Kopke, Town Administrator Michael McCue and clerical staff for the support they continue to provide our Board. Our sincere gratitude is also extended to the members of our community for the confidence they place in the Zoning Board of Appeals to deliberate on projects submitted for its review. All approved projects promised to enhance, blend and improve our Town.

Respectfully submitted,

Peter V. Crone, Chairman
Charles P. Comeau, Member (Planning Board)
James J. Donovan, Member
Kevin J. Foster, Member (Fire Department)
Gerald E. Picardi, Acting Clerk (Board of Health)
Robert F. Brady, Jr., Alternate Member
Edward R. Mekjian, Alternate Member

## REPORT OF THE BOARD OF WATER COMMISSIONERS

To the Honorable Board of Selectmen and the Residents of the Town of Avon:

The Board of Water Commissioners is pleased to submit our annual report. The past several years have been very active with regards to capital projects, and we are nearing the completion of our most important project, the Water Filtration Plant.

We have worked very diligently over the past few years to seek funding and construct major improvements to the water distribution system. These improvements, when completed, will have a positive impact on the everyday lives of our residents.

With these new facilities, we are in the enviable position of being able to supply ourselves with all of the water needed for our current demands and our existing way of life.

There will be drastic improvements to water quality due to the new Water Filtration Plant, and by the replacement of a significant amount of old unlined 6" cast iron mains that are clogged with mineral deposits. In addition, the Central Street Tank will be cleaned, repaired, and re-painted with new high performance epoxy system.

Upon final completion of the Water Filtration Plant, we anticipate having an open house for all of the residents who are interested in touring the facility.

We appreciate all of the support that we have received from the various Town boards, committees, employees, and residents over the past year. We would like to thank our Water Superintendent and his entire staff for their hard work over the past year.

Respectfully submitted,

Avon Board of Water Commissioners

Eugene F. Guilbault, Chair

Peter C. Marinelli, Clerk

Charles H. Linfield, Associate

# REPORT OF THE WATER SUPERINTENDENT & COLLECTOR OF WATER RATES

To the Honorable Board of Selectmen and Residents of the Town of Avon:

As your Water Superintendent, I am pleased to submit my annual report. This year I am pleased to inform you of our operational goals and accomplishments.

### **Capital Improvements**

The Water Filtration Plant and Capacity Upgrade project is under full construction, and we are nearing completion of the project. As of the end of December 2008, the following project tasks have been accomplished:

### Capacity Upgrade/Pump Station

The new pump station, Well Field No. 3, is complete and fully operational. This project was started in March of 2008, and completed in October of 2008. This new pump station gives us an additional 175 gallons per minute pumping capacity. It also provides us with system redundancy in the event of a failure or operational problem with Trout Brook Pump Station which is our largest single source of supply. Both of these facilities now have emergency power from a single generator that is capable of running all of the stations simultaneously.

### Water Filtration Plant

The construction began on the new water filtration plant in July 2008. This plant will remove iron and manganese from all of the municipal wells with the exception of Porter Well. Porter Well does not have iron and manganese levels that require filtration. In addition, the new filtration plant will have a carbon filtration system that will remove the low levels of MTBE's from the ground water.

As of the end of December 2008, all underground utility work has been completed, including new water mains, underground electrical lines, drainage, and site grading. The concrete footings, concrete foundation and knee walls are completed, which will allow the construction of the steel building to begin in January of 2009.

National Grid has replaced all of the major electrical feeds with new electric lines, transformers, and a new higher pole. All of the old electric lines and poles have been removed. The Water Filtration plant has been designed to run at a higher voltage than our other facilities. By running the facility at a higher voltage, it will require less amperage, and this will result in lower electrical costs.

Verizon has installed all new telephone lines into all of the facilities. The new natural gas lines will be installed in the spring.

The facility is scheduled to be completed in the late summer/early fall of 2009.

### **Central Street Standpipe Project**

The Central Street standpipe project is scheduled for spring of 2009. This project involves re-welding seams that show signs of corrosion, sandblasting the interior and exterior tank walls, cleaning the tank, and repainting the tank with new epoxy coatings. The actual start date is weather dependent, but it is required that all of the tank work must be completed by June 30, 2009.

The weather will also play an important role in determining what type of water restrictions are imposed in order to maintain the water supply while the tank is offline.

### Water Main Replacement Project

A water main replacement project was funded at Town Meeting and it will involve the replacement of water mains, hydrants, services and main valves on the following streets:

East High Street
East Spring Street
Glendon Street
Robbins Street

This project is scheduled to start in April of 2009. The project is expected to take 180 days to complete.

### **Operations**

The Water Department continued its water meter replacement program. The Water Department replaced 156 water meters in 2008.

The Water Department replaced 9 fire hydrants this year. Hydrants were painted and repaired at various locations throughout the town. Hydrant flags were installed before the winter months to assist in location of hydrants in areas where large snow banks accumulate.

The Water Department repaired 2 service line leaks this year.

Extensive hydrant flushing was performed in the spring and again in the fall. We also performed neighborhood spot flushing in several locations throughout the town.

I would like to commend all of our residents for their water conservation efforts when the Phase I water ban signs were posted. These conservation efforts paid off, as I did not have to implement a total ban on all outside water use.

### Regulatory

The regulatory side of operations turned into a battleground this year, as several water suppliers and trade organizations entered into litigation against the MassDEP.

There are two types of regulatory processes in which water suppliers operate their wells, Registered and/or Permitted.

Registrations were given to municipalities that had operating municipal wells prior to the implementation of legislation that required that all new wells be permitted.

Under the registration process, wells are "grandfathered" with regard to existing capacity and flow rates, and there were no new operating restrictions.

The permit process requires wells to be operated under strict controls with regards to flow, water conservation, per capita usage, and includes the ability of the DEP to reduce or increase the permitted flow at any time.

The court battle began when the DEP began adding restrictions to registered wells. The water suppliers and the trade organizations argued that Mass General Law did not allow for the DEP to place any new restrictions on registered wells. The court decided in the favor of the water suppliers, and the DEP was forced to rescind all restrictions issued to registered wells. The DEP has since vowed to appeal the decision.

Avon has two permitted wells, Trout Brook Well Field and the new Well Field No. 3. All of our other wells are registered. I am currently reviewing our water management permit for operational changes that would be allowed under this ruling.

### **Financial**

We continue to provide the best services we can while staying within the constraints of the operational budget. The cost of water treatment chemicals, primarily Potassium Hydroxide, increased dramatically over the past year due to the limitations of suppliers. During the past year there was only one chemical plant producing this chemical for the entire country. The other chemical plant that manufactures this product is undergoing reconstruction of its facility, and should be operational again in late summer of 2009.

The Water Department was part of a class action law suit that won an MTBE contamination settlement with the major oil companies. The Water Department received a settlement of \$5,407,411.78 due to MTBE contamination of our public wells. This settlement was the largest in the Commonwealth of Massachusetts. There are also supplemental settlements with smaller oil companies that are currently under negotiation.

An additional component of the settlement is the requirement that the oil companies pay for any treatment costs to wells that may become contaminated by MTBE in the future.

### Consumer Confidence Report

The consumer confidence report was published in June of 2008 for the calendar year 2007. This report is mandated by the EPA and contains information on water quality data relative to our community. This report is available on our new web page.

### Oil Recycling Center

The oil and oil filter recovery center is located at George's Garage on East Spring Street. This recovery center is open to all Avon residents free of charge. Residents can bring in used motor oil and filters to the center. No motor oil contaminated with antifreeze, brake fluid, or other chemicals will be accepted. Please help us keep your drinking water safe, and use this community resource.

### Web Site

The Water Department Web page on the Town web site is being updated with information on the progress of capital projects and includes operational updates such as dates of hydrant flushing and water bill information. We will strive to continue to add additional content over time.

### **Pumping Statistics**

The water pumping trend increased slightly from last year. This increase was caused by the hot and dry conditions we experienced in early spring and summer.

| Year | Total Per Year | <b>Average Daily Consumption</b> |
|------|----------------|----------------------------------|
| 2006 | 143,452,705    | 393,021                          |
| 2007 | 161,296,455    | 441,908                          |
| 2008 | 162,452,607    | 445,076                          |
|      |                |                                  |

| <u> 2008 Well Pu</u> | mping Statistics  |
|----------------------|-------------------|
| Well 1               | 67,017,325        |
| Well 3               | 10,719,750        |
| Well 4               | 0                 |
| Trout Brook          | 45,806,700        |
| Porter Well          | <u>38,908,426</u> |
| Total:               | 162,452,607       |
|                      |                   |

| 2008 Pumpi | ing Statistics by Month |
|------------|-------------------------|
| January    | 12,684,547              |
| February   | 10,823,389              |
| March      | 12,214,961              |
| April      | 13,958,886              |
| May        | 13,978,922              |
| June       | 15,224,577              |
| July       | 15,446,502              |
| August     | 13,845,054              |
| September  | 13,331,614              |
| October    | 14,334,382              |
| November   | 13,236,916              |
| December   | 13,372,857              |

# Collector Of Water Rates Statistics

July 1, 2007 to June 30, 2008

# Meter & Fixture Rates and Hydrant Rentals

|                    |                         | •                       |             |         |            |                         |                          |
|--------------------|-------------------------|-------------------------|-------------|---------|------------|-------------------------|--------------------------|
| Year               | Outstanding<br>7/1/2007 | Commitments Adjustments | Adjustments | Refunds | Abatements | Collections             | Outstanding<br>6/30/2008 |
| FY 05              | \$111.43                |                         |             |         | \$31.43    | \$80.00                 | \$0.00                   |
| FY 06              | \$2,303.20              |                         |             |         | \$311.00   | \$1,480.20              | \$512.00                 |
| FY 07              | \$19,595.72             |                         | \$427.00    | \$91.00 | \$553.00   | \$16,373.94             | \$3,186.78               |
| FY 08              |                         | \$393,720.70            | \$1,885.48  |         | \$2,911.01 | \$381,806.50            | ↔                        |
| Brockton W.T. FY07 | \$33.13                 |                         |             |         |            | \$33.13                 |                          |
| Brockton W.T. FY08 |                         | \$65.44                 |             |         |            | \$65.44                 |                          |
|                    | \$22,043.48             | .48 \$393,786.14        | \$2,312.48  | \$91.00 |            | \$3,806.44 \$399,839.21 | \$14,587.45              |

Arrearage Charges Ret. to General Fund: Returns to General Fund: Other Revenue Cell Antenna Revenue:

\$63,384.74 \$11,093.00 \$5,383.05

### Conclusion

I would like to thank all of the Town Boards, Committees, Departments, and the Town Hall staff for their assistance and support this year. Special thanks to the Board of Water Commissioners, Ann Parks, Raymond Campanile, Robert Bullock, Chris Mason, and Gregory McEntee.

Respectfully Submitted,

John F. Tetreault Water Superintendent

### AVON CONSERVATION COMMISSION REPORT

To the Honorable Board of Selectmen:

We, the members of the Avon Conservation Commission, submit our annual report for the year ending December 2008:

Conservation Commissions are the local environmental agencies in Massachusetts responsible for protecting the land, water and biological resources of their communities.

The duties and responsibilities of a Conservation Commission are spelled out in the Conservation Commission Act. The Conservation Commission is the official agency specifically charged with the protection of a community's natural resources. The Commission also advises other municipal officials and boards on conservation issues that relate to their areas of responsibility.

The Avon Conservation Commission continues to protect the wetlands and groundwater supply of the Town. The groundwater helps to replenish our wells which provide the town with a water supply. The Commission has worked with property owners and engineers over this past year on several projects.

The Conservation Commission continues to monitor the commercial and industrial areas for potential problems. Over the years, the Commission has been successful in investigating, assessing, and cleaning up potentially hazardous sites before they could become detrimental to our town.

Drainage has been an ongoing problem in our town and the Conservation Commission will continue to work with the selectmen and property owners to help alleviate drainage issues and maintain clean and clear drainage throughout the town.

In June 2008 the board lost an environmental and community advocate when Gene Guilbault resigned from the Avon Conservation Commission. A long time member of the Avon Conservation Commission, Gene had served as Chairman and Conservation Officer for decades. We thank Gene for his many years of service.

The Board of Selectmen has deferred appointing a Conservation Officer since July 2008 which has taken away conservation enforcement authority from the Conservation Commission and the Town of Avon.

The Conservation Commission has open positions and anyone interested in helping to protect the natural resources of Avon should submit a letter of interest to the Board of Selectmen.

The Conservation Commission would like to thank all town departments and the residents of Avon for their continued support, interest, and cooperation.

Respectfully submitted,

Warren B. Lane, Chairman Michael Lawler Scott Hulien Patrick Murphy

### REPORT OF THE HIGHWAY DEPARTMENT

To the Honorable Board of Selectmen:

### **Highway Maintenance:**

The Highway Department swept all streets and sidewalks in the spring, as well as patched throughout the year as needed. Unsurfaced streets and edges of roads were graveled and graded as needed. The brush along the streets and at various intersections was cut back and the grass was trimmed throughout the growing season. All of the lines were painted on the streets and the school zone panels along with the stop lines and the cross walks throughout the town. Signposts were painted or replaced as needed throughout the year. The guardrails were painted and replaced. All catch basins were cleaned, inspected, and repaired if needed. Pipes were snaked and cleaned out throughout the heavy rains we had this year. Various brooks and culverts were cleared of brush to keep the water moving as time allowed. Litter and debris was removed from the various streets and roadsides at different intervals of the year. Christmas trees were picked up at the end of the holiday season and were ground into chips and added to compost at the compost site. The department mowed and trimmed Moses Curtis Park and the cemeteries on East Main Street and Page Street. The square was cleaned weekly and we picked up the trash twice a week throughout the year. We continue to clean and maintain the compost site on Wales Ave. We also continue to maintain the Park & Recreation fields, playgrounds, and courts in addition to DeMarco Park, which is also maintained throughout the spring, summer, and fall. All Highway Department equipment continues to be repaired, serviced and painted by the department.

### **Snow Removal:**

All streets, sidewalks, school areas, Police and Fire station, Town Hall, and Library parking areas were kept plowed and sanded as needed. Snow removal was provided to Avon Square and sidewalks around schools, as well as Library and Town Hall. Sand barrels were placed and kept filled on various hills in the event sand was needed in an emergency. A winter parking ban from November 15<sup>th</sup> through April 15<sup>th</sup> continues to be in effect to aid the department in clearing the streets safely, quickly, and with less expense to the town.

### **New Equipment:**

The department took delivery on the new Holder tractor, which was approved at the Special Town Meeting in the fall of 2007. The Holder multi-purpose tractor has several attachments, which has made some work easier to accomplish. The tractor was in service for the spring to assist in the sweeping of the sidewalks and trimming brush along the side of the roadways. The Holder also has a V-Plow and a blower that is used when there are heavier amounts of snow. This tractor is in service in many other towns throughout the Commonwealth.

### The Department:

I would like to take this opportunity to thank all boards, departments and committees, for their assistance this past year. I would like to give special thanks to Mimi Rothstein, the Selectmen's secretary, and Michael McCue, the Town Administrator, for their support and assistance. I would like to thank Peter Marinelli for his continued support and work throughout the year.

On behalf of the department and myself, thank you for your support.

Respectfully Submitted,

Edward P. Sarni Highway Superintendent

### REPORT OF THE LIBRARY TRUSTEES

To the Honorable Selectmen and citizens of Avon:

We are proud to submit the report for the Avon Public Library for the year 2008.

### Library Highlights

The American Library Association states that when the economy is down, library use is up. This is evident here at the Library. Circulation increased by 9% during the last 6 months of 2008. Library staff checks out over 3200 items each month. More and more people visit the library not only to borrow books, videos, DVDs and audiobooks, but also to use the Internet to apply for jobs, or just spend some time reading magazines and newspapers or entertaining their children.

Our SIRSI operating system has a new look with the upgrade to *Navigator*. Patrons may now search for items in a new "word-cloud" format. It also allows them to view their record, place holds, search reference databases and visit the Virtual Catalog.

In the early fall, MEMA, FEMA and MBLC (MA Board of Library Commissioners) hosted its first Library Training. Almost 30 local Emergency Managers and Librarians were trained on the basics of the FEMA Individual Assistance program and the role that libraries will play in providing timely information to its residents in times of disaster. The Library Director attended this training with Avon's Emergency Planning Director, Justin Cronin.

The much needed deck reconstruction began in early November with new deck flooring. Expected completion of a new sliding door and bench seating is early in 2009.

### **Continuing Education**

Library staff continues to update their skills by attending workshops and conferences. Library Circulation Assistant Ann Fogg completed a six-part *Readers' Advisory* workshop at SEMLS. Karen Johnson attended *Planning for Results* as well as *Libraries Prosper with Passion, Purpose and Persuasion! Using the PLA Toolkit for Success.* Assistant Librarian, Kathy Connors, is a member of the <u>Serials Roundtable</u> as well as the <u>Circulation Services Committee</u>. Library Tech, Patricia Butler, is a member of the <u>Bibliographic Committee</u>. All committees meet once a month at various OCLN libraries. On March 23, the Library closed to the public for in-house training by OCLN staff on the new SIRSI JAVA upgrade.

### **Programming and Special Events**

Pre-School Story Hour began in April and continued throughout the summer.

Artwork by *artistes* of all ages adorned the Reading Room during the month of May. The "Janelle Art Studio" of Stoughton presented this annual event.

Late in May, students from the Butler School made their annual visit to the Library. Children were taken on a tour of the library and introduced to the new "Navigator" computer system. The Director and Library Staff would like to thank Mrs. Nicholson and Mrs. Swain for helping to make these visits a fun and educational event.

Thursday evenings in July and August children of all ages donned their PJ's for Pajama Story Time! Wednesdays hosted the ever-popular Arts and Crafts program.

The Massachusetts Regional Library Systems and the Massachusetts Board of Library Commissioners sponsored the 2008 Summer Reading Program. This year's theme was "Wild Reads at your Library." Twenty-eight young readers read for a total of 445 hours. Readers counted their hours by attaching fur, feathers and scales to cutouts of wild animals in the Children's room.

On August 20, Magician Jedlie the Clown entertained the readers with his magic and music and dancing.

"Avon's Favorite Artist," J. Marshall Dyke, displayed his artwork for his 26<sup>th</sup> annual art show, during the month of August.

Photographer Janet Landry-Borden presented her first photography exhibit during November.

December was a busy month. The first annual "Friends and Family" arts and crafts exhibit presented works of art by Trustees, staff and their families.

Back by popular demand, the "Food for Fines" program, encouraged patrons to pay their Avon fines with non-perishable food items. The Library presented 10 boxes of provisions to the Avon Food Bank at the Baptist Church.

Santa made his holiday visit on December 13. Wide-eyed children expressed their holiday wishes to Santa and each received an age-appropriate book and a candy cane. Children were treated to crafts and snacks all sponsored by The Friends of the Library.

### **Staff**

Michele Cunningham "retired" from the Library in the later part of August. Michele had been a Library employee for over 4 years and we all will miss her sparkling personality. Former Library Shelver, Thadeous Washington, replaced Michele as Part-time Circulation Assistant. Thadeous has been with the Library since 2004. He is a great asset to our Circulation Staff.

Carly Anderson replaced Thadeous as Library Shelver. We are happy to have Carly as part of our staff and are proud of her work.

The staff would like to take this time to thank the Library Trustees for their support and encouragement.

### Did You Know?

- The Library Trustees meet on the first Tuesday of every month at 7:00 p.m.
- The Library is open 6 days a week for a total of 42 hours.
- The Library has wireless internet connection.
- You can have reference questions answered 24 hours a day by visiting <a href="www.ocln.org">www.ocln.org</a> and clicking on Mass Answers-Chat with a Librarian at the lower left side of the site.
- Passes are available to The Sports Museum, located at "The Garden" in Boston and the New Bedford Whaling Museum.
- Monthly updates are posted on the <u>Library Calendar</u> at <u>www.avonpubliclibrary.org</u>.

### **Important Facts and websites**

The Library has 2,723 registered users of which 2,224 are Avon residents There are 45,322 items in the collection. Of those items, 39,761 are books. Yearly circulation reached over 35,000.

On-Line Book Club: http://tinyurl.com/bmhbfo

Auto Repair Reference Center: http://tinyurl.com/aqx147

Global Road Warrior: www.globalroadwarrior.com

See these and other important database links on the Library website at: www.avonpubliclibrary.org.

We wish to thank Webmaster Tom Geiss for his great job of updating and maintaining our site...sometimes on a daily basis.

In closing, we would like to remember former Trustee Robert Euscher who passed away in July of 2008. Bob was a great Patron and supporter of the Library. In his memory, his family requested that donations in Bob's name be made to the Library. We are very grateful for their thoughtfulness.

So the America I loved still exists, if not in the White House or the Supreme Court or the Senate or the House of Representatives or the media. The America I love still exists at the front desks of our public libraries.

- Kurt VONNEGUT [In These Times, 8/6/2004]

The Trustees wish to thank the Selectmen, Town Administrator, Finance Committee and the citizens of Avon for their continued support. Without this support, The Avon Public Library could not be the best small library on the South Shore.

Respectfully submitted,

Wilma Macdonald (Chairman) Charles Comeau (Vice-Chairman) Ellen Nagle (Secretary)

Avon Public Library Board of Trustees

### PARK & RECREATION COMMISSION

Honorable Selectmen and Residents of Avon:

We are happy to report that we had another successful and very busy year for the residents of Avon. The following is a list of all of our activities:

The Commission began planning their activities for 2008 with a very ambitious list of activities for all the residents of the town. Our first trip was to **Pat's Peak** in Henniker, New Hampshire on **February 9<sup>th</sup>** where we had a full bus of mostly teens who enjoyed a day/evening of skiing, snowboarding and tubing. Pat's Peak offers a pay one price program where rentals, lift tickets and tubing are included in the price. This makes the trip affordable to the youth of the town. A second ski trip to Pat's Peak in Henniker, New Hampshire on **March 8<sup>th</sup>** had to be cancelled due to inclement weather. The children were disappointed.

On February 24th a group traveled to **Providence Performing Arts Center** to see the show "The Wedding Singer." We have added theatre trips to our itineraries as these shows are affordable and enjoyed by the group. We are planning several new shows for 2009.

We had planned a trip to the **Boston Bruins** on February 24<sup>th</sup>. However, due to a lack of interest, this trip was cancelled.

On April 27<sup>th</sup> a group of adults left for four days and three nights at the Tropicana Hotel and Casino in **Atlantic City**. This is a very reasonable trip. This trip was repeated on October 26<sup>th</sup>. Every time this trip is run the bus is full, and we always have a waiting list. This is an enjoyable trip that is requested by the adults to be repeated.

On July 19<sup>th</sup>, we traveled to **Ogunquit**, **Maine** for a clambake at Foster's Clambake. The lobsters and clams were awesome! After our lunch we traveled to Stonewall Kitchen and then on to Nubble Lighthouse which included a stop at the ice cream stand before heading home.

On August 2<sup>nd</sup> we traveled to **Waterville Valley, New Hampshire**. We stayed at the Snowy Owl Inn. We were going to attend the Jazz & Chocolate festival; however there was a terrible rain storm and most of the travelers stayed at the Inn. In the evening we traveled to Hart's Turkey Farm for dinner. On Sunday, we were supposed to go on a boat ride. Due to inclement weather, we cancelled the boat ride and took the group to a movie theatre in Tilton New Hampshire. We enjoyed the movie "Mamma Mia" and had lunch. We stopped at the Dairy Queen and got everyone an ice cream sandwich before heading home. A good time was had by all!

On September 19th we took a group to **Niagara Falls and Toronto**. We toured Niagara Falls, rode on the Maid of the Mist and traveled to Toronto for the Red Sox vs. Blue Jays. The Red Sox won the game 3-1. The weather was perfect on this trip.

On October 4<sup>th</sup> we traveled to **New York City.** We stayed at the Crown Plaza in Paramus, New Jersey. We toured around New York City with stops at Canal Street, Katz's Deli on Houston Street (where Harry met Sally), the South St. Seaport and Times Square. We enjoyed the play "Chicago" which starred Tom Wopat (Dukes of Hazard star).

On October 9<sup>th</sup> we took a group of families to the Boston Garden for the all new **Barnum and Bailey's Circus.** We had awesome seats and some of the performers were right in front of us. Thanks to the generosity of the Miller Foundation, this trip was possible.

On October 18<sup>th</sup> we traveled to **APPLEFEST @WAUCHESETT MOUNTAIN**. The theme was October fest. We spent the day enjoying the crafts, German music and dancers. Included in this trip were lunch and a sky ride where we viewed the beautiful New England foliage.

On December 3<sup>rd</sup> we traveled to Mystic, Connecticut for the **Mystic Seaport Lantern tour.** We stopped in Old Mystic village for some shopping, and then off to downtown Mystic where some people had dinner at Mystic Pizza. After dinner, we headed to Mystic Seaport for the lantern tour. This trip was really enjoyed by everyone.

These trips are generally well attended and some have been requested to be repeated. However, due to the economy, there has been a decrease of travelers.

Sewing and quilting are held every Wednesday evening beginning at 7:00 p.m. at the Avon Civic Center. We would encourage anyone wishing to learn to sew or quilt to stop by and join us.

The tradition of supporting **Avon Youth Baseball**, **Softball**, **and Babe Ruth**, was continued again this year. Many permits were given out this year for baseball and softball teams for the field usage.

This year, we began construction of a cement storage shed at the Crowley Fields. Due to the vandalism in the past, we felt that the cement shed would be the best for the town. We also installed Mutt Mitt dispensers so that the dog owners could clean up after their dogs.

For the fourth year in a row, we continued supporting the youth of the town in the **Stoyak** (Stoughton Youth Athletic Comm.)Basketball program. **Aggie MacQuarrie** is our new liaison for the 2008 season. There are 75 children signed up for this program, which indicates that this is a needed program for the town. The games are played on Saturday beginning at 10:30 a.m. Teams are on a rotation at the Avon High School gym.

Ryan Gallagher was the **Summer Program** Director. Kevin Foster was the Assistant Director. They had some great ideas and did a wonderful job. Our staff this year consisted of: Kevin Foster, Ryan Gallagher, Sharon Lawler, Brian Moller, Emily Waldron, John Hardiman, Caitlin Murphy and Colleen Ryan. It was a very successful summer for staff and participants alike. The program this year was run at the Noonan Field and the Miller Tracy Playground. There were many field trips planned that were designed to appeal to many different age groups, and enjoyed by all. Our thanks go out to the Avon Police Department and the Carl Miller Fund, for funding opening day lunch festivities for all of the children.

In addition to our daily summer program, we ran a **Theatre Camp** three days a week, which took place after the daily activities at the playground. There were 22 children who signed up for the Theatre Camp. We are pleased that Constance Miller Clinton ran this program. Connie taught the children voice projection, movement and other aspects of acting. Sharon Lawler assisted Connie on a daily basis. Thank you Connie for keeping the Arts alive in Avon.

On December 14<sup>th</sup>, Christmas in Avon returned. Constance Miller Clinton directed the children in a Christmas play "Last Stop till Christmas." Once again, the commissioners made chocolate chip cookies and hot cocoa for those in attendance. Santa arrived after the play and all the children where able to visit with Santa and receive a small gift. In the spirit of community involvement for 2009, we would like to get together with the Avon Civic Association and other town groups to merge our Christmas celebrations.

In April, Barbara Littlefield was re-elected and Cornelius Hallisey was elected to the Park & Recreation Commission.

Many civic groups use the Civic Center weekly, including Little League, Soccer, Quilt guild and the Scouts. Occasionally, birthday parties are held there.

The **Highway Department** continues to work very hard taking care of the Bartlett Street tennis courts, the Butler, Crowley, and Noonan fields and all of our playgrounds. Thank you to the Highway Department for a job well done!

Thank you to the Avon School Department for allowing us to use their facilities for our Summer Program and Christmas in Avon.

"Thank you" to Carol Geary, our secretary & bookkeeper.

As always, we welcome any new ideas from our residents. We would like to encourage you to contact any member if you have an idea for a new program.

Respectfully submitted,

Sandra Anderson, Chairman Barbara Littlefield, Chairman Glenn Fernald, Member Kathy McDonald, Member Neil Hallisey, Member

### REPORT OF THE AVON HOUSING AUTHORITY

To the Honorable Board of Selectmen, Voters, and Citizens of Avon:

The Avon Housing Authority is pleased to submit its Thirty Sixth Annual Report to the Town of Avon for the year ending December 31, 2008.

The Authority holds regular monthly meetings on the second Wednesday of every month at 5:30 p.m. at the office at 1 Fellowship Circle. Office hours are Monday through Thursday 9:00 a.m. to 2:00 p.m. The office is closed on Friday. Tel. (508) 588-1847. Staff members of the Authority are:

Executive Director - Sherry L. Guilbault
Maintenance - Edmund L. Boggs

The Board Members currently serving the Authority are as follows:

Chairman - M. Janet Jensen
Vice Chairman - M. Josephine Holmes
Treasurer - Judy Laniewski
Assistant Treasurer - Sonya Mahoney

Clerk - Attorney Patrick Murphy

In the spring of 2008 the Avon Housing Authority hired a new Executive Director, Sherry Guilbault. The Avon Housing Authority administers 70 units of State-Aided Housing for the Elderly and Handicapped, (six of which are Handicapped Accessible), which are regulated by the Department of Housing and Community Development. In the year 2008 we had 18 vacancies.

Thanks to a grant received from the Department of Housing and Community Development, the Avon Housing Authority recently completed a long awaited and desperately needed paving project.

The Tenants Association has become The Fellowship Club. Their meetings are held on the second Thursday of every month at 7:00 p.m. in the Community Room at Fellowship Circle. The club provides a social organization for those who wish to participate in parties, bingo, card games, and get-togethers. The current officers of The Fellowship Club are:

Agatha Pals - President

Maureen Sullivan - Vice President

Gerry LaFleur - Treasurer

Kay LaFleur - Secretary

The Board of Selectmen has and continues to be extremely supportive and helpful. As always, we greatly appreciate the diligent efforts of the Police and Fire Departments. They provide valuable assistance and emergency services to the tenants and staff of

Fellowship Circle. Thank you for the ceaseless commitment to the health and well being of the tenants. We would like to extend a very special thank you to Edward Sarni and the Highway Department for helping us to maintain our roads and assisting us with particularly burdensome snowfalls.

### Respectfully submitted,

M. Janet Jensen, Chairman M. Josephine Homes, Vice Chairman Judy Laniewski, Treasurer – State Appointee Sonya Mahoney, Assistant Treasurer Attorney Patrick Murphy, Clerk Sherry Guilbault, Executive Director

### REPORT OF THE AVON CULTURAL COUNCIL

The Massachusetts Cultural Council was created in 1979. Currently some 351 cities and towns have local cultural councils working under their direction.

Appropriations from the State Legislature and the National Endowments for the Arts provide the funding in support of Arts, Humanities and Interpretive Science programs conducted in our communities.

Due to the current fiscal situation in Massachusetts, there is some uncertainty about the amount of state funding that will be available for each local cultural council. Our allocation is contingent on state budget cuts to be announced.

At the writing of this report no confirmation was available. The council members, under instructions from the Mass. Cultural Council, have submitted a summary of potential grantees as a place holder until our actual allocation can be confirmed.

By the time this report is due to be published, a follow up announcement will most likely have been made as to the actual Cultural Council appropriations.

The following applicants have been placed on that preliminary approval list:

Butler School – grades one (1), three (3), four (4) and five (5) Avon Middle School Avon Public Library Avon Council on Aging Avon Civic Association

The Avon Cultural Council is committed to providing opportunities for enriching experiences in our community.

Respectfully submitted,

Bettyann Klimas, Chairman Josephine Balboni Karen Collum Paul Chapman Ann Houhoulis Karen Johnson Norma Mercuri

### REPORT OF THE COUNCIL ON AGING

To the Honorable Board of Selectmen and Citizens of Avon:

The Council on Aging proudly marks its 40<sup>th</sup> year of serving the seniors of Avon and extends its warm appreciation to all the people over the years that have made our mission possible.

Health Programs at the COA include the annual Flu Clinic, which was well attended during the months of October, November, December and January, and the monthly blood pressure clinics.

Our volunteers continue to generously donate their labor of love and time with Meals on Wheels (home delivered meals), with serving, assisting and helping with clean-up with on-site congregate meals and special senior center events. We are very grateful for the many, many volunteer hours put in each and every year. The COA served approximately 73 meals this year with 70-80 participants weekly, eating at the congregate site; while the home delivered meal program topped over 1000 meals for this year, serving approximately 30 seniors and disabled individuals weekly.

The ongoing socialization programs of cards and bowling every week are enjoyed by the seniors. Special events that ran throughout the year include; dress-up luncheon days for Baseball day, Hawaiian Day, and Halloween, where many pictures were taken! Mr. Sal Trifero and his Thursday Morning band played for the seniors and their family members for the annual Christmas and St. Patrick's Day luncheon parties! The annual April Police Department roast beef dinner was a great success, with officers serving the seniors. A speaker followed with a discussion on "fraud." A special thank you to Police officer "Nancy" who visited the seniors throughout the year! Fourteen seniors attended a luncheon put on by District Attorney Bill Keating at Lombardo's, with guest speakers. Sixth graders from Butler school come every March to share lunch and socialize with the seniors. In June, a Volunteer Appreciation Dinner was held at Christo's with approximately 22 seniors enjoying the afternoon.

Many thanks to the COA staff for their hard work and dedication—George Berry, Wilma Macdonald, George McGovern and Donna McGuirk.

Programming taking place presently and for the future of the COA is as follows: Basic Computer Class; Financial Planning; Food Stamps and Fuel Assistance; Friendly Visitor/Companion Program; Intergenerational Programs; Legal Assistance; Senior Outreach; Tax Service and Rebate Programs; and TRIAD.

There are approximately 100 senior citizens over the age of 60 who reside in Avon. The COA is deeply committed to ensure that seniors and their family members receive the services, referrals, information and programs that they rightfully deserve. It is the "mission" of the COA to reach as many seniors as possible to help them lead productive,

independent lives and to assist them so they may remain in their homes for as long as possible.

The Council on Aging is a work in progress with special thanks given to the Board of Selectmen, Jean Kopke, Carla Mazgelis, Deb Morin and Town Administrator Michael McCue for their help and support throughout the year.

Respectfully submitted,

Anna Friedmann, Chairperson Helen Enright, Vice-Chairperson Paul Heffernan Margaret Kelly Dorothy Tolson Carol Anderson Sonny Mercuri

Barbara B. Brenton, Director

THE COMMUNITY ACTION AGENCY OF GREATER BROCKTON AND ATTLEBORO 780 WEST MAIN STREET, AVON, MA 02322 TEL. (508) 588-0447 FAX (508) 588-1266

"AN EQUAL OPPORTUNITY EMPLOYER"

JACK BUSH President, Board of Directors JONATHAN R. CARLSON Executive Director

**January 15, 2009** 

### REPORT TO THE TOWN OF AVON

During the program year ending September 30, 2008 Self Help, Inc., received a total funding of approximately \$22M and provided direct services to 32,989 limited income households in the area.

In the TOWN OF AVON Self Help, Inc. provided services totaling \$173,029 to 225 households during program year 2008.

Self Help's total funding of \$22,163,958 does not tell the real value of services delivered to the area as a whole. This funding enabled us to mobilize an additional \$2,806,153 of other community resources such as, volunteers, donations of space, and private donations in the form of goods and services. Therefore, the total impact of Self Help, Inc., during the past program year was \$24,970,111.

In addition, Self Help currently employs 250 individuals. Many of these individuals are of limited income, and most reside in our service area.

We feel that October 1, 2007 through September 30, 2008 was a successful program year for us because we were able to assist as many individuals and/or families as we did, regardless of the challenges of being a human service provider.

We thank the Town of Avon, its representative to our board Ms. Judith Bettencourt and Ms. Beverly Dancey and all the volunteers for helping us to make fiscal year 2008 a successful one.

Respectfully submitted,

Human Resource Director

Avon Site: Attleboro Site: Brockton Sites: Central Administration (508) 588-0447 • Community Partnerships for Children (508) 559-1666 Fuel Assistance • Client Services (508) 226-4192 • Head Start (508) 226-2030 Energy Conservation (508) 580-4481 • Family & Parenting Center (508) 559-8821 Fuel Assistance (508) 588-5440 • Head Start 370 Howard St. (508) 587-1716 Lead Abatement (508) 584-4755 • MELD (508) 559-8704 • TTY (508) 587-6118

### REPORT OF THE SUPERINTENDENT OF SCHOOLS

Dr. Margaret Frieswyk Fiscal Year 2008

The Avon Public Schools is committed to the goal of educating, to their highest potential, all of the students who attend the Avon Public Schools. Both the Avon school community and the Avon residents have always set high expectations for our school system because they value education and understand its fundamental importance in our society for our collective future. We take tremendous pride in the accomplishments of our school system which is a tribute to not only our students but also to our administrators, our staff, our parents, and the citizens of the town of Avon who encourage and support that success.

The mission statement of the Avon Public Schools is "To Educate All Students to be Life Long Learners and Responsible Citizens in a Global Society." The entire school community is responsible for developing practices, programs, and procedures that support that mission. Below I will outline for you some of that work that was undertaken during the 2007-2008 school year.

In the fall of 2007, the Department of Education conducted a Coordinated Program Review of the Avon Public Schools. This accountability system looks at compliance in the areas of special education, civil rights and English Learner Education (ELE). Ultimately as a result of that review, the final report that was recently issued indicates that of the 103 areas of compliance audited, the Avon Public Schools met the standard in all areas but one. Still unresolved is the Department's request for certified teachers who will provide direct English as a Second Language instruction. We are currently working to meet that compliance requirement.

In early October, my office received notice from the Massachusetts School Building Authority (MSBA) that a team would be visiting the Avon Public Schools in response to our Statement of Interest (SOI) which was submitted to request funds to improve our facilities. We had been chosen as one of approximately 80 projects out of a pool of over 400 projects statewide that had been submitted for funding from MSBA. MSBA ultimately approved funding for a replacement project of our boilers and heat distribution system at the Ralph D. Butler Elementary School and reimbursement for the replacement of our windows at the Butler School which was done during the moratorium of MSBA in the summer of 2004 and 2007. The commitment from MSBA is for reimbursement on \$1,530,000 of project costs at a rate of 58.12% with the possibility of additional incentive points based on overall maintenance of our facilities. This news was extremely exciting for the Town of Avon. It is a testimony of our efforts to continue to provide our students and staff with facilities that support an environment which is conducive to teaching and learning. It also provides the Town of Avon with funding to continue to improve upon the school department's buildings.

And in the fall we also received a report from the Department of Education which focused on many different indicators that represent success of the Avon Public Schools. In Avon, data such as drop out rates and days absent from school are calculated as lower than the state average. In Avon our dropout rate for grades 9-12 is at 2.1% as compared to the state percentage of 3.3%. On average, our students are absent from school 8.1 days as compared to the state's absenteeism rate of 9.4%. Our attendance rates and graduation rates are higher than the state average. Every year we retain only 1% of our student body as compared to a state retention rate of 2.5%. Additionally we graduate 91.4% of all of our twelfth graders as compared to a 79.9% graduation rate at the state level. When we compare the percentage of students who are identified as having special education needs, Avon's percentage of 13 is lower than the state average of 16.9%. This is indicative of the fact that we are able to meet the differing needs of our students in regular

education, we have a comprehensive prereferral process, and our assessment system and team process in special education is comprehensive. All of this data is important and positive indicators of success. Specific to our MCAS scores is information regarding Avon's performance in the science portion of the assessment. The graduating class of 2010 at Avon High School will have to pass the science component of MCAS in addition to the current requirement of English Language Arts and Math as criteria for graduation. Eighty-nine percent of these students have already met this requirement by passing the Biology assessment administered last spring. Avon ranked #16 in a list of fifty neighboring school districts when performance on the state science assessment was calculated and compared. Avon Public Schools, at both the building levels and at the district level, made annual yearly progress as a result of the overall calculation of MCAS performance. The state has set up a system which compares the level of improvement as expected by the state every year on the MCAS to the actual level of improvement at the building and district levels. In all areas, the Avon Public Schools made annual yearly progress (AYP) and our improvement ratings were coded as "on target" or "above target" in English Language Arts and Mathematics at both the Ralph D. Butler Elementary School and Avon Middle High School. Additionally, the Avon Public Schools is pleased to have twelve John and Abigail Adams Scholarship Recipients for school year 2007-2008. These twelve students at Avon High School are recognized for their outstanding MCAS results which qualifies them for this award. Students qualify by scoring in at least the advanced category in English Language Arts or Mathematics and advanced or proficient in the other subject area on the MCAS assessments. Additionally, students must be in the top 25% of those taking the test in the district. The Adams Scholarship offers four years of free tuition to full-time students attending any University of Massachusetts campus or any participating state or community college. The class of 2008 is now the fourth class to be awarded this opportunity. We are very proud of these students.

And our accomplishments don't end in the classroom. I am very proud of our athletes for their performance on the field, on the ice, and on the court. We realized a very impressive season on all counts evidenced by the hard work of our coaches and our athletes. In March our boys' basketball team played at the TD BankNorth Garden as Division 4 South Sectional Champions. The team had the opportunity to play in the biggest game of their lives. I am very proud of all of the accomplishments of each and every player and coach and commend them for a job well done.

On April 2<sup>nd</sup> and April 9<sup>th</sup>, 2008, the Avon Public Schools hosted two very important meetings. In April of 2007 students in grades 6-12 participated in a Youth Risk Survey which looked at risk behaviors in the areas of personal safety, sexual behavior, and internet safety. After receiving those results and conducting an analysis, we shared them with the community in April of 2008 at two town-wide meetings entitled "It Takes a Village to Raise a Safe and Healthy Child with a Focus on Healthy Decisions about Alcohol Use." We not only shared the results of the survey, but we also had speakers from the police department, the Norfolk County District Attorney's office, and a panel of presenters from the school department. Topics such as parent liability and research on the effect of alcohol on the adolescent brain were discussed. This was a very important opportunity for our community to come together and engage in a conversation about a very critical topic: the health and wellness of our students.

Also in April of 2008, a public forum on the FY2009 school department budget was held. The purpose of the public forum on the budget is to provide the community with detailed information about the school committee's budget request that will come before the voters at the town meeting in May. The complete text of the public forum on the budget was also on video on the Avon Public Schools website. In May, the town approved our requested operating budget for FY2009 as well as an article that supported the work to replace our heating and distribution system at the Butler School.

And in May, the Avon Public Schools reintroduced the Child Identification Program (CHIP). CHIP provides identification materials to families of their children in the event of a lost child, a runaway, or abduction. CHIP came to the Avon Public Schools in 2002 and we brought it back to update materials for families who participated and also to provide the program to families that have joined us since 2002. CHIP is a special program that is provided free of charge to families and consists of an interview, fingerprinting, and tooth impressions of the child and is aimed at counteracting the growing problem of missing children in the United States. This effort is coordinated by the Free Masons but requires many hours of volunteer work from members of our community. The day was a success thanks to the volunteers who worked on behalf of the safety of our children.

In an effort to communicate with our community during the 2007-2008 school year, the school department ran a monthly column in the Avon Messenger entitled "From the Desk of the Superintendent." We also kept our district website up-to-date, distributed building newsletters, held administrative coffees and office hours, scheduled public forums and participated in Crackerbarrel Sessions that were aired on our local cable network.

All of this work could not be realized without the partnerships that we are so fortunate to have with town departments, town businesses and agencies, with area colleges and universities. These partnerships compliment our work and for that I am very thankful. And the success of the Avon Public Schools also is the result of the ongoing support from numbers of volunteers who contribute their time, energy, creativity and financial support. I am deeply grateful for their significant and broad support.

In closing, I thank you for the opportunity to work every day with remarkable students, faculty, staff, and parents as your superintendent of schools. I invite you to visit our website and come into our buildings so that you can also experience what I observe everyday. The challenges that face the Avon school system are not unique but they are greater than ever before. We are caught between the pressure of every increasing expectations on one hand and a steady increase in financial, political, regulatory, and social constraints. Our schools are increasingly fragile and it is for that reason that I am so grateful for your continued support.

Respectfully submitted,

Margaret Frieswyk, Ed. D. Superintendent of Schools

### Avon Middle-High School Report of the Principal 2007 – 2008 School Year

### **Sharon Hansen**

### To the Residents of Avon:

The 2007 school year began with an enrollment of 367 students, grades 7 through 12, 31 teachers and three instructional assistants. Of these 32 teachers, nine were new hires. The school welcomed three of the new hires to the high school math department. Proving to be a very effective team, these three math teachers worked together throughout the year to strengthen math department offerings, providing help to both struggling students as well as to students advanced in math skills.

School nurse, Gloria Martell, resigned her position and was replaced by Mary Blackburn. Three other longtime employees retired at year's end after many years of service to Avon. Music teacher Bill Healey and Assistant Principal Dan Moegelin announced their resignations after winter vacation. Industrial Arts teacher Peter Lynch announced his retirement after the 2007-2008 school-year ended. A committee made up of teachers, parents, and students conducted interviews during late winter into early spring for a new assistant principal. The school selected Frank Howley to replace Mr. Meogelin for the start of the 2008-2009 school-year.

Throughout the summer months the school's custodians worked to prepare an existing space for use as the school's new alternative classroom. Special Education teacher Greg Thomas was appointed to supervise this program which is focused on providing students another avenue for academic success when they encounter difficulties in the regular education program.

In September of 2007, the school learned that eleven students had been named John and Abigail Adams Scholars as a result of their MCAS test scores. Congratulations to these students, all seniors, who were awarded full scholarships to the Massachusetts college or university of their choice.

One of the most successful programs of the year was called Read Around The World, organized by our Library/Media Director, Tricia London. This program was funded through the Massachusetts Board of Library Commissioners with funds from LSTA (Library Services and Technology Act), a Federal source of library funding provided by the Institute of Museum and Library Services. Students and teachers read books from and about places around the world and kept track of those places using an internet program called, "Where I've Read." At the kick-off assembly, Ms. London introduced film maker and actor, David Rothauser.

The entire school watched David's film entitled, *The Diary of Sacco & Vanzetti*. The closing event included a video of the year's Read Around The World highlights and awards for those students who read the most books. View the video by using the link below.

http://www.avon.k12.ma.us/librarymedia/readaroundtheworld.htm

It was a very busy and successful year at Avon. We are grateful for the support of the Avon community and seek to continue our collaboration with parents, community, and business partners to develop students who have the 21Century skills they need to succeed in our global community.

Respectfully,

Sharon Hansen Principal, Avon Middle-High School Ralph D. Butler Elementary School

Patrick Clark Drive, Avon, MA 02322

Telephone (508) 587-7009

Fax (508) 583-7193

Debra E. Swain Principal

# Ralph D. Butler Elementary School 2007 – 2008 Report of the Principal

Now in its forty fourth year of operation, The Ralph D. Butler Elementary School opened its doors to begin the new school year on September 4, 2007. As of October 1, 2007 our enrollment was 385 students in Preschool through Grade 6.

Our teaching staff consists of forty six teachers and instructional assistants. There are currently three classes of students at each grade level, first through sixth grade and a learning center which services students in grades four through six. Our early childhood program consists of a half day session of preschool, and kindergarten, as well as the addition of a full day kindergarten. We consider ourselves very fortunate to have reasonably sized classes which range from eighteen to twenty two students per classroom.

Employees of the Avon School District are provided with numerous on-site professional development opportunities and are encouraged to attend pertinent out-of-district conferences and training programs. Many of our teachers and other professionals are enrolled in graduate level courses through various colleges and universities. In addition, we have hosted a number of pre-practicum students and student teachers from Stonehill College and Bridgewater State College. The faculty of the Ralph D. Butler Elementary School promotes the district's mission, "To educate all students to be life long learners and responsible citizens in a global society," through their example.

We have continued our school wide mathematics initiative by introducing "Rocket Math," which is a program designed to increase students' automaticity with basic math facts. "Rocket Math" provides students with regular practice of math facts and routine one minute assessments. Students advance at their own pace and progress is recorded and monitored by the students and their teachers. Parents were invited to attend a family math night (Math Mania) in April to learn about the games and activities that are used in the classrooms to promote problem solving skills and computation strategies. The event was attended by over 150 parents and their children.

The Ralph D. Butler Elementary School Council developed and distributed a parent survey to gain a better understanding of parents' needs regarding their participation in school activities and informational meetings. The survey results indicated that the majority of parents who were unable to attend school events had conflicts with their work schedule and/or concerns with child care. As a result of the survey, school events are being offered at various times of the day to accommodate all schedules and the administration is working with the YMCA extended day program to make child care available to parents who need it. By understanding families' concerns, it is the hope of the School Council to better meet parents' needs in order to strengthen our home – school partnerships.

The Avon School District began the school year with a new Wellness Policy. The purpose of the policy is to encourage students and staff members to make choices which promote a healthy life style. Initiatives include limiting classroom celebrations to four times each school year, allowing only healthy snacks during each of the classroom celebrations, and providing additional healthy choices at lunchtime. In addition, students will be allowed to consume only the food that they bring from home or are served at the cafeteria at lunchtime.

The sixth grade students were encouraged to assume a leadership role at the Ralph D. Butler Elementary School through the creation of the Sixth Grade Leadership Team. Members of the Leadership Team worked with the assistance of Mrs. Sarah Cheslock, School Psychologist, on several projects. One team, the "Building Partnership" team read to students in younger grades and provided assistance to struggling students. Members of the "Caring and Sharing" team put on a talent show to raise money for the Muscular Dystrophy Association. The members of the "Community Outreach" team visited the Avon Senior Center to share music, poetry, and literature and the "School Beautification" team focused their efforts on recycling and raised funds to plant a tree on the school grounds. The sixth grade students served as role models for our younger students, while finding ways to improve their school and community.

A school-wide initiative to promote the love of reading took place over a six week period. All students and staff members were encouraged to record the number of minutes they read each day. Volunteers recorded the information and moved markers, with participants' names on them, from bronze, to silver, to gold as each reader accumulated "reading time" to earn a medal in the Butler Reading Olympics. Students and staff were awarded their medals in a special medal ceremony at the completion of the six week period. The Olympics was "kicked off" on February 29<sup>th</sup> (Leap Day) with a special program titled "Leap Into Reading" which consisted of members of the community visiting classrooms to share a favorite story.

I would like to extend a special "thank you" to the ASA for their continued support. In addition to raising money to fund student fieldtrips, they have provided our students and their families with many opportunities to participate in special events including Ice Cream Socials, Halloween parties, Family Bingo, Family Movie Night, and the end of the year family picnic.

I would like to recognize and thank the outstanding faculty and staff at the Ralph D. Butler Elementary School for their many efforts which make our school an exciting and positive environment for students. I would also like to express my appreciation to the Central Office Administration, the Avon School Committee, and community members for their continued assistance and support.

Respectfully submitted, Debra Swain Principal

The Avon Public Schools is committed to ensuring that all of its programs and facilities are accessible to all members of the public. We do not discriminate on the basis of age, color, disability, national origin, race, religion, sex, homeless status, or sexual orientation.

### REPORT OF THE DIRECTOR OF PUPIL SERVICES

### To the residents of Avon:

The position of Director of Pupil Services continues to be responsible for the oversight of curriculum design and implementation, professional development, special education services, system-wide and building specific grants, guidance and psychological services, early childhood education, Title 1 services, and health services for the Avon Public Schools.

The Commonwealth of Massachusetts, during September of 2007 released its tenth set of Massachusetts Comprehensive Assessment System (MCAS) scores to the Avon Public Schools, as well as the other school districts throughout the state. These scores were disseminated from the Superintendent's office to the Director of Pupil Services and Building Principals. A comprehensive data analysis was conducted by the Director of Pupil Services and the results were shared with the building staffs. This analysis, along with building level reviews, has been and continues to be used to design individual action plans for each building. Beyond the building level, this information was also utilized by the Avon Curriculum Team (ACT) to continue developing a strong district curriculum which is accessed and implemented by the entire educational staff of Avon. This curriculum is electronically available to all teachers, with a direct link to their classrooms. For a sixth year, ACT facilitated after school focus groups. During these focus groups, teachers had the opportunity to engage in a rich discussion regarding best practices for teaching the curriculum, using a variety of data sources to make appropriate decisions about curriculum and instruction, and discussions about how to link curriculum from one content area to another, thus creating curriculum maps and comprehensive thematic units. The Director of Pupil Services will continue to work with the Building Principals and Avon Curriculum Team to further analyze the data, interpret the results, and review curriculum design and implementation in an effort to continue improving the educational process for the children who attend the Avon Schools.

The Title 1 grant and special education programs are coordinated through the office of the Director of Pupil Services. Title 1 reading and mathematics services have consistently been provided to students in grades kindergarten through four at the Butler School. Assistance to struggling learners was offered directly in the classroom through an in-class or inclusive model of instruction. Special education services continue to be available to children from age three through age twenty-two. These services are available at both school sites. At the Ralph D. Butler Elementary School there continues to be inclusive programs offered at all grade levels and one special education learning center, grades 2-5. The Middle-High School offers special education services through a variety of options, including a newly designed alternative education program for students who require strong behavioral/emotional supports, and a vocational program, which emphasizes life skills and job coaching/preparation. Special education services, at all levels, include the availability of learning centers, speech/language services, alternative education services, inclusive programming, occupational therapy, physical therapy, counseling and remedial/parallel curriculum support. Parents are encouraged to be involved in both Title 1 and special education programming. It is through parent associations, the Special Education Parent Advisory Council (SPEDPAC) and the Title 1 Parent Support Group that parents are kept abreast of fiscal, legal and programmatic information regarding special education and Title 1 services. A "Pupil Services" link to the Avon Public School's website continues to provide a variety of information and resources to both parents and the community. Additionally, both child find and screening practices are administered through the office of the Director of Pupil Services. All children residing in Avon, who are of preschool age, are notified of optional screening opportunities available in the spring of each school year. Any children who register for the preschool program are required to participate in a screening process held during the summer before they attend the program. Children,

who are of kindergarten age, participate in a mandatory screening prior to when they enter kindergarten. Additionally, any person between the ages of sixteen and twenty-one who has dropped out of school may contact the Director of Pupil Services or the Avon High School Guidance Office for assistance in planning for the completion of a high school education.

The writing of grant applications and their management are the responsibility of the Director of Pupil Services. In September 2007, the Avon Public Schools was notified of its state and federal grant awards which totaled \$422,543.00 for the 2007-2008 school year. Grant funds are intended to supplement the operating budget of the school system. Grants awarded to the Avon Public Schools support such ongoing projects as the safe and drug free schools initiative, enhancing education through technology, professional development, MCAS tutorials, health services, special education services, early childhood education, Title 1 support for struggling learners, improving educational quality, and after school enrichment.

Professional Development activities for the staff are coordinated by both the Director of Pupil Services and the building administrators, in conjunction with the Avon Curriculum Team. The staff has attended both out-of-district and in-district training opportunities at all grade levels and in a variety of content areas. Targeted content areas and areas of need have been identified in the School District's Action Plan. During the 2007-2008 school year, staff participated in a variety of in-service opportunities including but not limited to the following topics: mentor teacher training, writing across the curriculum, techniques to decrease student bullying, special education law, restraint training, civil rights, and effective mathematics instruction. In addition to the courses offered in district, through relationships with neighboring communities, the Avon teaching staff has participated in a variety of courses and workshops offered at other districts' school sites.

The Avon School System has established a strong relationship with Stonehill College, which is located 10 minutes south of this community. Each year, a number of students complete their student teaching internships at both the elementary and secondary levels. As well, almost twenty sophomores and juniors have completed their pre-practicum experiences in the district. Additionally, during the 2007-2008 school year, the Avon Public Schools was host to several Bridgewater State College students, who, like the Stonehill students, worked in the schools to complete internships.

During my tenure here in Avon, I have had the opportunity to work with a variety of students, staff members and parents, from all grade levels. No matter where I go in Avon, or who I am with, the Avon Public Schools' vision for education is reflected. It has been a pleasure to work in this community and to serve with such a caring and professional group of people. I look forward to the months ahead as the school district continues to work toward fulfilling its mission "To educate all students to be life long learners and responsible citizens in a global society."

Respectfully,

Paul Zinni Director of Pupil Services

Avon Public Schools Patrick Clark Drive Avon, MA, 02322 Phone 508 588-0230

Fax 508 559-1081

### Report of the Coordinator of Technology

To The Residents of Avon:

As the Technology Coordinator for the Avon Public Schools, I have enjoyed being involved in the growing technology in our schools, that support the education of our children. Technology in the schools keeps growing and the need for more is essential for our students if they want to compete in a global economy. We have to be fiscally responsible and environmentally friendly (Green).

Our buildings now have new technology called thin clients, where students can access the Internet to research their work. Thin clients are made up of a monitor, keyboard and a mouse with a network device that allows the thin client to connect to one computer at the librarian's desk. Instead of having 20 computers we now have 20 thin clients connecting to one main computer. The thin clients are cost effective and the power consumption along with the disposal of very few computers is environmentally friendly. There are 20 Thin Clients located in the AMHS library for the students to have easy access to the internet and to be able to print out and complete their assignments. Some of the most popular education sites are on the library's web page. <a href="http://www.avon.k12.ma.us/librarymedia/ahlibraryhome.htm">http://www.avon.k12.ma.us/librarymedia/ahlibraryhome.htm</a>.

There are 22 thin clients at the Ralph D. Butler Elementary School. They have been placed in grades 5 and 6.

Online learning is the 21<sup>st</sup> century's way to help students learn. Continued access to the internet is a means that is not a luxury any more but a necessity. Avon Public Schools has high speed internet connectivity. We have upgraded our cable connection with digital ready equipment. The High School Computer Lab has the students involved with Mass One. Every Mass One user has a personal storage space making it possible to store and access files from home, a local library, or any place with Internet access. Students can store and share documents. The teacher can also set up a "drop box," which allows students to securely submit homework while keeping it out of view from other students. Signing into Mass One and being able to view and send their assignments and communicate with their teacher is Online learning in the 21<sup>st</sup> century.

The Avon Public School District will continue using our website and Connect-Ed to provide digital communication with the community. The Avon Public School District's website address is <a href="avon.k12.ma.us">avon.k12.ma.us</a>. There you will find information for students, parents and the entire community. Feel free to visit the site and learn what is going on in your school.

As the Technology Coordinator for the District, I look forward to providing the best technology to students and teachers with the continued support of the community.

Respectfully,

Scott T. Hulien

Coordinator of Technology

### REPORT OF THE ATHLETIC DIRECTOR

Under Coach Richard Gifford, the boys finished with a record of 16-4 in the Mayflower League Small School Division while finishing second. They beat Cape Cod Technical School, Nantucket High School, Hull High School and Cathedral High School to win the Division 4 South Sectional. They lost to North Cambridge Catholic in the Division 4 State Championship game at the T. D. Bank North. The junior varsity boys' team, under the direction of Coach Mike Matta, had a tremendous year while the JV-2 team, coached by Ethan DeGeorge, had a very successful season.

The girls' varsity basketball team, under the direction of first year coach John MacFarland, made improvement from the year before and will return most of their players next year. The junior varsity girls' team, under the direction of Coach Karen McCarthy, improved throughout the year so the future looks bright. Coach Ric Dockendorff coached the JV-2 girls' team and there was a lot of improvement during the season.

The cheerleading squad had another very successful season under Coach Colleen Meany. They competed in the Mayflower League championships and did very well.

The co-operative hockey team under first year coach Adam Leveque just missed making the state tournament. They are looking forward to the 2008-2009 season returning most of their players.

In the spring, the varsity softball team was coached by Karen McCarthy, they were a very young team but they came close to qualifying for the state tournament. The varsity softball team is looking forward to the 2009 season with most of the team returning. The JV softball team, under Coach Lynda Pomerleau, had a very successful year.

The varsity baseball team, coached by first year coach Ric Dockendorff, had a very good season just missing making the state tournament. The JV baseball team was coached by first year coach Tom Hafferty and had a very successful season. They competed very well against older JV teams.

In the fall, the varsity soccer team, coached by Mike Matta, was a very young team. They improved as the season progressed and are looking forward to the 2009 soccer season. The boys' JV boys' soccer team, coached by Ethan DeGeorge, had a very successful season especially since they were competing against teams that were much older.

This year was the fifth season for the girls' varsity soccer team and the fourth season in the Mayflower League. They had a very successful season under Coach Ric Dockendorff winning the most games in the five year history.

The varsity volleyball team under the direction of Coach Karen McCarthy, finished in second place in the Mayflower League. They qualified for the state tournament winning their first round game before losing to Old Colony in the second round. The JV volleyball was also a very young team, under the direction of first year coach Kaci Watson.

The Avon-Holbrook Co-operative football team had their most successful season under their fourth year coach Fran Cass. They played Tri-County in November with a chance to play in the Super Bowl.

Respectfully,

Richard Gifford Athletic Director

### PLACEMENT CLASS OF 2008

### **AVON HIGH SCHOOL**

Bay State College

Becker College

Bridgewater State College

**Bristol Community College** 

Cuyahoga Community College/Ohio

Dean College

Eastern Nazarene College

Johnson and Wales University

LaBaron Academy

Massasoit Community College

Mount Ida College

Newbury College

Nichols College

Northeastern University

Quincy College

Regis College

Salem State College

Suffolk University

University of Bridgeport CT

University of Massachusetts/Amherst

University of Massachusetts/Boston

University of Massachusetts/Dartmouth

University of New Hampshire/Durham

Wentworth Institute of Technology

Westfield State College

### Avon High School Senior Acceptances – Class of 2008

The following is a list of schools to which the 2008 graduates of Avon High School were accepted:

American International College

Bay State College Becker College

Benjamin Franklin Institute of Technology

Bridgewater State College Bristol Community College

**Bryant University** 

Bunker Hill Community College Cuyahoga Community College

Dean College

Eastern Nazarene College

Emmanuel College
Fitchburg State College
Framingham State College
Johnson and Wales University

Laboure College Marshall University

Massachusetts Bay Community College Mass. College/Pharmacy & Health Sciences

Massasoit Community College

Merrimack College Mount Ida College New England College New England Institute of Art

Newbury College Nichols College

Northeastern University

Post University Regis College

Sacred Heart University Salem State College Simmons College

Southern Connecticut State University

Stonehill College Suffolk University University of Bridgeport University of Hartford

University of Massachusetts – Amherst University of Massachusetts - Boston University of Massachusetts – Dartmouth

University of New Hampshire Wentworth Institute of Technology

West Virginia University Westfield State College Worcester State College

## AVON HIGH SCHOOL

## PLACEMENT - CLASS OF 2008

## (Self-reported placement)

| TOTAL                           |              | 53       |                  | 100%     |
|---------------------------------|--------------|----------|------------------|----------|
| OTHER                           |              | П        |                  | 1.8      |
| WORK                            |              | 9        |                  | 11.3     |
| MILITARY                        |              | 0        |                  | 0        |
| OTHER<br>POST-<br>SECONDARY     |              | 4        |                  | 7.6      |
| HOSPITAL<br>NURSING<br>TRAINING |              | 0        |                  | 0        |
| 2-YEAR<br>OTHER<br>COLLEGE      |              | œ        |                  | 15.1     |
| 2-YEAR<br>(MA)STATE<br>COLLEGE  |              | 6        |                  | 17.0     |
| 4-YEAR<br>OTHER<br>COLLEGE      |              | 6        |                  | 17.0     |
| 4-YEAR<br>(MA)STATE<br>COLLEGE  |              | 16       |                  | 30.2     |
|                                 | Number<br>of | students | Percentage<br>of | students |

TOTAL - 4 - YEAR COLLEGES - 47.2% TOTAL - 2 - YEAR COLLEGES - 32.1% TOTAL - HOSPITAL/NURSING/OTHER - 7.6 %

TOTAL ENTERING POST-SECONDARY EDUCATION - 86.9%

# Distribution of Avon High School Graduates

| Total #/% of students entering post-secondary | 46/86.9 | 49/84.4 | 47/85.5 | 39/84.6 | 39/88.7 | 37/92.5 | 43/89.6 |
|---|---------|---------|---------|---------|---------|---------|---------|
| T of see                                      | 7       | 7       | 7       | (,,     | (,      | C 1     |         |
| %Other  | 1.8     | 0.0     | 0.0     | 0.0     | 2.3     | 0.0     | 0.0     |
| %Work   | 11.3    | 12.1    | 9.1     | 12.8    | 6.7     | 7.5     | 10.4    |
| % Military                                    | 0.0     | 3.5     | 5.4     | 2.6     | 2.3     | 0.0     | 0.0     |
| % other<br>post-secondary                     | 7.6     | 12.1    | 7.3     | 2.6     | 4.5     | 0.0     | 4.2     |
| % 2-year<br>other                             | 15.1    | 19.0    | 10.9    | 2.6     | 9.1     | 12.5    | 10.4    |
| % 2-year<br>(MA) state                        | 17.0    | 13.7    | 10.9    | 23.0    | 11.4    | 7.5     | 20.8    |
| % 4-year<br><u>other</u>                      | 17.0    | 27.5    | 27.3    | 28.2    | 45.5    | 62.5    | 33.4    |
| % 4-year<br>(MA) state                        | 30.2    | 12.1    | 29.1    | 28.2    | 18.2    | 10.0    | 20.8    |
| Year  | 2008    | 2007    | 2006    | 2005    | 2004    | 2003    | 2002    |

### **AVON PUBLIC SCHOOLS**

Patrick Clark Drive · Avon, MA 02322 · (508) 588-0230 · fax (508) 559-1081

Margaret Frieswyk, Ed. D. Superintendent www.avon.k12.ma.us mfrieswyk@avon.k12.ma.us

### **SCHOOL COMMITTEE**

<u>Term</u> <u>Chairman</u>

Janis Kelly 4/2002 - 4/2009

Jkelly341@comcast.net

<u>Vice-Chair</u> Robert LeGrice 10/2007 - 4/2011

cpteng@aol.com

Secretary
Jeanne Martineau 11/2006 - 4/2010

imfme@comcast.net

Member
Carol Marinelli 4/2004 – 4/2009

bubbalizz@verizon.net

<u>Member</u> John T. Nolan 4/1983 - 4/2010

shirldoc@comcast.net

01/30/09

www.avon.k12.ma.us www.avonmass.net

### REPORT OF THE AVON SCHOOL COMMITTEE

The Avon School Committee is comprised of five (5) residents elected by the Town with staggered three year terms. The committee generally meets twice a month to conduct business and those meetings are open to the public and are aired on the local cable network. Dates and times of those meetings are posted at the Town Hall, in the school buildings, and on the School Department's website at avon.k12.ma.us.

In August of 2007, Virginia Meany resigned her position on the Avon School Committee, a seat she has held since 2003. Appointed to that vacant seat was Robert LeGrice who was appointed to a three year term in April of 2008. Also in April of 2008, Janis Kelly ran for a one year vacant seat and was reappointed to the School Committee. In April of 2008, Janis Kelly was reappointed as Chairman of the Avon School Committee. Robert LeGrice assumed the position of Vice Chairman, and Jeanne Martineau was appointed to the position of Secretary.

In September, the Avon School Committee conducted their walk-through of the buildings in anticipation of the opening of school. The committee recognizes the work that is done over the summer by the custodians and the administration to prepare the buildings for the students' return to school. Also in September, the committee received the District Improvement Plan which articulates the goals of the school district.

In November of 2007, the committee reviewed information presented to them by administration through a powerpoint format regarding the Annual Yearly Progress (AYP) status of the Avon Public Schools as well as student outcomes in Math, English Language Arts and Science as measured by the Massachusetts Comprehensive Assessment System. Additionally, the committee received the names of the twelve (12) Avon High School students who were named as the John and Abigail Adams scholarship recipients based on their exemplary MCAS scores.

As a component of the School Committee's professional development, Chairman Kelly and Member Nolan attended the state-wide Massachusetts School Committee/Superintendents' joint conference in Hyannis, Massachusetts in November of 2007. This conference provides committee members updates in areas that are pertinent to School Committee members such as legal mandates, policy development and procedural guidelines. The conference also provides committee members with guidelines specific to their roles and responsibilities.

The committee had an opportunity to receive from administration the results of the Youth Risk Behavior Survey (YRBS) which was administered to our students in April of 2007. These results prompted a conversation about the distribution of this information to parents and the community. In April of 2008, the administration held two meetings for the purpose of providing parents and the community a framework by which to understand and receive the results of the Youth Risk Survey. The outcome of those meetings was the formation of a Town-wide coalition to address the issues that became evident through the YRBS.

In preparation for the Annual Town Meeting in May, the committee spent much of their meeting time during the winter and spring months working with the Superintendent and administration to develop an operational budget request for the School Department that would be presented to the Town for their vote at the Annual Town Meeting in May. That budget included an expansion of our school psychologist/guidance position at the Ralph D. Butler Elementary School and added a full time math position at Avon Middle High School. It preserved all existing programs and services to students. In addition to the operating budget request, the School Committee submitted two articles for the Town Report. Information about the School Committee budget and warrant article requests were provided to the voters through a public forum that was captured on the School Department's website and through "office hours" held by the Superintendent of Schools. One article was a request to fund a project that would redesign the parking lot at the Butler School and the second article was for the replacement of the heating system and the heat distribution system at the Butler School. The heat distribution project was approved for reimbursement by the Massachusetts School Building Authority (MSBA) at a rate of 58.12%. At Town Meeting, the operating budget request of \$5,697.363 was approved; the School Committee withdrew the article to fund the redesign of the parking lot at the Butler School and the Town voters approved the funding for the heat distribution replacement project at the Butler School.

The committee recognizes the complex work of providing our students with a quality education in the 21<sup>st</sup> century. This work is accomplished through the leadership of Superintendent of Schools, Dr. Margaret Frieswyk, and the continued support of the Town of Ayon.

Respectfully submitted,

Janis Kelly, Chairman Robert C. LeGrice, Vice Chairman Jeanne Martineau, Secretary Carol Marinelli, Member John T. Nolan, Member

### BLUE HILLS REGIONAL TECHNICAL SCHOOL

The Blue Hills Regional District School Committee is pleased to submit its Annual Report to the residents of the Town of Avon.

Blue Hills Vocational Technical School continues to provide quality vocational instruction and postgraduate training to ninth through twelfth grade students and residents of the nine district towns of Avon, Braintree, Canton, Dedham, Holbrook, Milton, Norwood, Randolph, and Westwood.

Francis J. Fistori is the Vice Chairman and Avon representative. The public is invited to attend Committee meetings which are held on the first and third Tuesday of each month at 7:00 p.m. in Room 207A at the school at 800 Randolph St., Canton. The following members comprised the 2007-08 / 2008-09 District School Committee:

AVON: Francis J. Fistori

BRAINTREE: Robert P. Kimball (appointed in 2007; elected on November 4, 2008)

CANTON: Aidan G. Maguire, Jr. DEDHAM: Joseph A. Pascarella

HOLBROOK: William T. Buckley (Robert S. Austin elected on November 4, 2008 after Mr. Buckley

did not seek another term)

MILTON: Festus Joyce (re-elected)

NORWOOD: Kevin L. Connolly (re-elected) RANDOLPH: Richard Riman (re-elected)

WESTWOOD: Alan L. Butters (Charles W. Flahive elected as a write-in candidate on November 4,

2008 after Mr.Butters did not seek another term)

Blue Hills Regional offers a variety of outstanding academic and technical courses at the high school, post-secondary and continuing education levels for district residents and others.

There were some changes in the composition of the Blue Hills District School Committee (see above).

Late in 2004, Gov. Mitt Romney announced the inception of the John and Abigail Adams Scholarships, which are given to high school students in recognition of their outstanding MCAS scores. The scholarships entitle the recipients to four years of free tuition at any University of Massachusetts campus or any participating state or community college in Massachusetts. Three out of 43 Adams Scholars from the Class of 2009 at Blue Hills Regional were from Avon – Stephen Edwards, Daniel Lounge, and Nicholas Mancuso.

Eighty-four Blue Hills Regional students participated in the SkillsUSA Central District Competition on March 11 at Diman Regional Technical School in Fall River. Sixteen Blue Hills Regional students won medals in various categories.

The National Honor Society (NHS) Induction was held on February 13. Twenty-three new members were welcomed from the Classes of 2008, 2009, and 2010.

The school held its annual Open House on Wednesday, Nov. 19, 2008. The well-attended event allowed visitors to tour the entire school, see the technical programs, visit academic departments, watch demonstrations, and meet teachers, administrators and students.

Eighteen juniors in the Health Occupations Program earned their certified nursing assistant credentials on June 2. The Avon student honored at the ceremony was Kayla Mann.

Blue Hills Regional also administers the Practical Nursing Program, a full-time post-graduate program of study offered on a tuition and fee basis. Practical Nursing students are prepared upon graduation to take the NCLEX-PN (National Council Licensure Examination for Practical Nursing) through the State Board of Registration in Nursing. Over the years, essentially all students in this program have been employed upon graduation.

As of October 1, 2008, total enrollment in the high school was 844 students; of those, 42 students were from Avon.

As part of their training, Blue Hills students offer services relating to their studies, at below market prices, to non-profit agencies and to district residents as noted below.

Students in HVAC&R installed an air conditioning system at the new headquarters of the Canton Food Pantry at Canton High School.

Students in Cosmetology offer a full range of services for hair, skin and nails by appointment.

Full-course lunches prepared by students are served to the public Tuesday through Friday during the school year in the Blue Hills Regional restaurant, the Chateau de Bleu. Bakery goods are available for purchase, and the facility can also be used for civic group meetings.

The Automotive students complete auto projects for member towns and community residents on a departmental-approved appointment basis.

The Early Education Program includes a pre-school program for youngsters who are two years nine months old to kindergarten entrance age. This program is accredited by the National Association for the Education of Young Children.

Each year, Blue Hills Construction Technology students build large-scale additions for homeowners and do town projects. A major project is underway for the 2008-09 school year at Pequitside Farm in Canton.

Respectfully submitted,

Francis J. Fistori Vice Chairman and Avon Representative

### REPORT OF THE BOARD OF ASSESSORS

To the Board of Selectmen and the Taxpayers of Avon:

The Board of Assessors submits for your information the following:

- 1. Tax Rate Recapitulation
- 2. Summary of Events for the year 2008.

James J. Donovan was re-elected to the Board of Assessors for a three year term in April. The Board reorganized with Warren B. Lane as Chairperson, James J. Donovan as Clerk, and Cynthia A. Bernasconi as Associate.

| The Total Taxable Valuation of the Town is | \$873,361,804 |
|--|---------------|
| Residential and Open Space                 | 458,091,936   |
| Commercial and Industrial                  | 357,364,064   |
| Personal Property                          | 57,905,804    |
| Exempt                                     | 54,617,400    |
| The Total Valuation is                     | \$927,979,204 |

The Tax Rate was set by the Board of Selectmen using a Residential Factor of .65. Prior to setting the Tax Rate, the Board of Selectmen voted to grant a small commercial exemption of ten percent.

The Tax Rates for the year are:

| Residential and Open Space | \$10.65 |
|----------------------------|---------|
| Commercial and Industrial  | \$22.79 |
| Personal Property          | \$22.71 |

The increase in the tax levy of \$295,118 had to be taken into consideration when setting the Tax Rate.

The Board of Assessors wishes to acknowledge the efforts of Pam Pacheco and all of those who assisted us in the past year.

Respectfully submitted,

Warren B. Lane, Chairperson James J. Donovan, Clerk Cynthia A. Bernasconi, Associate

### THE COMMONWEALTH OF MASSACHUSETTS **DEPARTMENT OF REVENUE** TAX RATE RECAPITULATION

FISCAL 2009

OF **AVON** 

City / Town / District

I. TAX RATE SUMMARY

la. Total amount to be raised (from Ile)

\$ 19,457,440.64

lb. Total estimated receipts and other revenue sources (from IIIe)

5,149,691.99

Ic. Tax levy (la minus lb)

\$ 14,307,748.65

MUST EQUAL 1C

ld. Distribution of Tax Rates and levies

| CLASS         | (b)<br>Levy<br>percentage<br>(from LA - 5) | (c) IC above times each percent in col (b)   | (d)<br>Valuation<br>by class<br>(from LA - 5) | (e)<br>Tax Rates<br>(c) / (d) x 1000 | (f)<br>Levy by class<br>(d) x (e) / 1000 |
|---------------|--|--|---|--------------------------------------|--|
| Residential   | 34.0935%                                   | 4,878,012.29   | 458,091,936                                   | 10.65                                | 4,878,679.12                             |
| Net of Exempt |  |  |   |                                      | 0.00                                     |
| Open Space    | 0.0000%                                    | 0.00   | Ō   |                                      | 0.00                                     |
| Commercial    | 24.1393%                                   | 3,453,790.37   | 152,099,564                                   |                                      | 0.00                                     |
| Net of Exempt |  |  | 150,770,108                                   | 22.79                                | 3,436,050.76                             |
| Industrial    | 32.5771%                                   | 4,661,049.59   | 205,264,500                                   | 22.79                                | 4,677,977.96                             |
| SUBTOTAL      | 90.8099%                                   |  | 815,456,000                                   |                                      | 12,992,707.84                            |
| Personal      | 9.1901%                                    | 1,314,896.41   | 57,905,804                                    | 22.71                                | 1,315,040.81                             |
| TOTAL         | 100.0000%                                  | - Comment of the Comm | 873,361,804                                   |                                      | 14,307,748.65                            |

Board of Assessors of

AVON

City / Town / District

James J. Donovan, Assessor, Avon, 508-588-0414

12/4/2008 8:40 PM

Warren Bruce Lane, Assessor, Avon, 508-588-0414

12/4/2008 8:36 PM

Cynthia Bernasconi, Assessor, Avon, 508-588-0414

12/4/2008 8:42 PM

Assessor

Do Not Write Below This Line --- For Department of Revenue Use Only

Reviewed By

Martin DiMunah

Date:

11-DEC-08

Approved:

**Gerard Perry** 

**Director of Accounts** 

Jerand D Pary (Gerard D. Perry)

Print Date: 12/11/2008 4:15 pm

### TAX RATE RECAPITULATION

### <u>AVON</u>

City / Town / District

| ii. Amounts to be raised  |    |               |               |
|---|----|---------------|---------------|
| IIa. Appropriations (col.(b) through col.(e) from page 4)   |    | \$            | 17,526,470.99 |
| Ilb. Other amounts to be raised   |    | ·             |               |
| 1. Amounts certified for tax title purposes   |    | 0.00          |               |
| 2. Debt and interest charges not included on page 4   |    | 0.00          |               |
| 3. Final court judgements   |    | 0.00          |               |
| 4. Total overlay deficits of prior years  |    | 167,953.56    |               |
| 5. Total cherry sheet offsets (see cherry sheet 1-ER)   |    | 1,064,879.00  |               |
| 6. Revenue deficits   |    | 0.00          |               |
| 7. Offset receipts deficits Ch. 44, Sec. 53E  |    | 0.00          |               |
| 8. Authorized Deferral of Teachers' Pay   |    | 0.00          |               |
| 9. Snow and ice deficit Ch. 44, Sec. 31D  |    | 107,439.87    |               |
| 10. Other (specify on separate letter)  |    | 0.00          |               |
| TOTAL IIb (Total lines 1 thorugh 10)  |    | . 0.00        | 1,340,272.43  |
| Ilc. State and county cherry sheet charges (C.S. 1-EC cols. 1 and 2)  |    |               |               |
| Ild. Allowance for abatements and exemptions (overlay)  |    |               | 129,615.00    |
| Ile. Total amount to be raised (Total Ila through Ild)  |    |               | 461,082.22    |
| III. Estimated receipts and other revenue sources   |    | \$            | 19,457,440.64 |
| ·   |    |               |               |
| <ul><li>Illa. Estimated receipts - State</li><li>1. Cherry sheet estimated receipts (C.S. 1-ER Total)</li></ul> |    | 0.054.755.00  |               |
| Massachusetts school building authority payments  | \$ | 2,854,755.00  |               |
| TOTAL IIIa  |    | 0.00          | 0.054.755.00] |
|   |    |               | 2,854,755.00  |
| IIIb. Estimated receipts - Local  |    |               |               |
| 1. Local receipts not allocated (page 3, col(b), Line 23)   |    | 1,955,000.00  |               |
| 2. Offset Receipts (Schedule A-1)   |    | 0.00          |               |
| 3. Enterprise Funds (Schedule A-2)  |    | 0.00          |               |
| 4. Community Preservation Funds (See Schedule A-4)  |    | 0.00          |               |
| TOTAL IIIb  |    |               | 1,955,000.00  |
| IIIc. Revenue sources appropriated for particular purposes  |    |               |               |
| 1. Free cash (page 4, col.(c))  |    | 0.00          |               |
| 2. Other available funds (page 4, col.(d))  |    | 339,936.99    |               |
| TOTAL IIIc  |    |               | 339,936.99    |
| IIId. Other revenue sources appropriated specifically to reduce the tax rate                                    |    |               |               |
| 1a. Free cashappropriated on or before June 30, 2008  |    | 0.00          |               |
| b. Free cashappropriated on or after July 1, 2008   |    | 0.00          |               |
| 2. Municipal light source   |    | 0.00          |               |
| 3. Teachers' pay deferral   |    | 0.00          |               |
| 4. Other source :   |    | 0.00          |               |
| TOTAL IIId  |    |               | 0.00          |
| Ille. Total estimated receipts and other revenue sources  |    | \$            | 5,149,691.99  |
| (Total Illa through Illd)   |    | <b>Y</b>      | <u> </u>      |
| IV. Summary of total amount to be raised and total receipts from all sources                                    |    |               |               |
| a. Total amount to be raised (from IIe)   |    | \$            | 19,457,440.64 |
| b. Total estimated receipts and other revenue sources (from IIIe)   | \$ | 5,149,691.99  |               |
| c. Total real and personal property tax levy (from Ic)  | \$ | 14,307,748.65 |               |
| d. Total receipts from all sources (total IVb plus IVc)   | •  | \$            | 19,457,440.64 |
|   |    |               |               |

II. Amounts to be raised

### LOCAL RECEIPTS NOT ALLOCATED \* TAX RATE RECAPITULATION

### <u>AVON</u>

City/Town/District

|     |   | (a)<br>Actual<br>Receipts<br>Fiscal 2008 | (b)<br>Estimated<br>Receipts<br>Fiscal 2009 |
|-----|---|--|---|
| ==> | 1 MOTOR VEHICLE EXCISE                          | 919,953.00                               | 740,000.00                                  |
| ==> | 2 OTHER EXCISE                                  | 0.00                                     | 0.00  |
| ==> | 3 PENALTIES AND INTEREST ON TAXES AND EXCISES   | 81,152.00                                | 65,000.00                                   |
| ==> | 4 PAYMENTS IN LIEU OF TAXES                     | 15,000.00                                | 15,000.00                                   |
|     | 5 CHARGES FOR SERVICES - WATER                  | 399,367.00                               | 375,000.00                                  |
|     | 6 CHARGES FOR SERVICES - SEWER                  | 0.00                                     | 0.00  |
|     | 7 CHARGES FOR SERVICES - HOSPITAL               | 0.00                                     | 0.00  |
|     | 8 CHARGES FOR SERVICES - TRASH DISPOSAL         | 0.00                                     | 0.00  |
|     | 9 OTHER CHARGES FOR SERVICES                    | 0.00                                     | 0.00  |
|     | 10 FEES   | 0.00                                     | 0.00  |
|     | 11 RENTALS                                      | 59,236.00                                | 60,000.00                                   |
|     | 12 DEPARTMENTAL REVENUE - SCHOOLS               | 63,385.00                                | 58,000.00                                   |
|     | 13 DEPARTMENTAL REVENUE - LIBRARIES             | 0.00                                     | 0.00  |
|     | 14 DEPARTMENTAL REVENUE - CEMETERIES            | 0.00                                     | 0.00  |
|     | 15 DEPARTMENTAL REVENUE - RECREATION            | 0.00                                     | 0.00  |
|     | 16 OTHER DEPARTMENTAL REVENUE                   | 0.00                                     | 0.00  |
|     | 17 LICENSES AND PERMITS                         | 146,469.00                               | 119,000.00                                  |
|     | 18 SPECIAL ASSESSMENTS                          | 0.00                                     | 0.00  |
| ==> | 19 FINES AND FORFEITS                           | 24,882.00                                | 19,000.00                                   |
| ==> | 20 INVESTMENT INCOME                            | 212,481.00                               | 100,000.00                                  |
| ==> | 21 MISCELLANEOUS RECURRING (PLEASE SPECIFY)     | 51,170.00                                | 56,000.00                                   |
|     | 22 MISCELLANEOUS NON-RECURRING (PLEASE SPECIFY) | 93,957.00                                | 348,000.00                                  |
|     | 23 TOTALS                                       | \$<br>2,067,052.00                       | \$<br>1,955,000.00                          |

I hereby certify that the actual receipts as shown in column (a) are, to the best of my knowledge correct and complete, and I further certify that I have examined the entries made on page 4 of the Fiscal 2009 tax rate recapitulation form by the City, Town or District Clerk and hereby acknowledge that such entries correctly reflect the appropriations made and the sources from which such appropriations are to be met.

 Debra Morin, Accountant, Avon, 508-588-0414
 12/2/2008 8:55 AM
 Line # 22 increased by \$250,000 due to \$BA re...

 Accounting Officer
 Date
 (Comments)

Print Date: 12/11/2008 4:15 pm

==> Written documentation should be submitted to support increases/ decreases of FY 2008 estimated receipts to FY2009 estimated

<sup>\*</sup> Do not include receipts in columns (a) or (b) that were voted by the City / Town / District Council or Town Meeting as offset receipts on Schedule A-1, enterprise funds on Schedule A-2, or revolving funds on Schedule A-3. Written documentation should be submitted to support increases / decreases of estimated receipts to actual receipts.

### CERTIFICATION OF APPROPRIATIONS AND SOURCES OF FUNDING

### TAX RATE RECAPITULATION AVON

FISCAL 2009

City / Town / District

|  |      |  | APPROF                            | PRIATIONS                           |   |  |                                   | ORIZATIONS                             |
|--|------|--|-----------------------------------|-------------------------------------|---|--|-----------------------------------|--|
| City /<br>Town<br>Council or<br>Town<br>Meeting<br>Dates | FY*  | (a)  Total  Appropriations of Each Meeting | (b) ** From Raise and Appropriate | (c)<br>From<br>Free Cash<br>See B-1 | (d)<br>From Other<br>Available Funds<br>See B-2 | (e) From Offset Receipts (See A-1), Enterprise Funds (See A-2), or Community Preservation Fund (See A-4) | (f) *** Revolving Funds (See A-3) | MO ONLY  (g)  Borrowing  Authorization |
| 05/06/2008   | 2009 | 17,526,470.99                              | 17,186,534.00                     | 0.00                                | 339,936.99                                      | 0.00   | 0.00                              | 7,253,163.00                           |
| Totals   |      | 17,526,470.99                              | 17,186,534.00                     | 0.00                                | 339,936.99                                      | 0.00   |                                   |  |
|  |      | Must Equal                                 |                                   |                                     |   |  |                                   |  |

Cols. (b) thru (e)

I hereby certify that the appropriations correctly reflect the votes taken by City / Town / District Council.

AVON

V. Jean Kopke, Town Clerk, Avon, 508-588-0414

10/31/2008 9:53 AM

City/Town/District

Clerk

Print Date: 12/11/2008 4:15 pm

Date

### 2008 Finance Committee Report

### REGISTERED VOTERS WANTED

The Finance Committee would like to remind the people of the Town of Avon how important it is that you are involved in your town's financial operations. The Finance Committee is not elected and is not paid, but is appointed to make recommendations on your behalf. Town Meeting is your opportunity to speak, be heard, and vote. You may find the duties of the Finance Committee listed in the Town By-Laws, Article II, Section 6.

The Finance Committee urges anyone who is eligible to become a registered voter and if you are already a registered voter, please become more involved in your Town. We want you to know that your vote counts and you will be heard—what happens now will affect you and your family in the near future. If you have any questions you may send an email to financecommittee@avonmass.org.

If you would like more information on how to become a registered voter, you can call 1-800-462-VOTER or visit <a href="https://www.sec.state.ma.us">www.sec.state.ma.us</a>.

### <u>DUTIES OF THE FINANCE COMMITTEE</u> TOWN OF AVON BY-LAWS: ARTICLE II, SECTION 6

It shall be the duty of the Finance Committee to study the financial and other affairs of the Town and advise all officers of the Town as to the expenditures and recommendations for appropriation to be made by them. All officers of the Town shall, on the request of the Committee, furnish it with all the facts, figures, and all other information pertaining to their several departments. The Finance Committee shall consider all articles in the warrants for all Town Meetings and report in print to the Town prior to each Town Meeting, Annual and Special, their estimates and recommendations for the action of the Town. Said Finance Committee Report shall be distributed to each dwelling within the Town not less than seven (7) days prior to the Annual Town Meeting and posted in not less than seven (7) public places, including the Post Office, three (3) days prior to a Special Town Meeting.

### <u>Finance Committee Reserve Fund Account Transfers and End of Year Department Budget Transfers FY2008</u>

At the Annual Town Meeting, voters appropriated \$85,000 to the Reserve Fund Account. The Committee uses the Reserve Fund account to transfer funds to Town departments for unforeseen and unanticipated non-budgeted operating expenses. The Committee transferred a total of \$55,923.71 in FY 2008.

| Reserve  | e Fund T  | ransfers:      |               |             |            |             |  |
|----------|-----------|----------------|---------------|-------------|------------|-------------|--|
| Park &   | Recreatio | n N            | ovember 2007  | Salary      |            | \$2,000.00  |  |
| Board o  | f Selectm | en D           | ecember 2007  | Heating re  | epairs     | \$7,500.00  |  |
| Board o  | f Appeals | 5 D            | ecember 2007  | Salary      |            | \$2,000.00  |  |
| Tree W   | arden     | M              | larch 2008    | Storm dar   | nage       | \$6,000.00  |  |
| Worker   | s Comper  | nsation M      | larch 2008    | Payroll A   | udit –     | \$4,145.00  |  |
|          |           | •              |               | under bud   | lget       |             |  |
| Library  |           | M              | larch 2008    | Salary      |            | \$ 913.79   |  |
| Fire De  | partment  | Ju             | me 2008       | Misc. Ext   | ended      | \$30,000.00 |  |
|          |           |                |               | calls – inj | uries      |             |  |
| Police I | Departme  | nt Ju          | ine 2008      | Salary      |            | \$2,000.00  |  |
| Medica   | re        | Ju             | ine 2008      | Medicare    |            | \$1,200.00  |  |
| End of   | Year Dep  | partment Budge | et Transfers: |             |            |             |  |
| Transfe  | rred from |                | Transferred   | to;         |            |             |  |
| Line #   | Dept #    | Department     | Line#         | Dept #      | Department | Amount      |  |
|          |           | Name           |               |             | Name       |             |  |
| 118      | 129       | Town Admin     | 114           | 122         | Selectmen  | \$1000.     |  |
|          |           | Salary         |               |             | Expense    |             |  |
| 335      | 219       | Police Dept    | 330           | 210         | Police     | \$5000.     |  |
|          |           | Expenses       |               |             | Salaries   |             |  |
| 670      | 914       | Medical        | 540           | 541         | Council on | \$1000.     |  |
|          |           | Insurance      |               |             | Aging      |             |  |
|          |           |                |               |             | Salaries   |             |  |
| 118      | 129       | Town Admin     | 181           | 151         | Legal      | \$5000      |  |
|          |           | Salary         |               |             | Expense    |             |  |
| 670      | 914       | Medical        | 181           | 151         | Legal      | \$5000      |  |
|          |           | Insurance      |               |             | Expenses   |             |  |
| 690      | 945       | Liability      | 650           | 912         | Workers    | \$15788.    |  |
|          |           |                |               |             |            |             |  |

Respectfully submitted,

Sam Kamel, Chair Avon Finance Committee

### REPORT OF THE BUILDING DEPARTMENT

### TO THE HONORABLE BOARD OF SELECTMEN:

The national economic disaster has affected the Building Department in a substantial decrease in fees collected. Building permit and inspection fees have decreased markedly.

Residential permits remained nearly constant in the number issued from the previous (2007) calendar year. However, the value of the construction decreased by one-third or just over \$1,000,000.00.

Commercial permits decreased in number by about 25% and the corresponding value of construction decreased in the same 25% range.

The decrease in revenue comes at a time when the Commonwealth is increasing the demands on building inspectors. The new State Building Code 780 CMR 7<sup>th</sup> Edition is more comprehensive than its predecessor. Mandatory education and training of inspectors has increased as well as required inspections and documentation to meet State requirements.

On a personal note, as of January 2009, I have completed training and testing and the Department of Public Safety, Board of Building Regulation and Standards, has approved my licensing as "Inspector of Buildings/Building Commissioner." The International Code Council has issued my certificate as a "Certified Building Official."

In conclusion, I must again express my gratitude at being in a position of service to the people of Avon.

Respectfully submitted,

Robert C. Borden
Building Inspector

## **BUILDING PERMITS FOR 2008**

|           | # OF PERMITS<br>RESIDENTIAL | # OF PERMITS<br>COMMERCIAL | ESTIMATED COST<br>RESIDENTIAL | ESTIMATED COST<br>COMMERCIAL | FEES        | MISC     | TOTAL FEES<br>COLLECTED |
|-----------|-----------------------------|----------------------------|-------------------------------|------------------------------|-------------|----------|-------------------------|
| MONTH     |                             |                            |                               |                              |             |          |                         |
| JANUARY   | ~                           | 2                          | \$1,000.00                    | \$5,100.00                   | \$235.00    | \$275.00 | \$510.00                |
| FEBRUARY  | м                           | 4                          | \$44,421.00                   | \$72,200.00                  | \$1,469.00  |          | \$1,469.00              |
| MARCH     | ω                           | ∞                          | \$35,675.00                   | \$201,500.00                 | \$4,787.50  | \$125.00 | \$4,912.50              |
| APRIL     | 12                          | 2                          | \$112,308.00                  | \$51,400.00                  | \$1,885.50  |          | \$1,885.50              |
| MAY       | 21                          | ~                          | \$1,134,957.00                | \$15,000.00                  | \$11,962.00 | \$75.00  | \$12,037.00             |
| JUNE      | 10                          | ~                          | \$171,939.00                  | \$54,000.00                  | \$2,550.00  | \$175.00 | \$2,725.00              |
| JULY      | 15                          | 9                          | \$74,390.00                   | \$37,000.00                  | \$2,496.50  | \$50.00  | \$2,546.50              |
| AUGUST    | 17                          | 4                          | \$98,132.00                   | \$27,346.00                  | \$1,819.00  | \$75.00  | \$1,894.00              |
| SEPTEMBER | 12                          | ~                          | \$97,535.00                   | \$50,000.00                  | \$1,763.00  |          | \$1,763.00              |
| OCTOBER   | 18                          | ιΛ                         | \$69,694.00                   | \$314,314.00                 | \$5,197.00  | \$100.00 | \$5,297.00              |
| NOVEMBER  | ĸ                           | м                          | \$40,300.00                   | \$141,700.00                 | \$2,766.00  | \$125.00 | \$2,891.00              |
| DECEMBER  | ഗ                           | 7                          | \$46,285.00                   | \$2,703,310.00               | \$13,256.50 | \$75.00  | \$13,331.50             |
| TOTALS    | 127                         | 44                         | 1,926,636.00                  | 5,672,870.00                 | 50,187.00   | 1,075.00 | 51,262.00               |

### REPORT OF THE PLUMBING INSPECTOR

To the Honorable Board of Selectmen:

The following is my report for plumbing permits issued from January through December, 2008:

I wish to thank Alternate Plumbing Inspectors Brian Campbell and Joseph Donovan, the Fire Chief, Building Inspector and the Town Clerk's office for their cooperation.

Respectfully submitted,

Alexander Campbell Plumbing Inspector

### REPORT OF THE WIRE INSPECTOR

| To the Honorable Board of Selectmen:  |
|---|
| The following is my report for electrical permits issued from January through December, 2008:   |
| Permits issued  |
| Total fees collected  |
| I wish to thank the Alternate Wire Inspector, Fire Chief, Building Inspector and the Town Clerk's office for their cooperation.   |
| Respectfully submitted,   |
| Dennis Collum<br>Wire Inspector   |
| REPORT OF THE GAS INSPECTOR   |
| To the Honorable Board of Selectmen:  |
| The following is my report for gas permits issued from January through December, 2008:  |
| Permits issued63  |
| Total fees collected\$2,916.00  |
| I wish to thank Alternate Gas Inspectors Brian Campbell and Joseph Donovan, the Town Clerk's office, Fire Chief and the Building Department for their cooperation and help. |
| Respectfully submitted,   |
| Alexander Campbell Gas Inspector  |